City Council Report

Item: 13
Category: NEW BUSINESS
Meeting Date: March 4, 2025

TITLE: **2024 General Plan and Housing Element Annual Progress Reports (APRs) (Resolution/Roll Call Vote)**

RECOMMENDED ACTION

Receive public comment, accept the General Plan and Housing Element Annual Progress Reports, and adopt a resolution directing staff to send the Annual Progress Reports to the required State agencies.

BACKGROUND

Pursuant to Government Code Section 65400, the City of Campbell provides an Annual Progress Report (APR) to the Governor's Office of Planning and Research (OPR), and the Department of Housing and Community Development (HCD) that includes the City's progress in implementing the General Plan and Housing Element, the progress in meeting the City's share of regional housing needs, and the City's efforts to remove governmental constraints to the maintenance, improvement, and development of housing.

This report marks the second year of the RHNA 6 cycle (2023-2031) and summarizes the housing units produced over the past year. The report also summarizes progress toward meeting programs and policies established in Campbell's Plan for Housing (2023-2031 Housing Element) as well as the 2040 General Plan.

DISCUSSION

The following discussion is divided into two parts, serving to provide an overview of the City's Annual Progress Report for programs and actions identified by the 2023-2031 Housing Element, and 2040 General Plan, respectively.

I. 2023-2031 Housing Element Annual Progress Report

The Housing Element APR is prepared on forms adopted by HCD and requires an annual public meeting in which members of the public may provide oral testimony and written comments.

For ease of reference, tables from the Housing Element APR Report have been provided as individual attachments. A summary of the purpose and response for each table has been provided by the Table below. For a user-friendly 'snapshot' of the data

collected by these tables, please refer to **Attachment N** – Summary Table, which includes the following summary table on the city's Regional Housing Needs Allocation (RHNA) progress:

Income Level		RHNA Allocation by Income Level	Projection Period - 06/30/2022-01/30/2023	2023	2024	Total Units to Date (all years)	Total Remaining RHNA by Income Level
Very Low	Deed Restricted	752	-	-	-	28	**724**
	Non-Deed Restricted		1	6	21		
Low	Deed Restricted	434	-	-	-	29	**405**
	Non-Deed Restricted		-	8	21		
Moderate	Deed Restricted	499	-	1	-	29	**470**
	Non-Deed Restricted		2	5	21		
Above Moderate		1,292	44	50	27	121	**1,171**
Total RHNA		**2,977**					
Total Units			**47**	**70**	**90**	**207**	**2,770**

Figure 1 - RHNA Progress

Based on a review of the City's progress in meeting its Regional Housing Needs Allocation (RHNA), the City is currently experiencing a shortfall in housing production. At the end of 2024, the City produced 207 units, which represents roughly 7% of its total RHNA target for the eight-year cycle. **If this trend were to continue through the end of the reporting period, the City will have delivered a total of 687 units—falling short of the total RHNA requirement by 2,290 units (accounting for units credited during the projection period).**

As this projected housing production shortfall will not allow the city to meet its Housing goals, staff is planning on returning to the City Council by early Summer to discuss a range of actions the City could consider to accelerate housing production and close the gap.

Table A (**Attachment B**) includes data on all new housing units and developments for which an application[1] was submitted (and deemed complete) between January 1 and December 31, 2024[2]. This table is broken down by address/APN; project number; building/unit category (e.g., single-family, multi-family, etc.); tenure (i.e., renter or owner); date that the application was deemed complete[3]; affordability level of "proposed units"; the number of units in each project; and whether the project was approved or disapproved. This table also highlights whether the number of units proposed by the applicant is the same as the number of units approved by the city. In addition, the table also reports on applicable legislation utilized by the project for streamlining, and Density Bonus Law applications.

[1] An "application" is a formal submittal of a project for approval that is either discretionary or ministerial (e.g., zoned by right).
[2] Table A reporting data for 2024 starts on Row 13.
[3] "Deemed complete" means the date on which a preliminary application was submitted under the provisions of Government Code section 65941.1

Table A2 (**Attachment C**) reports the overall quantity and affordability level[4] of "entitled/approved units[5]" (fields 4 through 6); units that have been "issued a building permit" (fields 7 through 9); units that have been built and received a "certificate of occupancy" (fields 10 through 12); extremely low units (field 13), units that have been approved through SB35 (field 14); infill units (field 15); units that are deed restricted units (field 16); units that have received financial assistance (field 17); units that the city has deemed "affordable" without a deed restriction or financial assistance (field 18); the term of affordability (field 19); and any units that have been demolished (torn down) or destroyed (by natural causes) (field 20)[6]; and provides details on the level of density applied, number and type of concessions/waivers granted, and whether the project was granted a parking reduction (fields 21 to 24).

- *The results of this table are separately discussed and summarized in this report; see discussion on 'Summary Table'.*

Table B (**Attachment D**) reports the city's progress towards meeting its RHNA by income category for each year within the reporting cycle (2023-2031).

- *In the last year, the City issued building permits for 90 units contributing to its goal of 2,977 housing units under the RHNA obligations for the 6th Cycle. Figure 1 provides a table detailing the affordability allocations required for these new units.*

Table C (**Attachment E**) identifies any sites that have been rezoned to accommodate a shortfall in the city's progress towards meeting its RHNA.

- *Sites indicated on this table were assigned a By-Right Housing (BHR) Overlay designation on April 16, 2024, consistent with Housing Element Program H-3e.*

Table D (**Attachment F**) describes the City's progress towards implementing all programs and policies identified in the Housing Element and other local efforts to remove governmental constraints to the maintenance, improvement, and development of housing. Most programs and policies in the Housing Element are routine in nature (e.g., continue to provide information, implement the building code, offer rent mediation) and repeat annually. Unique to 2024, staff highlighted the following accomplishments:

> ***Program H-1a: Inclusionary Housing Ordinance Implementation:*** *On August 20, 2024, the City Council adopted amendments to the Inclusionary Housing Ordinance, supported by an Affordable Housing Nexus Study, which lowered the inclusionary requirement threshold to five units and established new options to*

[4] For the purposes of the APR, affordability level also includes "above moderate" (i.e., market rate) units.
[5] The APR only reports net new units. For example, if one (1) existing unit is demolished on a site to build two (2) new units, the APR summary would reflect only (1) new unit.
[6] Table A2 reporting data for 2024 generally starts on Row 426, but its distributed across the entire sheet for the reporting period.

satisfy any fractional obligations (including through payment of a housing in-lieu fee).

Program H-1b: Commercial Linkage Fee: *On August 20, 2024, the City Council adopted an Affordable Housing Nexus Study and a commercial linkage fee. As established through the associated adoption of Title 19 (Housing) to the Campbell Municipal Code, fees collected through the program will be deposited into a "Commercial Linkage Fee Fund" that will be primarily used to support the production or refurbishment of affordable housing.*

Program H-1c: Affordable Housing Overlay Zone: *On April 16, 2024, the City established three new Housing Overlay districts including the "By-Right Housing" (BHR), "Affordable Housing" (AH), and "Reuse Sites" (RS) overlay zones. The AH Overlay was designed to complement State Density Bonus Law and includes incentives allowing for increases in allowable density, expedited permit processing, reduced development impact fees, priority use of supportive housing funds, reduced development requirements, and extension of permit approval periods, consistent with the objectives of Program H-1c. As the AH Overlay complements state law, as opposed to competes with it, all benefits under state density bonus law pertaining to reductions in parking apply as well.*

Program H-3b: Housing Program Staffing: *The City hired a Housing Manager in January 2024. The Housing Manager position provides important capacity for the City to monitor and implement Housing Element programs.*

Program H-3e: Rezone for Lower Income Shortfall: *On April 16, 2024, the City established a "By-Right Housing" (BHR) overlay which serves to implement this program.*

Program H-5e: Homeless Assistance/Shelter Provisions*: In 2024, the City partnered with Santa Clara County to fund homelessness prevention services for Campbell residents. Additionally, the City engaged Good City Co. to conduct a West Valley Shelter Feasibility Study, aimed at identifying the most effective approach to developing facilities or programs for the unhoused. Last year, the City also contracted with the Silicon Valley Independent Living Center to manage an emergency motel voucher program, providing temporary shelter for unhoused residents in Campbell.*

Additionally, the City hired an Unhoused Specialist in September 2024 (funded by a $450,000 Destination: Home Capacity Building Grant secured in 2023). To enhance safe parking options, the City partnered with Amigos de Guadalupe in 2024 to launch a car repair program supporting participants in the local safe parking program (following the City's 2023 initiative to update its Safe Parking Ordinance to accommodate up to 30 vehicles).

Table E (**Attachment G**) is only completed if the city has approved a commercial development bonus, pursuant to Government Code Section 65915.7(a) which states "*When an applicant for approval of a commercial development has entered into an agreement for partnered housing described in subdivision (c) to contribute affordable housing through a joint project or two separate projects encompassing affordable housing, the city, county, or city and county shall grant to the commercial developer a development bonus as prescribed in subdivision (b). Housing shall be constructed on the site of the commercial development or on a site that…"* meets the specified criteria.

- *No such approval has occurred in Campbell during the reporting period.*

Table F (**Attachment H**) is only completed if the city has qualifying units that have been substantially rehabilitated, converted from non-affordable to affordable by acquisition, and preserved consistent with specified standards. To count units reported in this table as progress towards RHNA, the City would need to provide specific information to demonstrate that the units meet the standards set forth in Government Code section 65583.1, subdivision (c)(2). While the City has had a substantial number of properties remodeled or reconstructed, those units are not counted on this form. Further, while the City has legalized a great number of unpermitted accessory dwelling in 2023, those units are captured as net new units on Table A2.

- *No such units have been rehabilitated, converted, or preserved in Campbell during the reporting period.*

Table F2 (**Attachment I**) is only completed if the city has had any above moderate-income units converted to moderate income units pursuant to Government Code section 65400.2.

- *No such units were converted during the reporting period.*

Table G (**Attachment J**) is only completed if the housing element sites inventory contains a site which is or was owned by the City of Campbell, and has been sold, leased, or otherwise disposed of during the reporting year.

- *No such properties exist, nor have any such activities occurred, in Campbell during the reporting period.*

Table H (**Attachment K**) requires cities to create an inventory of surplus lands and all lands in excess of its foreseeable needs, if any, in all urbanized areas and urban clusters which the city or any of its departments, agencies, or authorities owns or controls.

- *No such properties were identified by the Public Works Department. An exhibit of all City owned properties has been provided for informational purposes only and will not be included as part of the Annual Progress Report (reference Attachment P – City-owned Properties – Informational Only). Note: While the City*

Corporation Yard was contemplated for housing redevelopment, is not included in the report based on Council direction to not pursue housing development onsite in the near term.

Table J (**Attachment L**) is only completed if the City approved student housing projects with a density bonus approved pursuant to Government Code Section 65915(b)(1)(F).

- *No such projects were approved in Campbell during the reporting period.*

Table K (**Attachment M**) requires cities to inform HCD about any local tenant preference ordinance the local government maintains when the jurisdiction submits their annual progress report on housing approvals and production, per Government Code 7061 (SB 649, 2022, Cortese).

- *No such projects were approved in Campbell during the reporting period.*

Summary Table (**Attachment N**) is a summary of issued building permits by affordability level, applied/proposed versus approved/denied units, and any projects that were submitted, approved, and constructed under SB 423 streamlining legislation.

- *During the reporting period (1/1/2024-12/31/2024), 90 building permits were issued for new market-rate housing units (consisting of 20 single-family dwellings and 70 accessory dwelling units). A total of 39 housing applications were submitted proposing 272 new units of which 131 units were approved. No units were denied.*

LEAP Reporting (**Attachment O**) serves to satisfy the City's obligation to annually report on the status and proposed uses of Local Early Acton Planning (LEAP) funding. The report is also required to address the housing impact within the jurisdiction, including a summary of building permits, certificates of occupancy or other completed entitlements.

The City of Campbell was awarded $150,000 in LEAP funding which was used toward the preparation and adoption of Campbell's Plan for Housing (*2023-2031 Housing Element*) and planning documents and process improvements that accelerate housing production and facilitate compliance in implementing the 6th RHNA cycle. Unique to 2023, the report documents that City's has completed its work and close-out reporting requirements for LEAP.

II. 2040 General Plan Annual Progress Report

In addition to being required to complete and submit an APR on the Housing Element each year, cities are also required to submit an APR documenting implementation of the General Plan. While there is no standardized format or form to complete for the General Plan APR, the Implementation Element of the 2040 General Plan provides a template that was largely used in the preparation of this year's report (reference Attachment P –

2040 General Plan Annual Progress Report). An outline of the detail provided is as follows:

- Actions: This column serves to provide a summary of actions found in the 2040 General Plan. In the table, the following abbreviations serve to indicate the source of the action by the element (or Chapter) of the General Plan:

    - Land Use (LU)
    - Transportation (T)
    - Community Design (CD)
    - Economic Development (ED)
    - Fiscal Sustainability (FS)
    - Conservation and Open Space (COS)
    - Community Services and Facilities (CSF)
    - Safety (SA)
    - Noise (N)
    - Community Health and Wellness (CHW)
    - Implementation Element (I)

    Note: The Sustainability Element is not reported on as it serves as an index to sustainability policies/actions found in other elements of the General Plan.

- Responsible Department: This column identifies the department or departments responsible for carrying out a specified action. Unique to 2024, the table has been updated to better align the assigned department(s) with identified actions.

- Priority/Timing: This column indicates the anticipated or desired timing for implementation. Where indicated, the following terms have the specified meaning:

    - **Ongoing** means that the measure is ongoing and should be implemented for every applicable action.
    - **Annual** means that the measure is an annual measure and should be addressed every year.
    - **Short** means that the measure should be implemented in the near term (most likely, 1 to 5 years).
    - **Medium** means that the measure should be implemented in the midterm (most likely, 6 to 10 years).
    - **Long** means that the measure should be considered and implemented as funding permits.

- Column D (Status): This column serves to indicate the status toward completing a specified action. The status column includes the following options:

- In Progress
- Not Started
- Partially Completed
- Compliant
- See Notes

As the General Plan was recently adopted, many tasks are noted as in progress or having not been started.

- Column E (Notes): The notes column serves to provide enhanced detail on the City's progress toward completing a specified action.

FISCAL IMPACTS

There are no specific fiscal impacts associated with this item.

Larissa Lomen

Prepared by: _____
Larissa Lomen, Assistant Planner

Reviewed by: _____
Rob Eastwood, Community Development Director

Approved by: _____
Brian Loventhal, City Manager

Attachment:

a. Draft Resolution
b. Table A
c. Table A2

d. Table B
e. Table C
f. Table D
g. Table E
h. Table F
i. Table F2
j. Table G
k. Table H
l. Table J
m. Table K
n. Summary Table
o. LEAP Reporting
p. 2040 General Plan - 2024 Progress Report
q. City-owned Properties- Informational Only

RESOLUTION NO. _____

BEING A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CAMPBELL DIRECTING STAFF TO SEND THE 2024 GENERAL PLAN AND HOUSING ELEMENT ANNUAL PROGRESS REPORTS (APRs) TO THE REQUIRED STATE AGENCIES

WHEREAS, pursuant to Government Code Section 65400, the City of Campbell's Planning Division provides Annual Progress Reports (APRs) to the City Council, the Governor's Office of Planning and Research (OPR), and the Department of Housing and Community Development (HCD);

WHEREAS, the APRs include the City's progress in implementing the General Plan and Housing Element, the progress in meeting the City's share of regional housing needs, and the City's efforts to remove governmental constraints to the maintenance, improvement, and development of housing;

WHEREAS, the City is required to upload directly into HCD's database or email the APRs to HCD by April 1 of each year using the forms and tables specified by HCD;

WHEREAS, APRs require an annual public meeting in which members of the public may provide oral testimony and written comments; and

WHEREAS, the City Council reviewed and accepted the draft APRs at a public meeting in which members of the public had an opportunity to provide oral testimony and written comments.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Campbell hereby authorizes staff to send the 2024 General Plan and Housing Element APRs to the required state agencies.

PASSED AND ADOPTED this ____ day of _____, _____, by the following roll call vote:

AYES: COUNCILMEMBERS:
NOES: COUNCILMEMBERS:
ABSENT: COUNCILMEMBERS:
ABSTAIN: COUNCILMEMBERS:

APPROVED: _____
Sergio Lopez, Mayor

ATTEST: _____
Andrea Sanders, City Clerk

Jurisdiction	Campbell	
Reporting Year	2024	(Jan. 1 - Dec. 31)
Planning Period	6th Cycle	01/31/2023 - 01/31/2031

ANNUAL ELEMENT PROGRESS REPORT

Housing Element Implementation

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table A
Housing Development Applications Submitted

Project Identifier					Unit Types		Date Application Submitted	Proposed Units - Affordability by Household Incomes								Total Approved Units by Project	Total Disapproved Units by Project	Streamlining	Density Bonus Law Applications		Application Status	Project Type	Notes
1					2	3	4	5							6	7	8	9	10		11	12	13
Prior APN+	Current APN	Street Address	Project Name+	Local Jurisdiction Tracking ID	Unit Category (SFA,SFD,2 to 4,5+,ADU,MH)	Tenure R=Renter O=Owner	Date Application Submitted (see instructions)	Very Low-Income Deed Restricted	Very Low-Income Non Deed Restricted	Low-Income Deed Restricted	Low-Income Non Deed Restricted	Moderate-Income Deed Restricted	Moderate-Income Non Deed Restricted	Above Moderate-Income	Total PROPOSED Units by Project	Total APPROVED Units by project	Total DISAPPROVED Units by Project	Please select state streamlining provision/s the application was submitted pursuant to.	Did the housing development application seek incentives or concessions pursuant to Government Code section 65915?	Were incentives or concessions requested pursuant to Government Code section 65915 approved?	Please indicate the status of the application.	Is the project considered a ministerial project or discretionary project?	Notes+
Summary Row: Start Data Entry Below								74	0	120	0	2	0	76	272	131	0						
40314071	40314071	1430 WESTMONT AVE, CAMPBELL, CA 95008		PLN-2024-1	SFD	O	1/16/2024	0	0	0	0	0	0	1	1	1	0	NONE	No	No	Approved	Discretionary	
27939022	27939022	230 N 3RD ST, CAMPBELL, CA 95008		PLN-2024-2	SFD	O	1/3/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
27939022	27939022	236 N 3RD ST, CAMPBELL, CA 95008		PLN-2024-2	ADU	R	1/3/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
27946021	27946021	68 PAGE ST, CAMPBELL, CA 95008		PLN-2024-3	SFD	O	1/8/2024	0	0	0	0	0	0	1	1	1		NONE	No	N/A	Approved	Discretionary	
30748055	30748055	1280 W LATIMER AVE, CAMPBELL, CA 95008		PLN-2024-6	ADU	R	1/12/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
30748055	30748055	265 MICHELLE DR Parcel B, CAMPBELL 95008		PLN-2024-6	SFD	O	1/12/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
30748055	30748055	265 MICHELLE DR Parcel B, CAMPBELL 95008		PLN-2024-6	ADU	R	1/12/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
40428017	40428017	321 W SUNNYOAKS AVE, CAMPBELL, CA 95008		PLN-2024-10	ADU	R	1/17/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
40428017	40428017	321 W SUNNYOAKS AVE, CAMPBELL, CA 95008		PLN-2024-10	SFD	O	1/17/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
40428017	40428017	331 W SUNNYOAKS AVE, CAMPBELL, CA 95008		PLN-2024-10	ADU	R	1/17/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
40428017	40428017	331 W SUNNYOAKS AVE, CAMPBELL, CA 95008		PLN-2024-10	SFD	O	1/17/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
40426014	40426014	725 KENNETH AVE, CAMPBELL, CA 95008		PLN-2024-12	SFD	O	1/23/2024	0	0	0	0	0	0	1	1	1		NONE	No	N/A	Approved	Discretionary	
40426014	40426014	725 KENNETH AVE, CAMPBELL, CA 95008		PLN-2024-12	ADU	R	1/23/2024	0	0	0	0	0	0	1	1	1		NONE	No	N/A	Approved	Discretionary	
40602030	40602030	734 PECAN WAY, CAMPBELL, CA 95008		PLN-2024-22	SFD	O	2/23/2024	0	0	0	0	0	0	1	1	0	0	NONE	No	N/A	Withdrawn	Discretionary	
40624002	40624002	1001 AUDREY AVE, CAMPBELL, CA 95008		PLN-2024-26	SFD	O	2/12/2024	0	0	0	0	0	0	1	1	1		NONE	No	N/A	Approved	Discretionary	
41202003	41202003	2420 S WINCHESTER BLVD, CAMPBELL, CA 95008		PLN-2024-29	5+	R	2/20/2024	23		66		0		1	90	90		AB 2011 (2022)	Yes	Yes	Approved	Ministerial	
40318102	40318102	1611 VAN DUSEN LN, CAMPBELL, CA 95008		PLN-2024-40	SFD	O	3/14/2024	0	0	0	0	0	0	1	1	1		NONE	No	N/A	Approved	Discretionary	

40614056	40614056	1095 W HACIENDA AVE, CAMPBELL, CA 95008		PLN-2024-43	SFA	R	3/20/2024	0	0	0	0	0	0	2	2			SB 9 (2021) - Residential Lot Split, SB 9 (2021) - Duplex in SF Zone	No	N/A	Pending	Ministerial	
27940023	27940023	166 N CENTRAL AVE, CAMPBELL, CA 95008		PLN-2024-46	2 to 4	R	3/15/2024	0	0	0	0	0	0	2	2	2		NONE	No	N/A	Approved	Discretionary	
30521003	30521003	60 W HAMILTON AVE, CAMPBELL, CA 95008		PLN-2024-51	5+	R	3/26/2024	51		51				2	104			SB 423 (2023)	Yes	Yes	Pending	Ministerial	
27923014	27923014	779 HARRISON AVE, CAMPBELL, CA 95008		PLN-2024-74	SFD	O	5/14/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
27923014	27923014	779 HARRISON AVE, CAMPBELL, CA 95008		PLN-2024-74	ADU	R	5/14/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
27923014	27923014	775 HARRISON AVE, CAMPBELL, CA 95008		PLN-2024-74	ADU	R	5/14/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
41404019	41404019	1345 OLYMPIA AVE, CAMPBELL, CA 95008		PLN-2024-80	SFD	O	5/17/2024	0	0	0	0	0	0	1	1	1		SB 9 (2021) - Residential Lot Split	No	N/A	Approved	Ministerial	
27938017	27938017	90 E LATIMER AVE, CAMPBELL, CA 95008		PLN-2024-92	SFA	O	6/13/2024			2		1		17	20	20		NONE	Yes	Yes	Approved	Discretionary	
40603034	40603034	832 S SAN TOMAS AQUINO RD, CAMPBELL, CA 95008		PLN-2024-101	SFA	O	7/5/2024					1		7	8			NONE	Yes	N/A	Pending	Discretionary	
40603034	40603034	832 S SAN TOMAS AQUINO RD, CAMPBELL, CA 95008		PLN-2024-101	SFD	O	7/5/2024			1				4	5			NONE	Yes	N/A	Pending	Discretionary	
40619021	40619021	810 VIRGINIA CT, CAMPBELL, CA 95008		PLN-2024-104	SFD	O	7/15/2024							1	1			NONE	No	N/A	Pending	Discretionary	
40429003	40429003	774 OLD ORCHARD RD, CAMPBELL, CA 95008		PLN-2024-127	SFD	O	8/26/2024							1	1			NONE	No	N/A	Pending	Discretionary	
41439010	41439010	300 REDDING RD, CAMPBELL, CA 95008		PLN-2024-160	SFA	O	10/31/2024							6	6			NONE	No	N/A	Pending	Ministerial	
	40623041	1520 VALE AVE, CAMPBELL, CA 95008		PLN-2024-167	SFD	O	11/7/2024							2	2			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	
	40623041	1520 VALE AVE, CAMPBELL, CA 95008		PLN-2024-167	ADU	R	11/7/2024							2	2			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	
41401060	41401060	1082 SHAMROCK DR, CAMPBELL, CA 95008	PLN-2024-177	PLN-2024-177	SFD	O	11/21/2024							1	1			NONE	No	N/A	Pending	Discretionary	
40316017	40316017	1373 JUANITA WAY, CAMPBELL, CA 95008	PLN-2024-178	PLN-2024-178	SFD	O	11/22/2024							1	1			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	
40316017	40316017	1373 JUANITA WAY, CAMPBELL, CA 95008	PLN-2024-178	PLN-2024-178	ADU	R	11/22/2024							2	2			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	
40316017	40316017	1373 JUANITA WAY, CAMPBELL, CA 95008	PLN-2024-178	PLN-2024-178	SFD	O	11/22/2024							1	1			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	
40424029	40424029	684 BUDDLAWN WAY, CAMPBELL, CA 95008	PLN-2024-182	PLN-2024-182	SFD	O	12/9/2024							1	1			NONE	No	N/A	Pending	Discretionary	
40602030	40602030	734 PECAN WAY, CAMPBELL, CA 95008	PLN-2024-183	PLN-2024-183	SFD	O	12/11/2024							1	1			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	
40602030	40602030	734 PECAN WAY, CAMPBELL, CA 95008	PLN-2024-183	PLN-2024-183	ADU	R	12/11/2024							2	2			SB 9 (2021) - Residential Lot Split	No	N/A	Pending	Ministerial	

Jurisdiction	Campbell	
Reporting Year	2024	(Jan. 1 - Dec. 31)
Planning Period	6th Cycle	01/31/2023 - 01/31/2031

ANNUAL ELEMENT PROGRESS REPORT

Housing Element Implementation

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table A2

Annual Building Activity Report Summary - New Construction, Entitled, Permits and Completed Units

Project Identifier (1)					Unit Types (2)	(3)	Affordability by Household Incomes - Completed Entitlement (4)							(5)	(6)
Prior APN*	Current APN	Street Address	Project Name*	Local Jurisdiction Tracking ID	Unit Category (SFA,SFD,2 to 4,5+,ADU,MH)	Tenure R=Renter O=Owner	Very Low-Income Deed Restricted	Very Low-Income Non Deed Restricted	Low- Income Deed Restricted	Low-Income Non Deed Restricted	Moderate-Income Deed Restricted	Moderate-Income Non Deed Restricted	Above Moderate-Income	Entitlement Date Approved	# of Units Issued Entitlements
Summary Row: Start Data Entry Below							26	0	77	0	12	0	199		314
	40612054	705 W HACIENDA AVE	1 of 2 units	BLD2015-00348	SFA	O									0
	40612054	707 W HACIENDA AVE	1 of 2 units	BLD2015-00350	SFA	O									0
	40612054	709 W HACIENDA AVE	1 of 2 units	BLD2015-00349	SFA	O									0
	40612054	711 W HACIENDA AVE	1 of 2 units	BLD2015-00352	SFA	O									0
	41250006	466 SAM CAVA LN LOT 1	1 SFA	BLD2015-00794	SFA	O									0
	41250006	468 SAM CAVA LN LOT 2	1 SFA	BLD2015-00794	SFA	O									0
	41250006	470 SAM CAVA LN LOT 4	1 SFA	BLD2015-00794	SFA	O									0
	41250006	472 SAM CAVA LN LOT 3	1 SFA	BLD2015-00794	SFA	O									0
	41250006	474 SAM CAVA LN LOT 5	1 SFA	BLD2015-00794	SFA	O									0
	41250006	476 SAM CAVA LN LOT 6	1 SFA	BLD2015-00794	SFA	O									0
	30534061	1245 S WINCHESTER BL	16 units - R (2 VL)	BLD2015-00478	5+	R									0
	41250036	138 - 146 LOTTIE LANE BLDG 5 LOTS 24-29	6 units	BLD2016-00313	SFA	O									0
	41298565	300 RAILWAY AVE	119 units - R (7 VL)	BLD2015-01449	5+	R									0
	41250017	511 - 523 WAYFARER WY BLDG 8 LOTS 41-46	7 UNITS	BLD2016-00646	SFA	O									0
	41250040	130 - 136 LOTTIE LANE BLDG 6	4 UNITS (1 MOD)	BLD2016-00622	SFA	O									0
	27502050	1 - 309 HERSHEL AVE	SFD (vacant lot)	BLD2016-00657	SFD	O									0
	41250063	300 - 310 WAYFARER WY BLDG 3	6 units (1 MOD)	BLD2016-01141	SFA	O									0
	41250069	421 - 431 ROBIN RIDGE WY BLDG 11	6 units (1 MOD)	BLD2016-01140	SFA	O									0
	41250074	106 - 114 LOTTIE LANE BLDG 11	5 UNITS (1 MOD)	BLD2016-01138	SFA	O									0
	41250079	412 - 420 ROBIN RIDGE WY BUILDING 12	5 UNITS	BLD2016-01304	SFA	O									0
	41250085	400 - 410 ROBIN RIDGE WY BLDG 13	6 units (1 MOD)	BLD2016-01307	SFA	O									0
	41250088	106 - 114 LOTTIE LANE BUILDING 14	3 UNITS	BLD2016-01305	SFA	O									0
	41250091	300 - 304 HONEYDEW WY BLDG 15 LOT 1	3 UNITS (1 MOD)	BLD2016-01376	SFA	O									0
	41250094	300 - 306 HONEYDEW WY BLDG 16	3 UNITS (1 MOD)	BLD2016-01377	SFA	O									0
	41250097	300 - 308 SUNKIST WY BLDG 17	3 UNITS (1 LOW)	BLD2016-01392	SFA	O									0
	41250100	201 - 205 SUNKIST WY BLDG 18	3 UNITS (1 MOD)	BLD2016-01394	SFA	O									0
	30530003	295 CALIFORNIA AVE	SFD (vacant lot)	BLD2016-01161	SFD	O									0
	41250101	250 DILLON AVE BLDG 9	16 UNITS - R	BLD2016-01495	5+	R									0
	41437008	3 LAND PLACE LOT 2	SFD	BLD2016-01289	SFD	O									0
	41437008	2 LAND PLACE LOT 4	SFD	BLD2016-01287	SFD	O									0
	41437008	4 LAND PLACE LOT 3	SFD	BLD2016-01288	SFD	O									0
	41205077	96 -B E RINCON AVE	ADU	BLD2017-00947	ADU	O									0
	30742029	1014 SPRINGFIELD DR	SFD (vacant lot)	BLD2017-00430	SFD	O									0
	28810030	1152 E RIDGEVIEW DR	ADU	BLD2017-00399	ADU	O									0
	40620009	1225 WALNUT DR	SFD (lot split)	BLD2016-01459	SFD	O									0
	40619045	1347 CAPRI DR	ADU	BLD2017-01328	ADU	O									0
	40314016	1048 S SAN TOMAS AQUINO ROAD		BLD2017-01143	SFD	O									0
	41208061	209 - 229 RAILWAY AVE - BUILDING 3	10 units (1 Low / 1 Mod)	BLD2017-00554	SFA	O									0
	41208061	189 - 201 RAILWAY AVE - BUILDING 1	2 units	BLD2017-00556	SFA	O									0
	41208061	189 - 201 RAILWAY AVE - BUILDING 2	2 units	BLD2017-00556	SFA	O									0
	41208061	241 - 243 RAILWAY AVE - BUILDING 6	2 units (1 Mod)	BLD2017-00558	SFA	O									0
	41208061	209 - 229 RAILWAY AVE - BUILDING 4	10 units (1 VL / 1 Low)	BLD2017-00557	SFA	O									0
	41208061	200 - 212 MALLEY WY - BUILDING 1	7 units (1 Mod)	BLD2017-00559	SFA	O									0
	41208061	201 - 209 MALLEY WY - BUILDING 2	5 units (1 VL)	BLD2017-00560	SFA	O									0
	40315040	1142 MEADOWS CT		BLD2017-01177	SFD	O									0
	40315040	1144 MEADOWS CT		BLD2017-01178	SFD	O									0
	40315040	1146 MEADOWS CT		BLD2017-01179	SFD	O									0
	40315040	1148 MEADOWS		BLD2017-01180	SFD	R									0
	40315040	1150 MEADOWS CT		BLD2017-01181	SFD	O									0
	40315040	1152 MEADOWS CT		BLD2017-01182	SFD	O									0
	40310034	997 S SAN TOMAS AQUINO		BLD2017-01544	SFD	R									0
	41237076	734 BRIARWOOD WAY		BLD2017-01325	SFD	O									0
	30534041	181 - 613 CAMINITO AVE		BLD2018-00257	ADU	O									0
	40430011	927 -B EMORY AV		BLD2018-00524	ADU	O									0
	40603042	1162 -B HAZEL AVE		BLD2017-00541	ADU	O									0
	27944031	579 & 579-B EL PATIO DR		BLD2018-00778	ADU	O									0
	41237075	736 BRIARWOOD WAY LOT 2		BLD2017-01324	SFD	O									0
	41434036	1250 -B HOFFMAN LN		BLD2018-00326	ADU	O									0
	40310139	997 S SAN TOMAS AQUINO		BLD2019-00128	SFD	O									0
	27503004	831 -B HARRISON AVE		BLD2019-00200	ADU	O									0
	41208061	209 - 229 RAILWAY AVE (10 UNITS) BUILDING 4	St. Anton / Lyon Homes	BLD2017-00557	5+	O									0
	41208061	201 - 209 MALLEY WY (5 UNITS) BUILDING 2	St. Anton / Lyon Homes	BLD2017-00555	5+	O									0
	41208061	200 - 212 MALLEY WY (7 UNITS) BUILDING 1	St. Anton / Lyon Homes	BLD2017-00554	5+	O									0
	41208061	189 - 201 RAILWAY AVE (2 UNITS) BUILDING 1		BLD2017-00560	SFA	O									0
	27944031	579 & 579-B EL PATIO DR		BLD2018-00778	SFD	O									0
	41208061	189 - 201 RAILWAY AVE (2 UNITS) BUILDING 2	St. Anton / Lyon Homes	BLD2017-00558	SFA	O									0
	41208061	241 - 243 RAILWAY AVE (2 UNITS) BUILDING 6	St. Anton / Lyon Homes	BLD2017-00559	2 to 4	O									0
	30534041	181 - 613 CAMINITO AVE		BLD2018-00257	ADU	O									0
	41228053	262 to 278 UNION AVE		BLD2013-00526 to 00529	SFA	O									0
	40315040	1144 MEADOWS CT	Abbott Subdivision	BLD2017-01178	SFD	O									0
	30503048	1127 W ROSEMARY LN		BLD2016-01485	SFD	O									0
	41237076	734 BRIARWOOD WY LOT 3		BLD2017-01325	SFD	O									0
	40315040	1146 MEADOWS CT	Abbott Subdivision	BLD2017-01179	SFD	O									0
	40430011	927 -B EMORY AV		BLD2018-00524	ADU	O									0
	40310139	997 S SAN TOMAS AQUINO		BLD2019-00128	SFD	O									0
	40315040	1140 MEADOWS CT	Abbott Subdivision	BLD2017-01176	SFD	O									0
	41434036	1250 -B HOFFMAN LN		BLD2018-00326	ADU	O									0
	41440017	50 SHELLEY AV - LOT 1 - LOT 4		BLD2018-01319 TO 01322	SFD	O									0
	40316110	1317 & 1317 -B BURKE RD		BLD2018-01243 & 01244	SFD	O									0
	40426009	645 -B KENNETH AVE		BLD2018-00795	ADU	O									0
	41206045	162 - 172 LOTTIE LANE BLDG 19	Madison	BLD2019-00451	SFA	O									0
	30530016	65 -B S MILTON AVE		BLD2019-00449	ADU	O									0
	40602039	1181 -B HAZELWOOD AVE		BLD2018-01246	ADU	O									0
	40406025	CHRISTOPHER AVE		BLD2016-01388	ADU	O									0
	40310022	940 -B CROCKETT AVE		BLD2019-00168	ADU	O									0
	40625032	1203 -B AUDREY AVE		BLD2019-00207	ADU	O									0
	41440087	1800 WHITE OAKS RD LOT 2		BLD2019-00826	SFD	O									0
	40310052	880 HARBET & 100, 101, 200, 201 300 HAYMARKET	880-890 Harbet Subdivision	BLD2019-00308 to BLD2019-311, and 319, 320	SFD	O									0
	41237016	879 -B CAMBRIAN DR		BLD2019-00717	ADU	O									0
	40616007	1206 STEWART		BLD2019-00811	SFD	O									0
	40313004	1631 HACIENDA AVE, 102 to 112 HICKORY CT, & 102-B HICKORY CT	1631 Hacienda Avenue Subdivision	BLD2019-00838	SFD	O									0
	41209027 to 31	540, 546 & 566 E CAMPBELL AVE, 1000 & 1010 WILLOW AVE	Creekwalk / Parkview Condominiums	PLN2016-378	5+	O			9				50	12/2/2019	59
	40313004	1631 HACIENDA AVE	1631 Hacienda Avenue Subdivision	PLN2018-00156	SFD	O							6	5/21/2019	6
	41440087	1800 WHITE OAKS RD		PLN2018-218/219/220	SFD	O							2	4/2/2019	2
	40616007	1206 STEWART		PLN2019-004	SFD	O							1	5/28/2019	1
	41204028	189 SUNNYSIDE LANE		PLN2019-352	SFD	O							1	7/23/2019	1
	40310117 & 40310135	1429 & 1445 WESTMONT AVE		PLN2019-215	SFD	O							6	5/28/2019	6
	41401047	1123 Erin Way, Campbell 95008		BLD-2020-406	ADU	O									0
	41433046	407 FRANSMANN AVE, CAMPBELL		BLD-2020-431	ADU	O									0
	30753001	132 Stokes Ave, Campbell 95008		BLD-2020-520	ADU	O									0

Project Identifier (1)					Affordability by Household Incomes - Building Permits (7)							(8)	(9)
Prior APN*	Current APN	Street Address	Project Name*	Local Jurisdiction Tracking ID	Very Low-Income Deed Restricted	Very Low-Income Non Deed Restricted	Low- Income Deed Restricted	Low-Income Non Deed Restricted	Moderate-Income Deed Restricted	Moderate-Income Non Deed Restricted	Above Moderate-Income	Building Permits Date Issued	# of Units Issued Building Permits
Summary Row: Start Data Entry Below					0	21	0	21	0	21	27		90
	40612054	705 W HACIENDA AVE	1 of 2 units	BLD2015-00348									0
	40612054	707 W HACIENDA AVE	1 of 2 units	BLD2015-00350									0
	40612054	709 W HACIENDA AVE	1 of 2 units	BLD2015-00349									0
	40612054	711 W HACIENDA AVE	1 of 2 units	BLD2015-00352									0
	41250006	466 SAM CAVA LN LOT 1	1 SFA	BLD2015-00794									0
	41250006	468 SAM CAVA LN LOT 2	1 SFA	BLD2015-00794									0
	41250006	470 SAM CAVA LN LOT 4	1 SFA	BLD2015-00794									0
	41250006	472 SAM CAVA LN LOT 3	1 SFA	BLD2015-00794									0
	41250006	474 SAM CAVA LN LOT 5	1 SFA	BLD2015-00794									0
	41250006	476 SAM CAVA LN LOT 6	1 SFA	BLD2015-00794									0
	30534061	1245 S WINCHESTER BL	16 units - R (2 VL)	BLD2015-00478									0
	41250036	138 - 146 LOTTIE LANE BLDG 5 LOTS 24-29	6 units	BLD2016-00313									0
	41298565	300 RAILWAY AVE	119 units - R (7 VL)	BLD2015-01449									0
	41250017	511 - 523 WAYFARER WY BLDG 8 LOTS 41-46	7 UNITS	BLD2016-00646									0
	41250040	130 - 136 LOTTIE LANE BLDG 6	4 UNITS (1 MOD)	BLD2016-00622					1				0
	27502050	1 - 309 HERSHEL AVE	SFD (vacant lot)	BLD2016-00657									0
	41250063	300 - 310 WAYFARER WY BLDG 3	6 units (1 MOD)	BLD2016-01141					1				0
	41250069	421 - 431 ROBIN RIDGE WY BLDG 11	6 units (1 MOD)	BLD2016-01140					1				0
	41250074	106 - 114 LOTTIE LANE BLDG 11	5 UNITS (1 MOD)	BLD2016-01138					1				0
	41250079	412 - 420 ROBIN RIDGE WY BUILDING 12	5 UNITS	BLD2016-01304									0
	41250085	400 - 410 ROBIN RIDGE WY BLDG 13	6 units (1 MOD)	BLD2016-01307					1				0
	41250088	106 - 114 LOTTIE LANE BUILDING 14	3 UNITS	BLD2016-01305									0
	41250091	300 - 304 HONEYDEW WY BLDG 15 LOT 1	3 UNITS (1 MOD)	BLD2016-01376					1				0
	41250094	300 - 306 HONEYDEW WY BLDG 16	3 UNITS (1 MOD)	BLD2016-01377					1				0
	41250097	300 - 308 SUNKIST WY BLDG 17	3 UNITS (1 LOW)	BLD2016-01392			1						0
	41250100	201 - 205 SUNKIST WY BLDG 18	3 UNITS (1 MOD)	BLD2016-01394					1				0
	30530003	295 CALIFORNIA AVE	SFD (vacant lot)	BLD2016-01161									0
	41250101	250 DILLON AVE BLDG 9	16 UNITS - R	BLD2016-01495									0
	41437008	3 LAND PLACE LOT 2	SFD	BLD2016-01289									0
	41437008	2 LAND PLACE LOT 4	SFD	BLD2016-01287									0
	41437008	4 LAND PLACE LOT 3	SFD	BLD2016-01288									0
	41205077	96 -B E RINCON AVE	ADU	BLD2017-00947									0
	30742029	1014 SPRINGFIELD DR	SFD (vacant lot)	BLD2017-00430									0
	28810030	1152 E RIDGEVIEW DR	ADU	BLD2017-00399									0
	40620009	1225 WALNUT DR	SFD (lot split)	BLD2016-01459									0
	40619045	1347 CAPRI DR	ADU	BLD2017-01328									0
	40314016	1048 S SAN TOMAS AQUINO ROAD		BLD2017-01143							1	1/24/2018	1
	41208061	209 - 229 RAILWAY AVE - BUILDING 3	10 units (1 Low / 1 Mod)	BLD2017-00554			1			1	8	2/6/2018	10
	41208061	189 - 201 RAILWAY AVE - BUILDING 1	2 units	BLD2017-00556							2	2/6/2018	2
	41208061	189 - 201 RAILWAY AVE - BUILDING 2	2 units	BLD2017-00556							2	2/6/2018	2
	41208061	241 - 243 RAILWAY AVE - BUILDING 6	2 units (1 Mod)	BLD2017-00558						1	1	2/6/2018	2
	41208061	209 - 229 RAILWAY AVE - BUILDING 4	10 units (1 VL / 1 Low)	BLD2017-00557	1		1				8	2/6/2018	10
	41208061	200 - 212 MALLEY WY - BUILDING 1	7 units (1 Mod)	BLD2017-00559						1	6	2/6/2018	7
	41208061	201 - 209 MALLEY WY - BUILDING 2	5 units (1 VL)	BLD2017-00560	1						4	2/6/2018	5
	40315040	1142 MEADOWS CT		BLD2017-01177							1	4/16/2018	1
	40315040	1144 MEADOWS CT		BLD2017-01178							1	4/16/2018	1
	40315040	1146 MEADOWS CT		BLD2017-01179							1	4/16/2018	1
	40315040	1148 MEADOWS		BLD2017-01180							1	4/16/2018	1
	40315040	1150 MEADOWS CT		BLD2017-01181							1	4/16/2018	1
	40315040	1152 MEADOWS CT		BLD2017-01182							1	4/16/2018	1
	40310034	997 S SAN TOMAS AQUINO		BLD2017-01544							1	5/17/2018	1
	41237076	734 BRIARWOOD WAY		BLD2017-01325							1	6/14/2018	1
	30534041	181 - 613 CAMINITO AVE		BLD2018-00257							1	6/25/2018	1
	40430011	927 -B EMORY AV		BLD2018-00524							1	7/10/2018	1
	40603042	1162 -B HAZEL AVE		BLD2017-00541							1	7/27/2018	1
	27944031	579 & 579-B EL PATIO DR		BLD2018-00778							1	8/7/2018	1
	41237075	736 BRIARWOOD WAY LOT 2		BLD2017-01324							1	9/17/2018	1
	41434036	1250 -B HOFFMAN LN		BLD2018-00326							1	9/18/2018	1
	40310139	997 S SAN TOMAS AQUINO		BLD2019-00128							1	7/10/2019	1
	27503004	831 -B HARRISON AVE		BLD2019-00200							1	3/27/2019	1
	41208061	209 - 229 RAILWAY AVE (10 UNITS) BUILDING 4	St. Anton / Lyon Homes	BLD2017-00557	1		1				8	2/6/2018	10
	41208061	201 - 209 MALLEY WY (5 UNITS) BUILDING 2	St. Anton / Lyon Homes	BLD2017-00555	1						4	2/6/2018	5
	41208061	200 - 212 MALLEY WY (7 UNITS) BUILDING 1	St. Anton / Lyon Homes	BLD2017-00554						1	6	2/6/2018	7
	41208061	189 - 201 RAILWAY AVE (2 UNITS) BUILDING 1		BLD2017-00560							2	2/6/2018	2
	27944031	579 & 579-B EL PATIO DR		BLD2018-00778							2	8/7/2018	2
	41208061	189 - 201 RAILWAY AVE (2 UNITS) BUILDING 2	St. Anton / Lyon Homes	BLD2017-00558							2	2/6/2018	2
	41208061	241 - 243 RAILWAY AVE (2 UNITS) BUILDING 6	St. Anton / Lyon Homes	BLD2017-00559						1	1	2/6/2018	2
	30534041	181 - 613 CAMINITO AVE		BLD2018-00257							1	6/25/2018	1
	41228053	262 to 278 UNION AVE		BLD2013-00526 to 00529							5	12/5/2014	5
	40315040	1144 MEADOWS CT	Abbott Subdivision	BLD2017-01178							1	4/16/2018	1
	30503048	1127 W ROSEMARY LN		BLD2016-01485							1	12/20/2017	1
	41237076	734 BRIARWOOD WY LOT 3		BLD2017-01325							1	6/14/2018	1
	40315040	1146 MEADOWS CT	Abbott Subdivision	BLD2017-01179							1	4/16/2018	1
	40430011	927 -B EMORY AV		BLD2018-00524							1	7/10/2018	1
	40310139	997 S SAN TOMAS AQUINO		BLD2019-00128							1	1/30/2019	1
	40315040	1140 MEADOWS CT	Abbott Subdivision	BLD2017-01176							1	4/16/2018	1
	41434036	1250 -B HOFFMAN LN		BLD2018-00326							1	9/18/2018	1
	41440017	50 SHELLEY AV - LOT 1 - LOT 4		BLD2018-01319 TO 01322							4	1/31/2019	4
	40316110	1317 & 1317 -B BURKE RD		BLD2018-01243 & 01244							2	4/16/2019	2
	40426009	645 -B KENNETH AVE		BLD2018-00795							1	4/17/2019	1
	41206045	162 - 172 LOTTIE LANE BLDG 19	Madison	BLD2019-00451							6	6/20/2019	6
	30530016	65 -B S MILTON AVE		BLD2019-00449							1	7/12/2019	1
	40602039	1181 -B HAZELWOOD AVE		BLD2018-01246							1	7/12/2019	1
	40406025	CHRISTOPHER AVE		BLD2016-01388							1	7/30/2019	1
	40310022	940 -B CROCKETT AVE		BLD2019-00168							1	7/31/2019	1
	40625032	1203 -B AUDREY AVE		BLD2019-00207							1	8/16/2019	1
	41440087	1800 WHITE OAKS RD LOT 2		BLD2019-00826							1	10/2/2019	1
	40310052	880 HARBET & 100, 101, 200, 201 300 HAYMARKET	880-890 Harbet Subdivision	BLD2019-00308 to BLD2019-311, and 319, 320							6	10/4/2019	6
	41237016	879 -B CAMBRIAN DR		BLD2019-00717							1	10/24/2019	1
	40616007	1206 STEWART		BLD2019-00811							1	11/12/2019	1
	40313004	1631 HACIENDA AVE, 102 to 112 HICKORY CT, & 102-B HICKORY CT	1631 Hacienda Avenue Subdivision	BLD2019-00838							7	11/18/2019	7
	41209027 to 31	540, 546 & 566 E CAMPBELL AVE, 1000 & 1010 WILLOW AVE	Creekwalk / Parkview Condominiums	PLN2016-378									0
	40313004	1631 HACIENDA AVE	1631 Hacienda Avenue Subdivision	PLN2018-00156									0
	41440087	1800 WHITE OAKS RD		PLN2018-218/219/220									0
	40616007	1206 STEWART		PLN2019-004									0
	41204028	189 SUNNYSIDE LANE		PLN2019-352							1	6/8/2022	1
	40310117 & 40310135	1429 & 1445 WESTMONT AVE		PLN2019-215									0
	41401047	1123 Erin Way, Campbell 95008		BLD-2020-406							1	6/9/2020	1
	41433046	407 FRANSMANN AVE, CAMPBELL		BLD-2020-431							1	6/11/2020	1
	30753001	132 Stokes Ave, Campbell 95008		BLD-2020-520							1	9/21/2020	1

Project Identifier (1)					Affordability by Household Incomes - Certificates of Occupancy (10)							(11)	(12)	(13)	Streamlining (14)	Infill (15)	Housing with Financial Assistance and/or Deed Restrictions (16)	(17)	Housing without Financial Assistance or Deed Restrictions (18)	Term of Affordability or Deed Restriction (19)	Demolished/Destroyed Units (20)			Density Bonus (21)	(22)	(23)	(24)	Notes (25)
Prior APN*	Current APN	Street Address	Project Name*	Local Jurisdiction Tracking ID	Very Low-Income Deed Restricted	Very Low-Income Non Deed Restricted	Low-Income Deed Restricted	Low-Income Non Deed Restricted	Moderate-Income Deed Restricted	Moderate-Income Non Deed Restricted	Above Moderate-Income	Certificates of Occupancy or other forms of readiness (see instructions) Date Issued	# of Units issued Certificates of the Occupancy or other forms of readiness	How many of the units were Extremely Low Income?	Please select the state streamlining provision the project was APPROVED pursuant to. (may select multiple)	Infill Units? Y/N*	Assistance Programs for Each Development (may select multiple - see instructions)	Deed Restriction Type (may select multiple - see instructions)	For units affordable without financial assistance or deed restrictions, explain how the locality determined the units were affordable (see instructions)	Term of Affordability or Deed Restriction (years) (if affordable in perpetuity enter 1000)	Number of Demolished/Destroyed Units	Demolished or Destroyed Units Owner or Renter	Demolished/ Destroyed Units	Total Density Bonus Applied to the Project (Percentage Increase in Total Allowable Units or Total Maximum Allowable Residential Gross Floor Area)	Number of Other Incentives, Concessions, Waivers, or Other Modifications Given to the Project (Excluding Parking Waivers or Parking Reductions)	List the incentives, concessions, waivers, and modifications (Excluding Parking Waivers or Parking Modifications)	Did the project receive a reduction or waiver of parking standards? (Y/N)	Notes*
Summary Row: Start Data Entry Below					0	4	0	7	0	3	50		64	8							71								
	40612054	705 W HACIENDA AVE	1 of 2 units	BLD2015-00348							1	4/30/2018	1		NONE	Y													
	40612054	707 W HACIENDA AVE	1 of 2 units	BLD2015-00350							1	4/30/2018	1		NONE	Y													
	40612054	709 W HACIENDA AVE	1 of 2 units	BLD2015-00349							1	4/30/2018	1		NONE	Y													
	40612054	711 W HACIENDA AVE	1 of 2 units	BLD2015-00352							1	4/30/2018	1		NONE	Y													
	41250006	466 SAM CAVA LN LOT 1	1 SFA	BLD2015-00794							1	6/29/2018	1		NONE	Y													
	41250006	468 SAM CAVA LN LOT 2	1 SFA	BLD2015-00794							1	6/29/2018	1		NONE	Y													
	41250006	470 SAM CAVA LN LOT 4	1 SFA	BLD2015-00794							1	6/29/2018	1		NONE	Y													
	41250006	472 SAM CAVA LN LOT 3	1 SFA	BLD2015-00794							1	6/29/2018	1		NONE	Y													
	41250006	474 SAM CAVA LN LOT 5	1 SFA	BLD2015-00794							1	6/29/2018	1		NONE	Y													
	41250006	476 SAM CAVA LN LOT 6	1 SFA	BLD2015-00794							1	6/29/2018	1		NONE	Y													
	30534061	1245 S WINCHESTER BL	16 units - R (2 VL)	BLD2015-00478	2						14	5/25/2018	16		NONE	Y		DB		55				0.0%	0	Other	No		
	41250036	138 - 146 LOTTIE LANE BLDG 5 LOTS 24-29	6 units	BLD2016-00313							6	7/2/2018	6		NONE	Y													
	41298565	300 RAILWAY AVE	119 units - R (7 VL)	BLD2015-01449	7						112	12/7/2018	119		NONE	Y		DB		55				25.0%		Development Standards Modification	No		
	41250017	511 - 523 WAYFARER WY BLDG 8 LOTS 41-46	7 UNITS	BLD2016-00646							7	7/11/2018	7

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Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

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	40623031	1460 THERESA AVE, Unit B, CAMPBELL, CA 95008	BLD-2021-1313	ADU	O									0							1	11/29/2021		1								0		NONE	Y													
	40309016	665 MARGARET LN, Unit B, CAMPBELL, CA 95008	BLD-2021-1322	ADU	O									0							1	10/25/2021		1								0		NONE	Y													
	40309100	721 CROCKETT AVE, CAMPBELL, CA 95008	BLD-2021-192	SFD	O									0							1	4/23/2021		1								0		NONE	Y													
	40623018	1002 THERESA AVE, & Unit C, CAMPBELL, CA 95008	BLD-2021-324	ADU	R									0							1	11/24/2021		1							1	5/5/2023	1	NONE	Y													
	40604068	861 ALBANNA AVE, CAMPBELL, CA 95008	BLD-2021-404	SFD	O									0							1	8/9/2021		1							1	1/24/2023	1	NONE	Y							1	Demolished	O						
	40309098	607 CROCKETT AVE, CAMPBELL, CA 95008	BLD-2021-428	SFD	O									0							1	6/9/2021		1							1	10/5/2022	1	NONE	Y													
	40319005	1327 FREDA CT, CAMPBELL, CA 95008	PLN-2021-31	ADU	O							1	8/24/2021	1							1	6/9/2022		1							1	8/16/2023	1	NONE	Y													
	40601015	656 LONGS CT, CAMPBELL, CA 95008	PLN-2021-35	ADU	O							1	6/21/2021	1							1	11/3/2021		1							1	4/7/2023	1	NONE	Y													
	40607011	539 ECCHANAM AVE, CAMPBELL, CA 95008	PLN-2021-77	ADU	O							1	7/30/2021	1										0								0		NONE	Y													
	40303017	517 WESTON DR, CAMPBELL, CA 95008	PLN-2021-81	ADU	O							1	8/5/2021	1							1	6/2/2022		1							1	5/29/2024	1	NONE	Y													
	30533007	202 BUSCON AVE	PLN2018-00225	5+	O							9	7/23/2021	9							9	8/22/2022		9								0		NONE	Y													
	40430076	1321 W SUNNYDAKS	PLN-2020-146	ADU	O							1	1/19/2021	1							1	10/7/2022		1								0		NONE	Y													
	40619011	1321 THERESA AVE	PLN-2020-155	ADU	R							1	5/28/2021	1										0								0		NONE	Y													
	40425055	529 KENNETH ST	PLN-2020-159	ADU	R							1	2/16/2021	1							1	7/26/2023		1								0		NONE	Y													
	40602031	1460 THERESA AVE	PLN-2020-160	ADU	R							1	3/22/2021	1										0								0		NONE	Y													
	42404038	LONGFELLOW AVE, CAMPBELL 95008	BLD-2020-726	ADU	R									0							1	10/22/2021		1							1	3/28/2022	1	NONE	Y													
	30533034	137 CHERRY LN, CAMPBELL 95008	BLD-2020-1587	ADU	R									0							1	4/20/2021		1								0		NONE	Y													
	40314042	1313 E MAPLE AVE, CAMPBELL 95008	BLD-2021-840	ADU	R									0							1	8/31/2021		1							1	1/13/2023	1	NONE	Y													
	41206058	199 ALICE AVE, CAMPBELL 95008	BLD-2021-399	ADU	R									0							1	8/31/2021		1								0		NONE	Y													
	28803006	1945 E BASCOM AVE, CAMPBELL 95008	BLD-2020-437	5+	R									0							1	10/22/2021		1								0		NONE	Y													
	40428005	802 ORCHARD RD, CAMPBELL 95008	BLD-2021-54	ADU	R									0							1	4/20/2021		1								0		NONE	Y													
	41206058	199 ALICE AVE, CAMPBELL 95008	BLD-2021-399	ADU	R									0							1	8/31/2021		1							1	10/16/2024	1	NONE	Y													
	41206063	180 S 3RD ST, CAMPBELL 95008	BLD-2021-694	ADU	R									0							1	8/31/2021		1							1	5/23/2022	1	NONE	Y													
	40425023	519 Sunnybrook Dr, Campbell 95008	BLD-2020-482	ADU	R									0							1	3/5/2021		1							1	1/25/2022	1	NONE	Y													
	41401045	1101-B ERIN WAY, CAMPBELL	BLD-2020-733	ADU	R									0							1	8/30/2021		1								0		NONE	Y													
	40430047	561 KENNETH AVE, CAMPBELL 95008	BLD-2020-744	ADU	R									0							1	4/5/2021		1							1	8/7/2023	1	NONE	Y													
	40427013	560 EMORY AVE, CAMPBELL 95008	BLD-2020-832	ADU	R									0							1	3/24/2021		1								0		NONE	Y													
	40316112	1327 BURNSIDE RD, CAMPBELL 95008	BLD-2020-1008	ADU	R									0							1	1/21/2021		1							1	6/22/2022	1	NONE	Y													
	40430001	745 EMORY AVE, CAMPBELL 95008	BLD-2020-1204	ADU	R									0							1	6/24/2021		1							1	8/26/2024	1	NONE	Y													
	40619011	1321 THERESA AVE, CAMPBELL	BLD-2020-1438	ADU	R									0							1	2/8/2021		1							1	11/9/2022	1	NONE	Y													
	42406119	203 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1503	ADU	R									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	218 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1505	ADU	R									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	216 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1507	ADU	R									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	205 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1509	ADU	R									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	40424009	667 ALBERT WAY, CAMPBELL	BLD-2020-1546	ADU	R									0							1	1/28/2021		1							1	11/1/2024	1	NONE	Y													
	40316046	1321 THERESA AVE, CAMPBELL	BLD-2020-1607	ADU	R									0							1	12/21/2021		1							1	8/17/2023	1	NONE	Y													
	42406119	200 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1481	SFD	O									0							1	4/29/2021		1							1	8/22/2024	1	NONE	Y													
	42406119	202 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1482	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	204 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1483	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	206 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1484	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	208 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1485	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	210 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1486	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	212 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1487	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	214 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1488	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	207 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1489	SFD	O									0							1	4/29/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	209 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1490	SFD	O									0							1	8/6/2021		1							1	11/15/2024	1	NONE	Y													
	42406119	211 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1491	SFD	O									0							1	8/6/2021		1								0		NONE	Y													
	42406119	213 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1492	SFD	O									0							1	8/6/2021		1							1	1/5/2023	1	NONE	Y													
	42406119	215 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1493	SFD	O									0							1	8/6/2021		1							1	1/5/2023	1	NONE	Y													
	42406119	217 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1494	SFD	O									0							1	8/6/2021		1							1	11/15/2024	1	NONE	Y													
	42406119	219 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1495	SFD	O									0							1	8/6/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	221 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1496	SFD	O									0	1							8/6/2021		1	1							5/22/2023	1	0 NONE	Y		DB, INC		45					32.5%		0 Other	Yes	
	42406119	1615 E MOZART AVE, CAMPBELL 95008	BLD-2020-1497	SFD	O									0							1	8/6/2021		1							1	11/21/2024	1	NONE	Y						5	Demolished	O						
	42406119	1615 E MOZART AVE, CAMPBELL 95008	BLD-2020-1498	SFD	O									0							1	8/6/2021		1							1	11/21/2024	1	NONE	Y													
	42406119	1615 E MOZART AVE, CAMPBELL 95008	BLD-2020-1499	SFD	O									0	1							4/29/2021		1	1							11/3/2022	1	0 NONE	Y		DB, INC		45					32.5%		0 Other	Yes	
	42406119	1615 E MOZART AVE, CAMPBELL 95008	BLD-2020-1500	SFD	O									0							1	4/29/2021		1							1	11/1/2024	1	NONE	Y													
	42406119	201 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1501	SFD	O									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	203 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1502	SFD	O									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	218 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1504	SFD	O									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	216 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1506	SFD	O									0							1	4/29/2021		1							1	5/22/2023	1	NONE	Y													
	42406119	205 OAK TREE CIR, CAMPBELL 95008	BLD-2020-1508	SFD	O									0							1	4/30/2021		1							1	5/22/2023	1	NONE	Y													
	40309099	703 CROCKETT AVE, CAMPBELL 95008	BLD-2020-1661	SFD	O									0							1	4/20/2021		1							1	10/5/2022	1	NONE	Y													
	40309100	721 CROCKETT AVE, CAMPBELL 95008	BLD-2021-192	SFD	O									0							1	4/23/2021		1							1	10/9/2022	1	NONE	Y													
	40316096	1265 BURROWS RD, CAMPBELL, CA 95008	PLN-2022-24	SFD	O							1	12/8/2022	1										0								0		NONE	Y													
	40433018	1373 OLYMPIA AVE, CAMPBELL, CA 95008	PLN-2022-36	ADU	R							1	7/12/2022	1							1	12/5/2023		1							1	12/5/2023	1	NONE	Y		Other												
	40604055	823 MORY CT, CAMPBELL, CA 95008	PLN-2022-68	2 to 4	R							1	9/12/2022	1							1	6/2/2023		1								0		SB 9 (2021) - Duplex in SF Zone	Y													
	41404022	1373 OLYMPIA AVE, CAMPBELL, CA 95008	PLN-2022-86	SFD	O							1	9/15/2022	1										0								0		SB 9 (2021) - Residential Lot Split	Y		Other												
	41404020	1375 OLYMPIA AVE, CAMPBELL, CA 95008	PLN-2022-93	SFD	O							1	9/15/2022	1										0								0		SB 9 (2021) - Residential Lot Split	Y		Other												
	40309046	1323 Elam Ave., CAMPBELL, CA 95008	PLN-2021-201	SFD	O							4	4/18/2022	4							4	12/15/2022		4								0		NONE	Y		Other				1	Demolished	O						
	27930043	501 CORNISH DR, CAMPBELL, CA 95008	PLN-2018-202	5+	R	20						40	6/14/2022	60										0								0		NONE	Y		DB		45					35.0%		Development Standards Modification	No	
	41230045	523 UNION AVE, CAMPBELL, CA 95008	PLN-2021-150	SFA	O					1		6	8/8/2022	7										0								0		NONE	Y		DB		45	1	Demolished	O		0.0%		Development Standards Modification	No	
	41241006	868 SWEETBRIAR DR, CAMPBELL, CA 95008	PLN-2021-219	ADU	R							1	3/29/2022	1							1	8/11/2022		1								0		NONE	Y													
	40315036	HACIENDA AVE, CAMPBELL, CA 95008	PLN-2021-168	ADU	R							1	4/13/2022	1							1	8/25/2022		1								0		NONE	Y													
	41401008	1071 SHAMROCK DR, CAMPBELL, CA 95008	PLN-2021-208	ADU	R							1	4/26/2022	1										0								0		NONE	Y													
	40314052	1313 E MAPLE AVE, CAMPBELL, CA 95008	PLN-2021-84	ADU	R							1	10/28/2022	1										0								0		NONE	Y													
	27930036	638 HUMBOLDT AVE, CAMPBELL, 95008	BLD-2020-1209	ADU	O									0							1	4/22/2022		1							1	8/20/2022	1	NONE	Y		Other												
	41433060	337 REDONG RD, CAMPBELL 95008	BLD-2020-1292	SFD	O									0							1	1/5/2022		1							1	6/28/2024	1	NONE	Y													
	28814032	182 CORTAN AVE, CAMPBELL 95008	BLD-2020-1409	ADU	R									0							1	7/15/2022		1								0		NONE	Y		Other												
	41405048	1056 SALERNO DR, CAMPBELL 95008	BLD-2020-1445	ADU	R									0							1	3/2/2022		1							1	6/25/2023	1	NONE	Y													
	41204061	136 ALICE AVE, CAMPBELL 95008	BLD-2021-1001	ADU	R									0							1	4/19/2022		1							1	7/13/2022	1	NONE	Y													
	40316109	1315 BURROWS RD, CAMPBELL 95008	BLD-2021-1066	ADU	R									0							1	4/27/2022		1								0		NONE	Y													
	40319066	1409 HARRIET AVE, CAMPBELL 95008	BLD-2021-1120	ADU	R									0							1	3/24/2022		1							1	8/8/2024	1	NONE	Y													
	40319066	1409 HARRIET AVE, CAMPBELL 95008	BLD-2021-1121	ADU	R									0							1	3/24/2022		1								0		NONE	Y													
	42403012	1175 WHITE OAKS RD, CAMPBELL 95008	BLD-2021-1254	ADU	R									0							1	2/4/2022		1								0		NONE	Y													
	41205066	51 ALICE AVE, CAMPBELL 95008	BLD-2021-1255	ADU	R									0							1	8/26/2022		1								0		NONE	Y													
	27923045	799 N CENTRAL AVE, CAMPBELL 95008	BLD-2021-1327	ADU	R									0							1	2/8/2022		1							1	5/9/2023	1	NONE	Y													
	40602037	HAZELWOOD AVE, CAMPBELL 95008	BLD-2021-1353	ADU	R									0							1	2/16/2022		1								0		NONE	Y													
	40623023	1422 THERESA AVE, CAMPBELL 95008	BLD-2021-1414	ADU	R									0							1	3/4/2022		1							1	1/27/2023	1	NONE	Y													
	40430023	952 KENNETH AVE, CAMPBELL 95008	BLD-2021-1516	ADU	R									0							1	3/21/2022		1							1	6/19/2023	1	NONE	Y													

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	42406130	16164 E MOZART AVE, CAMPBELL, 95032	BLD-2022-877	ADU	R								0						1	9/28/2023	1								0		NONE	Y															
	42406130	16168 E MOZART AVE, CAMPBELL, 95032	BLD-2022-878	ADU	R								0						1	9/28/2023	1								0		NONE	Y															
	42406130	16160 E MOZART AVE, CAMPBELL, 95032	PLN-2021-192	SFD	O							4	1/27/2022	4															0		NONE	Y					1	Demolished	O								
	40314071	1430 WESTMONT AVE, CAMPBELL, CA 95008	PLN-2024-1	SFD	O							1	10/8/2024	1															0		NONE	Y					1	Demolished	O								
	27946021	68 PAGE ST, CAMPBELL, CA 95008	PLN-2024-3	SFD	O							1	4/23/2024	1															0		NONE	Y					1	Demolished									
	40426014	725 ELIZABETH AVE, CAMPBELL, CA 95008	PLN-2024-12	SFD	O							1	8/13/2024	1															0		NONE	Y					1	Demolished									
	40426014	725 ELIZABETH AVE, CAMPBELL, CA 95008	PLN-2024-12	ADU	R							1	8/13/2024	1															0		NONE	Y															
	40624002	1001 AUDREY AVE, CAMPBELL, CA 95008	PLN-2024-26	SFD	O							1	7/23/2024	1															0		NONE	Y					1	Demolished	O								
	40318102	1011 WOODSIDEN LN, CAMPBELL, CA 95008	PLN-2024-40	SFD	O							1	12/10/2024	1															0		NONE	Y					1	Demolished	O								
	27940023	166 N CENTRAL AVE, CAMPBELL, CA 95008	PLN-2024-46	2 to 4	R							2	9/20/2024	2															0		NONE	Y					2	Demolished	R								
	27938017	90 E LATIMER AVE, CAMPBELL, CA 95008	PLN-2024-92	SFA	O			2		1		17	11/26/2024	20															0		NONE	Y		DB		55				0.0%		20	On-Site Improvements, Off-site Improvements, Development Standards Modification, Other	Yes		
	27939022	230 N 3RD ST, CAMPBELL, CA 95008	PLN-2024-2	SFD	O							1	9/10/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	27939022	236 N 3RD ST, CAMPBELL, CA 95008	PLN-2024-2	ADU	R							1	9/10/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	30748055	1280 LATIMER AVE, CAMPBELL, CA 95008	PLN-2024-6	ADU	R							1	6/20/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	30748055	260 MICHELLE DR Parcel B, CAMPBELL, 95008	PLN-2024-6	SFD	O							1	6/20/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	30748055	260 MICHELLE DR Parcel B, CAMPBELL, 95008	PLN-2024-6	ADU	R							1	6/20/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	40426017	331 W SUNNYOAKS AVE, CAMPBELL, CA 95008	PLN-2024-10	ADU	R							1	8/23/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	40426017	331 W SUNNYOAKS AVE, CAMPBELL, CA 95008	PLN-2024-10	SFD	O							1	8/23/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	40426017	331 W SUNNYOAKS AVE, CAMPBELL, CA 95008	PLN-2024-10	ADU	R							1	8/23/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	41203005	1000 WINCHESTER BLVD, CAMPBELL, CA 95008	PLN-2024-29	5+	R	23		66				1	8/15/2024	90															0		AB 2011 (2022)	Y															
	27923014	775 HARRISON AVE, CAMPBELL, CA 95008	PLN-2024-74	SFD	R							1	10/24/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	27923014	775 HARRISON AVE, CAMPBELL, CA 95008	PLN-2024-74	ADU	O							1	10/24/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	27923014	775 HARRISON AVE, CAMPBELL, CA 95008	PLN-2024-74	ADU	R							1	10/24/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	41404019	1140 E HAMPSON AVE, CAMPBELL, CA 95008	PLN-2024-80	SFD	O							1	10/24/2024	1															0		SB 9 (2021) - Residential Lot Split	Y															
	27938017	90 E LATIMER AVE, CAMPBELL, CA 95008	PLN-2024-92	SFA	O			2		1		17	11/26/2024	20															0		NONE	Y		DB		55				0.0%		20	On-Site Improvements, Off-site Improvements, Development Standards Modification, Other	Yes		
	41204019	56 SUNNYSIDE AVE, CAMPBELL, CA 95008	PLN-2023-135	SFD								3	3/5/2024	3															0		NONE	Y					1	Demolished									
	41204018	44 SUNNYSIDE AVE, CAMPBELL, CA 95008	PLN-2023-135	SFD								3	3/5/2024	3															0		NONE	Y					1	Demolished									
	40316096	1265 BURROWS RD, CAMPBELL, 95008	PLN-2022-24	SFD								1	12/8/2024	1															0		NONE	Y															
	41204038	199 SUNNYSIDE AVE, CAMPBELL, CA 95008	PLN-2023-136	SFD								1	2/20/2024	1															0		NONE	Y															
	41204038	199 SUNNYSIDE AVE, CAMPBELL, CA 95008	PLN-2023-136	ADU								1	2/20/2024	1															0		NONE	Y															
	41209026, 41209032, 41209036	51- 101 GILMAN AVE & 60 DILLON AVE	PLN-2023-125	SFA		1				1		23	5/7/2024	25															0		NONE	Y		DB		55	2	Demolished		35.0%		3		Yes		
	41209026, 41209032, 41209036	51- 101 GILMAN AVE & 60 DILLON AVE	PLN-2023-125	5+		2						8	5/7/2024	10															0		NONE	Y		DB		55				35.0%		3		Yes		
	41209026, 41209032, 41209036	51- 101 GILMAN AVE & 60 DILLON AVE	PLN-2023-125	ADU								12	5/7/2024	12															0		NONE	Y															
	30517017	251 LLEWELLYN AVE, CAMPBELL, CA 95008	PLN-2023-164	SFD				1		1		16	7/16/2024	18															0		NONE	Y		DB		55				0.0%		20	On-Site Improvements, On-Site Improvements, Off-site Improvements, Development Standards Modification, Other	Yes		
	30517017	251 LLEWELLYN AVE, CAMPBELL, CA 95008	PLN-2023-164	5+				6		8		74	7/16/2024	88															0		NONE	Y		DB		55				0.0%		20	On-Site Improvements, On-Site Improvements, Off-site Improvements, Development Standards Modification, Other	Yes		
	40616080	1361 PEGGY AVE, CAMPBELL, CA 95008	PLN-2023-89	SFD								1	7/23/2024	1															0		NONE	Y					1	Demolished									
	27920004	1201 N CENTRAL AVE, CAMPBELL, 95008	BLD-2024-59	ADU										0		1				4/9/2024	1		1					9/10/2024	1		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1915	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1916	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1917	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1918	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1919	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1920	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1921	ADU										0		1				6/12/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1922	ADU										0		1				6/13/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1923	ADU										0		1				6/13/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1924	ADU										0		1				6/13/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1925	ADU										0		1				6/13/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1926	ADU										0		1				6/13/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1927	ADU										0		1				6/14/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1928	ADU										0		1				6/14/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1929	ADU										0		1				6/14/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1930	ADU										0		1				6/14/2024	1								0		NONE	Y															
	41216001	157 UNION AVE, CAMPBELL, 95008	BLD-2022-1931	ADU										0		1				6/14/2024	1								0		NONE	Y															
	40614046	1007 WEAVER AVE, CAMPBELL, 95008	BLD-2023-1358	ADU										0		1				6/21/2024	1								0		NONE	Y															
	40624021	1102 AUDREY AVE, CAMPBELL, 95008	BLD-2023-1414	ADU										0		1				7/5/2024	1								0		NONE	Y															
	40353030	649 WESTON DR, CAMPBELL, 95008	BLD-2023-1728	ADU										0		1				1/30/2024	1				1			8/26/2024	1		NONE	Y															
	41430083	212 REDONG RD, CAMPBELL, 95008	BLD-2023-1907	ADU										0				1		2/23/2024	1				1			8/27/2024	1		NONE	Y															
	28811031	434 KUEHNE DR, CAMPBELL, 95008	BLD-2024-726	ADU										0				1		11/14/2024	1								0		NONE	Y															
	28825076	1060 MOORE AVE, CAMPBELL, 95008	BLD-2024-821	ADU										0				1		11/14/2024	1								0		NONE	Y															
	28810015	1001 MOORE AVE, CAMPBELL, 95008	BLD-2024-1455	ADU										0				1		11/19/2024	1								0		NONE	Y															
	40318056	1377 YORK AVE, CAMPBELL, 95008	BLD-2021-1305	ADU										0				1		5/3/2024	1				1			12/2/2024	1		NONE	Y															
	41204022	207 CENTRAL ST, CAMPBELL, 95008	BLD-2023-226	ADU										0				1		4/24/2024	1								0		NONE	Y															
	30522018	60 N MILTON AVE, CAMPBELL, 95008	BLD-2023-1581	ADU										0				1		1/16/2024	1				1			1/16/2024	1		NONE	Y															
	40623019	1320 THERESA AVE, CAMPBELL, 95008	BLD-2023-1917	ADU										0				1		9/23/2024	1								0		NONE	Y															
	30530023	333 BONDCOPE AVE, CAMPBELL, 95008	BLD-2024-141	ADU										0				1		7/30/2024	1								0		NONE	Y															
	41204048	55 SUNNYSIDE AVE, CAMPBELL, 95008	BLD-2024-524	ADU										0				1		11/22/2024	1								0		NONE	Y															
	41204037	199 SUNNYSIDE AVE, CAMPBELL, 95008	BLD-2024-531	ADU										0				1		11/22/2024	1								0		NONE	Y															
	40426003	599 KENNETH AVE, CAMPBELL, 95008	BLD-2024-675	ADU										0				1		10/30/2024	1								0		NONE	Y															
	40430055	995 KENNETH AVE, CAMPBELL, 95008	BLD-2024-1395	ADU										0				1		11/14/2024	1								0		NONE	Y															
	30530059	56 CHERRY LN, CAMPBELL, 95008	BLD-2021-657	ADU										0				1		4/19/2024	1				1			10/22/2024	1		NONE	Y															
	40605048	1310 BRANDON WAY, CAMPBELL, 95008	BLD-2023-1881	ADU										0				1		3/4/2024	1								0		NONE	Y															
	40319142	832 CROCKETT AVE, CAMPBELL, 95008	BLD-2024-240	ADU										0				1		11/4/2024	1								0		NONE	Y															
	40410023	483 VIRGINA AVE, CAMPBELL, 95008	BLD-2022-1945	ADU										0				1		8/23/2024	1								0		NONE	Y															
	40422068	483 VIRGINA AVE, CAMPBELL, 95008	BLD-2023-457	ADU										0				1		4/17/2024	1								0		NONE	Y															
	41204052	22 ALICE AVE, CAMPBELL, 95008	BLD-2023-483	ADU										0				1		7/22/2024	1								0		NONE	Y															
	40406070	154 VIRGINA AVE, CAMPBELL, 95008	BLD-2023-671	ADU										0				1		3/11/2024	1								0		NONE	Y															
	30742014	1340 CAMBRIDGE AVE, CAMPBELL, 95008	BLD-2023-832	ADU										0				1		7/29/2024	1								0		NONE	Y															
	40310116	107 TRAILBLAZER PL, CAMPBELL, 95008	BLD-2023-1101	ADU										0					1	1/18/2024	1								0		NONE	Y															
	40310116	109 TRAILBLAZER PL, CAMPBELL, 95008	BLD-2023-1102	ADU										0					1	1/25/2024	1								0		NONE	Y															
	28817012	1295 ELM DR, CAMPBELL, 95008	BLD-2023-1390	ADU										0					1	2/15/2024	1						1		1		1/13/2025	1															
	40312008	1732 BRUNA WAY, CAMPBELL, 95008	BLD-2023-1606	ADU										0					1	1/5/2024	1						1		1		10/25/2024	1															
	42405065	1960 WHITE OAKS RD, CAMPBELL, 95008	BLD-2023-1635	ADU										0					1	7/10/2024	1								0		NONE	Y															
	41204067	146 ALICE AVE, CAMPBELL, 95008	BLD-2023-1679	ADU										0					1	4/3/2024	1								0		NONE	Y															
	30531011	100 S MILTON AVE, CAMPBELL, 95008	BLD-2023-1773	ADU										0					1	6/3/2024	1								0		NONE	Y															
	30748025	245 MORENE DR, CAMPBELL, 95008	BLD-2023-1856	ADU										0					1	10/29/2024	1								0		NONE	Y															
		1386 BERRYMAN LN, CAMPBELL, 95008	BLD-2023-1914	ADU										0					1	6/3/2024	1								0		NONE	Y															
	28807025	1180 EL SOLYO AVE, CAMPBELL, 95008	BLD-2024-103	ADU										0					1	3/26/2024	1						1		1		1/22/2025	1															

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Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

	30530014	43 S MILTON AVE, CAMPBELL		BLD-2024-104	ADU										0					1		5/3/2024		1									0		NONE	Y												
		1339 EL SOLYO AVE, CAMPBELL 95008		BLD-2024-662	ADU										0					1		8/21/2024		1									0		NONE	Y												
	41433029	1400 SHARP AVE, CAMPBELL 95008		BLD-2024-755	ADU										0					1		8/16/2024		1									0		NONE	Y												
	40423015	1341 S CLOVER AVE, CAMPBELL 95008		BLD-2024-1396	ADU										0					1		11/13/2024		1									0		NONE	Y												
	27913033	1341 S CLOVER AVE, CAMPBELL 95128		BLD-2024-1509	ADU										0					1		11/14/2024		1									0		NONE	Y												
	40406070	154 VIRGINA AVE, CAMPBELL		BLD-2023-643	SFD										0						1	11/18/2024		1									0		NONE	Y					1	Demolished						
	27930042	732 HARRISON AVE, CAMPBELL 95008		BLD-2023-1582	SFD										0						1	6/5/2024		1									0		NONE	Y												
	27930042	732 HARRISON AVE, CAMPBELL 95008		BLD-2023-1582	ADU										0					1		6/5/2024		1									0		NONE	Y					1	Demolished						
	27930042	416 DAVID AVE, CAMPBELL 95008		BLD-2023-1583	SFD										0						1	6/5/2024		1									0		NONE	Y												
	27930042	416 DAVID AVE, CAMPBELL 95008		BLD-2023-1583	ADU										0					1		6/5/2024		1									0		NONE	Y												
	40616034	1320 STEWART AVE, CAMPBELL 95008		BLD-2024-47	SFD										0						1	9/17/2024		1									0		NONE	Y					1	Demolished						
	41204018	44 SUNNYSIDE AVE, CAMPBELL 95008		BLD-2024-439	SFD										0						1	11/7/2024		1									0		NONE	Y					1	Demolished						
	41204018	44 SUNNYSIDE AVE, CAMPBELL 95008		BLD-2024-439	ADU										0					1		11/7/2024		1									0		NONE	Y												
	41204019	56 SUNNYSIDE AVE, CAMPBELL 95008		BLD-2024-440	SFD										0						1	11/7/2024		1									0		NONE	Y					1	Demolished						
	41204019	56 SUNNYSIDE AVE, CAMPBELL 95008		BLD-2024-440	ADU										0					1		11/7/2024		1									0		NONE	Y												
	41204018	101 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-441	SFD										0						1	9/17/2024		1									0		NONE	Y												
	41204018	101 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-441	ADU										0					1		11/7/2024		1									0		NONE	Y												
	41204019	134 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-442	SFD										0						1	11/7/2024		1									0		NONE	Y												
	41204019	134 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-442	ADU										0					1		11/7/2024		1									0		NONE	Y												
	41204018	111 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-443	SFD										0						1	11/7/2024		1									0		NONE	Y												
	41204018	111 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-443	ADU										0						1	11/7/2024		1									0		NONE	Y												
	41204019	122 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-444	SFD										0						1	11/7/2024		1									0		NONE	Y												
	41204019	122 SUNNYSIDE CT, CAMPBELL 95008		BLD-2024-444	ADU										0						1	11/7/2024		1									0		NONE	Y												
	28809005	2201 S CAMPBELL AVE, CAMPBELL 95008		BLD-2024-460	ADU										0						1	9/17/2024		1									0		NONE	Y												
	41239013	401 DALLAS DR, CAMPBELL 95008		BLD-2024-660	ADU										0						1	12/4/2024		1									0		NONE	Y												
	27946021	88 PAGE ST, CAMPBELL 95008		BLD-2024-797	SFD										0						1	8/14/2024		1									0		NONE	Y					1	Demolished						
	30715055	1601 PASEO DR, CAMPBELL 95008		BLD-2024-825	SFD										0						1	12/2/2024		1									0		NONE	Y					1	Demolished						
	41204038	189 SUNNYSIDE AVE, CAMPBELL 95008		BLD-2024-834	SFD										0						1	11/25/2024		1									0		NONE	Y												
	41204038	189 SUNNYSIDE AVE, CAMPBELL 95008		BLD-2024-834	ADU										0						1	11/25/2024		1									0		NONE	Y												
	30533007	164 W RINCON AVE, CAMPBELL 95008		BLD-2022-1626	SFD										0						1	6/24/2024		1									0		NONE	Y												
	30533007	186 W RINCON AVE, CAMPBELL 95008		BLD-2022-1627	SFD										0						1	6/21/2024		1									0		NONE	Y												
	30533007	188 W RINCON AVE, CAMPBELL 95008		BLD-2022-1628	SFD										0						1	6/21/2024		1									0		NONE	Y												
	30533007	200 W RINCON AVE, CAMPBELL 95008		BLD-2022-1630	SFD										0						1	6/21/2024		1									0		NONE	Y												
	30533007	182 W RINCON AVE, CAMPBELL 95008		BLD-2022-1625	SFD										0						1	9/4/2024		1									0		NONE	Y												
	40314045	1300 CAMPARO AVE, CAMPBELL CA 95008		BLD-2020-1236	ADU										0						1	7/22/2021		1								1	11/7/2024	1		NONE	Y												
	40623031	1450 THE ALSA AVE, CAMPBELL CA 95008		BLD-2021-611	ADU										0						1	6/29/2021		1								1	6/26/2024	1		NONE	Y												
	27945003	755 EL PATIO DR, CAMPBELL, CA 95008		BLD-2022-1911	ADU										0						1	10/5/2023		1								1	11/15/2024	1															

Attachment: Table A2 (Annual Housing Element APR)

Jurisdiction	Campbell	
Reporting Year	2024	(Jan. 1 - Dec. 31)
Planning Period	6th Cycle	01/31/2023 - 01/31/2031

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This table is auto-populated once you enter your jurisdiction name and current year data. Past year information comes from previous APRs.

Please contact HCD if your data is different than the material supplied here

Table B
Regional Housing Needs Allocation Progress
Permitted Units Issued by Affordability

		1	Projection Period	2									3	4
Income Level		**RHNA Allocation by Income Level**	**Projection Period - 06/30/2022-01/30/2023**	**2023**	**2024**	**2025**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**Total Units to Date (all years)**	**Total Remaining RHNA by Income Level**
Very Low	Deed Restricted	752	-	-	-	-	-	-	-	-	-	-	28	**724**
	Non-Deed Restricted		1	6	21	-	-	-	-	-	-	-		
Low	Deed Restricted	434	-	-	-	-	-	-	-	-	-	-	29	**405**
	Non-Deed Restricted		-	8	21	-	-	-	-	-	-	-		
Moderate	Deed Restricted	499	-	1	-	-	-	-	-	-	-	-	29	**470**
	Non-Deed Restricted		2	5	21	-	-	-	-	-	-	-		
Above Moderate		1,292	44	50	27	-	-	-	-	-	-	-	121	**1,171**
Total RHNA		**2,977**												
Total Units			**47**	**70**	**90**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**207**	**2,770**

Progress toward extremely low-income housing need, as determined pursuant to Government Code 65583(a)(1).

	5										6	7
	Extremely low-Income Need		**2023**	**2024**	**2025**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**Total Units to Date**	**Total Units Remaining**
Extremely Low-Income Units*	376		-	-	-	-	-	-	-	-	-	-	**376**

*Extremely low-income housing need determined pursuant to Government Code 65583(a)(1). Value in Section 5 is default value, assumed to be half of the very low-income RHNA. May be overwritten.

Please Note: Table B does not currently contain data from Table F or Table F2 for prior years. You may login to the APR system to see Table B that contains this data.

Note: units serving extremely low-income households are included in the very low-income RHNA progress and must be reported as very low-income units in section 7 of Table A2. They must also be reported in the extremely low-income category (section 13) in Table A2 to be counted as progress toward meeting the extremely low-income housing need determined pursuant to Government Code 65583(a)(1).

Please note: For the last year of the 5th cycle, Table B will only include units that were permitted during the portion of the year that was in the 5th cycle. For the first year of the 6th cycle, Table B will only include units that were permitted since the start of the planning period. Projection Period units are in a separate column.

Please note: The APR form can only display data for one planning period. To view progress for a different planning period, you may login to HCD's online APR system, or contact HCD staff at apr@hcd.ca.gov.

VLI Deed Restricted
VLI Non Deed Restricted
LI Deed Restricted
LI Non Deed Restricted
MI Deed Restricted
MI Non Deed Restricted
Above Mod Income

Jurisdiction		
Reporting Year	2024	(Jan. 1 - Dec. 31)
Planning Period		

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table C
Sites Identified or Rezoned to Accommodate Shortfall Housing Need and No Net-Loss Law

Project Identifier				Date of Rezone	RHNA Shortfall by Household Income Category				Rezone Type	Sites Description							
1				2	3				4	5	6	7	8		9	10	11
APN	Street Address	Project Name+	Local Jurisdiction Tracking ID+	Date of Rezone	Very Low-Income	Low-Income	Moderate-Income	Above Moderate-Income	Rezone Type	Parcel Size (Acres)	General Plan Designation	Zoning	Minimum Density Allowed	Maximum Density Allowed	Realistic Capacity	Vacant/Nonvacant	Description of Existing Uses
Summary Row: Start Data Entry Below					677	395	159	303							1534		
27931006	525 E Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2309	4/16/2024	46		4		Shortfall of Sites	5.72	High Density Mixed Use	HD-MU	34	45	50	Non-Vacant	COM,RETAIL NOT IN SHOPPING CENTER
27932012	600 E Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2310	4/16/2024	31			164	Shortfall of Sites	3.41	Transit-Oriented Mixed Use	TO-MU	57	75	195	Non-Vacant	COM,RETAIL NOT IN SHOPPING CENTER
28225001	971 E Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2311	4/16/2024	15	50			Shortfall of Sites	1.14	Transit-Oriented Mixed Use	TO-MU	57	75	65	Non-Vacant	PRO,OFFICES,BANKS AND CLINICS
28225002	877 E Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2312	4/16/2024	53	16			Shortfall of Sites	1.2	Transit-Oriented Mixed Use	TO-MU	57	75	69	Non-Vacant	COM,RETAIL NOT IN SHOPPING CENTER
28813095	1500 E Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2313	4/16/2024	25	45	2		Shortfall of Sites	2.76	Medium-High Density Mixed Use	MHD-MU	26	30	72	Non-Vacant	PRO,OFFICES,BANKS AND CLINICS
28824059	1980 Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2314	4/16/2024	26				Shortfall of Sites	1.22	Medium-High Density Mixed Use	MHD-MU	26	33	26	Non-Vacant	SOC,CHURCHES
30517017	251 Llewellyn Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2315	4/16/2024	26	26	52		Shortfall of Sites	5.54	Medium Density Residential	MDR	18.75	25	104	Non-Vacant	INS,CHILDCARE,PRESCHL,ADULT DAYCARE
30521003	60 W Hamilton Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2316	4/16/2024	51		4		Shortfall of Sites	1.21	Commercial-Corridor Mixed Use	CC-MU	45	60	55	Non-Vacant	PRO,OFFICES,BANKS AND CLINICS
30521012	1769 S Winchester Bl	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2317	4/16/2024	45	23			Shortfall of Sites	1.95	Commercial-Corridor Mixed Use	CC-MU	45	60	68	Non-Vacant	COM,RETAIL NOT IN SHOPPING CENTER
30521022	1763 S Winchester Bl	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2318	4/16/2024	45	23			Shortfall of Sites	3.49	Commercial-Corridor Mixed Use	CC-MU	45	60	68	Non-Vacant	SOC,CHURCHES
30529007	318 W Rincon Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2319	4/16/2024		4	7	13	Shortfall of Sites	0.91	Medium-High Density Mixed Use	MHD-MU	26	33	24	Non-Vacant	RES,SINGLE FAMILY RESIDENCE
30530009	400 W Campbell Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2320	4/16/2024		49	7		Shortfall of Sites	2.94	Neighborhood Commercial Mixed-Use	NC-MU	18.75	25	56	Non-Vacant	SOC,CHURCHES
30536004	2507 S Winchester Bl	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2321	4/16/2024	10	8		71	Shortfall of Sites	1.56	Transit-Oriented Mixed Use	TO-MU	57	75	89	Non-Vacant	COM,SHOPPING CENTERS,NEIGHBORHOOD
40310070	1440 Elam Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2322	4/16/2024	3	9		28	Shortfall of Sites	2.15	Neighborhood Commercial Mixed-Use	NC-MU	18.75	25	40	Non-Vacant	VACANT,URBAN
40407033	320 Virginia Av	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2323	4/16/2024	3	9		27	Shortfall of Sites	2.17	Medium Density Residential	MDR	18.75	25	39	Non-Vacant	TRA,UTILITIES AND COMMUNICATIONS
41208072	290 Dillon Ave	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2323	4/16/2024	100	12	46		Shortfall of Sites	2.76	Transit-Oriented Mixed Use	TO-MU	57	75	158	Non-Vacant	IND,CORPORATION YARD
41229011	675 Campbell Technology Park Py	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2323	4/16/2024	75	44	11		Shortfall of Sites	4.98	High Density Mixed Use	HD-MU	34	45	130	Non-Vacant	IND,MFG,RESEARCH AND DEVELOPMENT
41229012	655 Campbell Technology Park Py	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2323	4/16/2024	110		18		Shortfall of Sites	4.9	High Density Mixed Use	HD-MU	34	45	128	Non-Vacant	IND,MFG,RESEARCH AND DEVELOPMENT
41229015	635 Campbell Technology Park Py	Establishing New Zoning Map	PLN-2022-155; CC Ord. No. 2323	4/16/2024	13	77	8		Shortfall of Sites	3.75	High Density Mixed Use	HD-MU	34	45	98	Non-Vacant	IND,MFG,RESEARCH AND DEVELOPMENT

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation

Jurisdiction		
Reporting Year	2024	(Jan. 1 - Dec. 31)

Table D
Program Implementation Status pursuant to GC Section 65583

Housing Programs Progress Report
Describe progress of all programs including local efforts to remove governmental constraints to the maintenance, improvement, and development of housing as identified in the housing element.

1	2	3	4
Name of Program	**Objective**	**Timeframe in H.E**	**Status of Program Implementation**
Program H-1a: Inclusionary Housing Ordinance Implementation: Amend the Inclusionary Housing Ordinance to offer developers a menu of options for achieving affordability, adjusting the percentage of units required to be affordable depending on the degree of affordability achieved (i.e., moderate-, low-, very low-, and extremely low- income). These amendments could also include: • Initiating a nexus study to reevaluate increasing the affordable housing in-lieu fee. • Updating the inclusionary ordinance to require for-sale projects to provide the same allocation of units available to lower-income and very low-income units that is required for rental projects. Modifying the In-Lieu Fee threshold to apply only to developments of 5-9 units. Housing developments of 10 or more units would not be allowed to substitute affordable units with in-lieu fees.	The City shall update inclusionary housing ordinance to allow for development flexibility for affordable housing. City staff will conduct workshops to obtain comments and suggestions for this revision to the inclusionary ordinance.	Nexus study to be completed by end of December 2023. Consequent amendments to the Ordinance and establishment of affordable housing in-lieu fees to be adopted by June 2024.	Completed. On April 18, 2023, the City updated the inclusionary ordinance to require for-sale projects to provide the same allocation of units available to lower-income and very low-income units that is required for rental projects. A consultant was selected to prepare an Affordable Housing Nexus Study to reevaluate the housing in-lieu fee and consider the establishment of a commercial linkage fee. On August 20, 2024, the City Council adopted amendments to the Inclusionary Housing Ordinance, supported by an Affordable Housing Nexus Study, which lowered the inclusionary requirement threshold to five units and established new options to satisfy any fractional obligations (including through payment of a housing in-lieu fee).

Program H-1b: Commercial Linkage Fee: Establish an affordable housing impact fee that will apply to non-residential development to provide an additional local source of revenue to support production of affordable housing.	Amend the Municipal Code to include a commercial linkage fee. A nexus study will be required to determine the fee schedule.	Nexus study to be completed by end of December 2023. Amend Municipal Code by end of 2024 to incorporate impact fees on non-residential development.	Completed. In 2023, a consultant (BAE Urban Economics Inc.) was hired to prepare an Affordable Housing Nexus Study to support the establishment of a commercial linkage fee. On August 20, 2024, the City Council adopted an Affordable Housing Nexus Study and a commercial linkage fee. As established through the associated adoption of Title 19 (Housing) to the Campbell Municipal Code, fees collected through the program will be deposited into a “Commercial Linkage Fee Fund” that will be primarily used to support the production or refurbishment of affordable housing.
Program H-1c: Affordable Housing Overlay Zone (AHOZ): Establish an Affordable Housing Overlay Zone to incentivize the development of housing meeting priorities. Incentives to be incorporated into the AHOZ may include: □ Allowing an increase in density over that otherwise allowed under State Density Bonus Law. □ Allowing a reduction in parking standards consistent with those provided under State Density Bonus Law. □ Providing for Ministerial Review. Other incentives to be evaluated in developing the AHOZ include: Providing for a) building, planning, and/or impact fee reductions or waivers; and b) City funding support for frontage improvements.	Establish new AHOZ in Zoning Ordinance	Research other AHOZs in the BayArea and conductdeveloperinterviews onmeaningful incentives (mid 2023); Develop draft AHOZ andconduct publichearings (fall2023); Adopt AHOZ(Spring 2024)	Completed. On April 16, 2024, the City established three new Housing Overlay districts including the "By-Right Housing" (BHR), "Affordable Housing" (AH), and "Reuse Sites" (RS) overlay zones. The AH Overlay was designed to complement State Density Bonus Law and includes incentives allowing for increases in allowable density, expedited permit processing, reduced development impact fees, priority use of supportive housing funds, reduced development requirements, and extension of permit approval periods, consistent with the objectives of Program H-1c. As the AH Overlay complements state law, as opposed to competes with it, all benefits under state density bonus law pertaining to reductions in parking apply as well.
Program H-1d: Maximum Average Unit Size: Establish an average maximum unit size of 1,250 square feet for projects with a density over 45 dwelling units per acre.	Modify Zoning Ordinance to include maximum unit size/FAR for buildings over a certain density or height.	Adopt by June 2023	Completed. On April 18, 2023, the City established an average maximum unit size of 1,250 sq. ft. as part of the Multi-Family Development and Design Standards update for projects with a density over 45 dwelling units per gross acre.
Program H-1e: Promote Accessory Dwelling Units: Initiate a marketing program for homeowners on the benefits of ADUs and the availability of resources (templates, cost calculators, technical support) to support development. Collaborate with countywide efforts to develop pre- approved ADU plans suitable for Campbell, including designs that are ADA accessible. Amend the ADU ordinance to address non-compliance issues identified by the State Department of Housing and Community Development (HCD),	Streamline the review and permitting of ADUs by publishing pre-approved plans including plans that are ADA-compliant, which shall be posted on the City's website.	Amend the ADU ordinance consistent with recent state law (2023). Initiate marketing program and coordinate with countywide efforts on pre-approved ADU plans (2023). Select at least 3 plans and conduct media campaign to promote (December 2024)	Partially complete. On April 18, 2023, the City's Accessory Dwelling Unit Ordinance was updated to comply with state law. Following adoption of the Accessory Dwelling Unit Ordinance, the City received a letter from the California Department of Housing and Community Development (HCD) providing written findings identifying certain portions of the ADU Ordinance out of compliance with state law. On November 7, 2023, the City adopted an Interim Ordinance responding to the findings of HCD. At the time of the preparation of this document, the City was scheduled to hold a meeting with the City Council on February 18, 2025, to consider the adoption of a new interim ADU ordinance, taking into account feedback from HCD. Separately, the City has worked through the Santa Clara County Planning Collaborative to prepare a Countywide website providing detailed overview of planning for an ADU - including steps related to getting started, learning the rules, preparing a budget, designing, permitting, building, and renting units. A link to this website is as follows: https://aduscc.org/ Further, the City has established an "expedited" permit center for ADUs which is available online as follows: https://www.campbellca.gov/1470/Express-Plan-Check

Program H-1f: Objective Multi-Family Development and Design Standards: Adopt residential objective standards, which will be applied to all residential and residential mixed-use projects that are eligible for ministerial review, with the goal of streamlining the approval process and accelerating housing production.	Establish objective development and design standards for small-lot single- family, multi-family and mixed use residential projects, and test standards to ensure the full range of densities can be achieved. If the current development standards prevent the maximum planned for densities from being achieved, the City will revise those development standards to ensure that maximum densities can be achieved Revise corresponding approval findings in zoning ordinance to reduce subjectivity.	Adopt in Spring 2023 in conjunction with Housing Element	Completed. On April 18, 2023, the City of Campbell adopted Multi-Family Development Design Standards and an associated updates to the Campbell Municipal Code which faciliate ministerial review of projects qualifying for review under SB 35, AB 2162 and AB 101, SB 6, and AB 2011.
Program H-1g: SB 10 Ordinance: Adopt a SB 10 Ordinance that would establish an overlay zone where SB 10 could be implemented on smaller residential lots throughout the City, particularly close to transit stations. Parcels within the overlay zone would be permitted to develop up to 10 units per parcel. This ordinance would include standards to determine the maximum number of units per lot when meeting specific locational requirements and objective standards within the overlay zone.	Encourage increased housing production on smaller residential lots within the overlay zone.	By end of December 2024	Pending. This item was postponed to focus on implementation of new state housing laws (see Program H-1h) and updates to the City's accessory dwelling unit ordinance (see Program H-1-e). The City anticipates starting development of the SB 10 Ordinance in Summer 2025, following the adoption of the comprehensive code update described in Program H-1h (Periodic Ordinance Amendments), with public outreach tentatively starting in Fall/Winter 2025, and adoption occuring in Spring/Summer 2026.
Program H-1h: Periodic Ordinance Amendments: Update the Municipal Code as needed to comply with changes to State Law and local conditions/needs.	Initiate and complete the amendment process to comply with the new requirements within 12 months of being notified of the requirement.	Within 12 months of changes to State Law	In Progress / Ongoing. The City is working on an update to the Campbell Municipal Code and associated policy documents to respond to changes in state law, with an anticipated City Council meeting held by June 2025. The pending update intends to respond to over 40 changes in laws including, but not limited to, the following: SB 4, SB 450, AB 2553, AB 3177, SB 937, AB 1317, AB 98, AB 2632, AB 2243, AB 1218, AB 2533, AB 1801, AB 894, AB 2904, AB 2117 (2024); SB 684, AB 1572, AB 1287, SB 423, AB 1490 (2023); SB 6, AB 2011 (2022); AB 2234, AB 2339 (2022); AB 1174, AB 970 (2021); SB 330, AB 101 (2019); SB 721, SB 946 (2018); SB 35, AB 2162 (2017); SB 1383 (2016); AB 1236 (2015); SB 745 (2013); SB 1098 (2001); FCC 18-133.

Program H-1i: Housing Opportunity Site Inventory: In conjunction with the update of the Housing Element, Campbell is preparing an update to the Land Use Element which significantly expands opportunities for higher density residential and mixed-use development in the community. As part of the update to the Housing Element, a parcel- specific analysis of vacant and underutilized sites was conducted to identify Opportunity Sites for development within the 2023-2031 planning period. In order to specifically encourage and facilitate development on these Opportunity Sites, Campbell will undertake the following actions: □ Conduct annual outreach to developers • Publish the City's Housing Opportunity Sites on website • Inform potential developers of Housing Opportunity Sites • Update the list of potential/remaining Housing Opportunity Sites on an annual basis in conjunction with the Annual Progress Report • Housing Opportunity Site Developer Support: Support potential developers of Housing Opportunity Sites by: • Providing technical assistance to property owners and developers, including assessor parcel data and information on density and design incentives • Assisting developers in completing funding applications in support of development, and as appropriate, provide local funds and/or land as leverage if available.	Publish and distribute to market rate and affordable housing developers the site inventory	Annually / Ongoing	In Progress / Ongoing. Consistent with Program H-1j, the City conducted extensive outreach to developers in 2023 to solicit feedback on implementation of the Housing Element, including releasing a survey soliciting feedback on development of the City's Affordable Housing (AH) overlay zoning district and meeting to discuss potential changes to fees that may result from the Nexus Study. The City's Housing Opportunity Sites inventory has been posted on the City website as follows: Landing Page: https://www.campbellca.gov/166/Zoning-and-Land-Use Direct Link: https://www.campbellca.gov/DocumentCenter/View/20693/Housing-Opportunity-Map-2023-2031---6th-Cycle The City maintains a virtual counter service with dedicated support and scheduling for developers interested in developing housing in the City providing technical assistance and support as follows: Landing Page: https://www.campbellca.gov/981/Planning-Counter-Service Direct Link: https://outlook.office365.com/book/HousingDevelopmentProjectCourtesyReview@campbellca.gov/ The City has hired a Housing Manager that will be available to assist developers complete funding applications in support of development, and separately seeks to adopt an AH Overlay which would provide for priority use of funds available to support affordable housing development in the City. In addition, the West Valley cities, including the City of Campbell are collaborating with SV@Home on affordable housing developer roundtable to discuss housing opportunities and programs in each City on February 27, 2025.

Program H-1j: Mixed-Use Development: The maximization of residential uses in new mixed-use developments will be encouraged through the use of incentives including reduced parking requirements and allowing shared parking between commercial and residential uses. The City will ensure that residential development is included in mixed-use projects on Housing Opportunity Sites in order to address the City's Regional Housing Needs Allocation (RHNA) requirements. Objective Multi-Family Development and Design Standards (Program H-1f) will support this maximization while considering open space, landscaping, and other requirements. The Objective Development Standards will also allow the residential component of mixed-use projects to not count against the allowable FAR.	Modify Zoning Ordinance to incentivize residential development on parcels with mixed-use land use designations as part of the Objective Design Standards update.	Spring 2023	Completed. On April 18, 2023, the City established new streamlined permit review processes and objective development standards to faciliate the development and review of new mixed-use housing projects. Separately, part of the 2040 General Plan update (adopted the same date) the definition of FAR added an exclusion to the residential component of mixed-use development projects to help support and facilitate the production of new housing units.
Program H-1k: Achieve Target Densities: As part of the creation of objective development standards, conduct density testing to ensure standards facilitate achievement of maximum allowable densities.	Modify Zoning Ordinance to maximize density per land use designation as part of the Objective Design Standards update.	Spring of 2023 in conjunction with Housing Element adoption.	Completed. In developing the Multi-Family Development and Design Standards adopted on April 18, 2023, test fits were used to demonstrate planned-for densities could be achieved and help illustrate the size and scale of new development projects which may occur as part of the update process.
Program H-1l: Strategically Interface with the State Legislature: The City will review and comment on key state housing legislation in an effort to achieve City goals and Regional Housing Needs Allocation.	Contact elected representatives about housing legislation as appropriate.	Annually / Ongoing	In Progress / Ongoing. The City reviewed and commented on the City's Regional Housing Needs Allocation as part of the RHNA 6 cycle. The City will continue to engage with representatives on housing legislation as needed.
Program H-1m: Establish a program that allows for increases in residential densities for projects that include smaller unit sizes as a means of providing for lower-cost housing choices in Campbell.	Modify Zoning Ordinance to allow for single room occupancy units (SROs) up to 400 sq ft in gross floor area, and studios and one-bedroom units up to 625 sq ft in gross floor area to count as one-half unit for density calculation purposes.	Adopt by June 2024	Pending. This program is to be implemented as part of the comprehensive code update described in Program H-1h (Periodic Ordinance Amendments).

Program H-1n: Housing on Publicly Owned Land: The Housing Element identifies two key opportunities for development of affordable housing on publicly owned property: a) the 1.6-acre Valley Transportation Authority (VTA) Winchester Site; and b) the 2.6-acre City-owned Corporation Yard. Both properties are proposed for upzoning to 75 units/acre under Campbell's General Plan update. Key milestones are identified for each of these public/private partnerships in the adjacent column.	**VTA Site:** Enter into ENA with development partner (mid 2022) (VTA) Negotiate long-term ground lease (mid 2023) (VTA) Development entitlement (mid 2024) (Developer / Campbell) Complete construction of 90- 100 lower income (60% AMI), with min. 25% supportive housing units (end of 2025) (Developer / Campbell) **City Corporation Yard:** Execute contract for development feasibility study (March 2023) Issue RFP for affordable housing development (pending outcome of feasibility analysis), and prioritize projects with include ELI units (mid 2024) Execute contract with affordable developer (fall 2024) Development entitlement (mid 2025) Complete construction of 150- 200 affordable housing units (2028)	As indicated under Actions	In Progress. VTA Site In 2023, the City participated in public meetings and outreach in support of VTA pre-planning efforts and activities for the VTA Site. In 2023, the City also adopted an update to the Zoning Code (Chapter 21.39 - Ministerial Approvals) which implements review and approval requirements related to the State Streamlined Ministerial Approval process which the VTA project is anticipated to take advantage. The VTA site obatined ministerial approvals through AB 2011 on August 15, 2024 and is currently applying for affordable housing funding to be able to begin construction. City Corporation Yard In 2023, the City of Campbell obtained an initial feasibility study for affordable housing from Alta Housing an affordable housing developer. The study determined that the site was attractive for affordable housing, and could be developed based on certain financial assumptions. The study was independently peer reviewed by the Santa Clara County Housing Authority (SCCHA) who provided a memo with additional comments and feedback. The City separately contracted with Silicon Valley Synergy to support identifying a replacement site for the existing corporation yard. This project is currently on hold pending further feasibility of the corporation yard relocation.
Program H-2a: Below-Market Rate Housing Rent Control Ordinance: Establish a limited Rent Control Ordinance to cap the yearly rent increases to units in the City's Below Market Rate (BMR) housing unit program to 5% plus the percent change in the Consumer Price Index (CPI) or 10%, whichever is lower.	Pass rent control ordinance to establish protections for units in the City's Below-Market Rate (BMR) housing	End of December 2023	Completed. The City Council adopted Title 19 (Housing) in the Campbell Muncipal Code, which includes the establishment of rent control for BMR housing on August 20, 2024. https://www.campbellca.gov/AgendaCenter/ViewFile/Agenda/_08202024-2956
Program H-2b: Preservation of Mobile Home Park Units: Develop General Plan policy to preserve mobile home parks, outright, and to prohibit their conversion.	Develop a General Plan policy that preserves mobile home parks, outright, and prohibits their conversion. Any rent control measures can be achieved by AB 1482 until it sunsets on January 1, 2030.	Concurrent with Housing Element Adoption	Completed. As part of the 2040 General Plan and associated Zoning Map update, the City established a new Mobile Home Park zoning designation which prohibits the use of properties with this zoning designation to any use other than a mobile home park.
Program H-2c: Short-Term Vacation Rental Ordinance: Conduct a study on the budget implications of taxing short- term rentals and enforcing a short-term vacation rental ordinance. If determined to be cost effective, pass an ordinance to manage the appropriate levels of short-term vacation rentals in the City.	Study relationship of short- term rentals and housing stock to determine if enhanced code enforcement and/or a permitting program is appropriate.	Complete study by end of December 2026. Adopt Ordinance in 2027 as deemed appropriate.	Pending. This item is scheduled to begin in 2026.
Program H-2d: Workforce Housing: Evaluate adoption of a resolution to authorize Workforce Housing opportunities within Campbell. Through this resolution, organizations will be allowed to use tax-exempt bonds to acquire market-rate apartment buildings and convert them to affordable housing projects for workforce housing.	Increase number of workforce housing units.	Evaluate financing options for conversion of market-rate rentals to workforce housing (2023). Present Resolutions for consideration by City Council (end of January 2024).	Inactive. In the years leading up to the adoption of the 2023-2031 Housing Element, the City had expressed interest by developers in pursuing a local Workforce Housing program. Since adoption of the Housing Element, there has been no expressed interest in this program. Accordingly, the City has shifted its focus toward completion of other Housing Element programs which are anticipated to result in the production or preservation of housing units.

Program H-2e: Housing Rehabilitation Loan Program: Work with Santa Clara County and regional non-profits to ensure that Campbell residents have access to countywide housing rehabilitation programs, including continuing to refer eligible households to Rebuilding Together Silicon Valley's free home repair program, the majority of whose participants are elderly seniors and/or persons with disabilities. Pursue new Senior Home Rehabilitation program (see Program H-2k).	The City will maintain programs to inform residents about Countywide housing programs available, including the County's Housing Rehabilitation Loan Program. This will include publishing information on the City's website, developing informational brochures, and conducting outreach at community events at least once a year.	Ongoing	In Progress / Ongoing. The City continues to maintain programs to inform residents about Countywide housing programs available.
Program H-2f: Code Enforcement: Continue to administer the Code Enforcement Program to identify housing units in need of rehabilitation and repair, providing referrals to Housing Division. Through this program, connect property owners to rehabilitation assistance programs offered by the County or non-profit partners, if applicable.	Respond to code complaints and citations in a prompt manner	Ongoing	In Progress / Ongoing. The City continues to administer the Code Enforcement program.
Program H-2g: Preservation of Assisted Housing: The City will take the following actions to facilitate long-term preservation of the 73 affordable housing units that are at-risk of converting to market-rate in 2026: a. Monitor the at-risk units by continuing to maintain close contact with property owners regarding their long-term plans for their properties. b. Participate in the preservation of at-risk units by providing financial and/or technical assistance (as may be available) to existing property owners and/or other organizations interested in purchasing and maintaining the properties should the owners be interested in selling.	Initiate discussions with property owners at least 3 years prior to expiration to monitor adherence to tenant noticing requirements (2026) Identify funding sources for preservation - Housing Trust of Silicon Valley, HCD Affordable Housing and Sustainable Communities Program, HCD Portfolio Reinvestment Program, Inclusionary in-lieu fees, future Commercial Linkage fees, etc. (2024) Present preservation options and incentives to owners e.g. additional density on project site, rehabilitation assistance and/or mortgage refinance in exchange for long- term use restrictions (2024) Work with priority purchasers and qualified entities as deemed necessary (2025) Coordinate technical assistance and education to affected tenants (2025)	As indicated under Actions	Pending. The City has engaged the property owner of Avalon Apartments and they sent a 3 year notice to the affected tenants in December 2024. The affordability term expires in December 2027. The City has engaged with County staff as Housing Authority staff on a path forward, but discussions are ongoing.
Program H-2h: Monitor Lower Income Household Displacement: Consider the impacts of new housing development on the existing supply of affordable housing during the development review process.	Monitor housing affordability by considering the impacts of new housing development on the existing supply of affordable housing during the development review process and developing strategies to address local displacement issues as they are identified.	Ongoing during the development review process	In Progress / Ongoing. The City continues to monitor displacement of lower income households.

Program H-2i: Tenant Notification: Educate tenants of affordable housing units at risk of converting to market-rate of their rights and other assistance.	Notify tenants at least one year prior to potential conversion to market-rate housing. As part of this notification process: A) Provide information regarding tenant rights and conversion procedures should an owner decide to convert their property to non-low- income use. B) Offer tenants information regarding Section 8 rental subsidies and other available assistance through City and County agencies as well as non-profit organizations.	Yearly	In Progress / Ongoing. Tenants in a project at risk of conversion in 2027 received a three year notice of conversion. The City will continue to monitor units at risk of conversion and will provide tenant notifications as needed.
Program H-2j: Weatherization and Retrofitting: Inform residential property owners and renters of funding programs at the state and federal level for weatherization and other retrofitting actions that can save on monthly housing costs. If necessary, provide funding matches to incentivize use of these programs.	Conduct internal study of existing weatherization and retrofitting programs and how matching funds might be implemented. Publicize programs once study is complete.	Study complete by end of December 2028	Pending. To be completed by December 2028.
Program H-2k: Senior Home Rehabilitation: Establish a fund to support the repair and upkeep for homes owned or rented by seniors. This could be done as part of the Home Loan Rehabilitation Program. Conduct Outreach through the Campbell Adult Center.	Identify funding sources and develop outreach methods for senior home rehabilitation program.	Establish program by end of December 2025	Pending. The City is part of the Community Development Block Grant urban county consortium, which provides funding for a Housing Rehabilitation program. Although this program is not limited to seniors, many of the program participants are seniors and Campbell residents are eligible for this program.
Program H-2l: Replacement Unit Program: Campbell will adopt a policy and will require replacement housing units subject to the requirements of Government Code section 65915, subdivision (c)(3) on sites identified in the site inventory when any new development (residential, mixed-use or nonresidential) occurs on a site that is identified in the inventory meeting the following conditions: currently has residential uses or within the past five years has had residential uses that have been vacated or demolished, and was subject to a recorded covenant, ordinance, or law that restricts rents to levels affordable to persons and families of low or very low-income, or subject to any other form of rent or price control through a public entity's valid exercise of its police power, or occupied by low or very low-income households.	In order to mitigate the loss of affordable housing units, require new housing developments to replace all affordable housing units lost due to new development.	The replacement requirement will be implemented immediately and applied as applications on identified sites are received and processed, and local policy shall be adopted by the end of December 2023.	Completed / Ongoing. On September 3, 2024, the City Council adopted an update to its Inclusionary Housing Ordinance (Ordinance No. 2318), introducing a preference for eligible lower-income households displaced by demolition when renting or purchasing affordable housing units. This preference applies specifically to required replacement units, as outlined in Section 66300.6 of the California Government Code. Additionally, on the same date, the City Council established Title 19 (Housing) through Ordinance No. 2319, which separately introduced Tenant Protections (Chapter 19.06). These protections are designed to safeguard income-eligible lower-income households residing in protected units. Furthermore, as part of the comprehensive code update described in Program H-1h (Periodic Ordinance Amendments), the City will consider adopting a "demolition" ordinance. If enacted, this ordinance will mandate the replacement of housing units in alignment with this program.

Program H-3a: Update the Municipal Code to reduce parking requirements consistent with the standards presented in Table II-33. The following parking reduction strategies in areas adjacent to light rail, and other parts of the City which will not present impacts to residential neighborhoods, are being proposed: • Reducing the parking requirements for smaller units as a means of facilitating lower cost housing, and for sites located within walkable areas. • Provide incentives for reduced parking in the Affordable Housing Overlay Zone (Program H-1c) • Allow parking to be unbundled from residential units • Allowing a combination of unbundled and assigned parking in housing developments • Pursuant to AB 2097, the City will also eliminate parking minimums on sites	Update the Municipal Code to revise parking standards to better align with State density bonus standards and best practices in current approaches to parking	Spring of 2023 in conjunction with Housing Element adoption.	Partially Completed / In Progress. As part of the Zoning Code updates on April 18, 2023, the City reduced parking standards, including general reductions mandated by AB 2097 and targeted reductions in walkable areas, as shown on the City's adopted form-based zone map. Since the City's existing Parking Ordinance does not prohibit the unbundling of parking from residential units, no changes were made in response to that specific aspect of the program. On April 16, 2024, the City established three new Housing Overlay districts: "By-Right Housing" (BHR), "Affordable Housing" (AH), and "Reuse Sites" (RS). The AH Overlay was designed to align with state law rather than compete with it, ensuring that all parking reductions allowed under state density bonus law apply. Additionally, the AH Overlay provides incentives for affordable housing projects, including increased density, reduced park fees, and relief from certain development standards.
Program H-3b: Housing Program Staffing: Identify funding sources to support expanding housing staff capacity and hire a Housing Program Manager to monitor and implement housing	Hire a Housing Program Manager to expand staff capacity for implementing the Housing Element.	Acquire funding sources by the start of 2024; Hire a Housing Program Manager by mid-2024	Completed / Ongoing. The City hired a Housing Manager in January 2024. The Housing Manager position provides important capacity for the City to monitor and implement Housing Element programs.
Program H-3c: Affordable Housing Partnerships: Look for opportunities to partner with Santa Clara County, other cities, non-profit organizations, and for-profit housing providers to preserve, rehabilitate, and construct affordable housing units in and around Campbell.	The City will continue to explore and evaluate opportunities to partner with non- profit organizations to rehabilitate, preserve or create affordable housing. The City will also monitor and evaluate opportunities to apply for affordable housing grants in conjunction with its non-profit partners.	Monitor and evaluate opportunities every two years starting by the end of 2023	Completed / Ongoing. City staff continue to monitor and participate in Community Development Block Grant (CDBG) meetings hosted with Santa Clara County and with the Planning Collaborative to explore and strategize on opportunities related to this program.
Program H-3d: 100 Percent Affordable Housing: Following the adoption of objective design standards, 100 percent affordable housing developments will be eligible for ministerial review, in accordance with State law.	Adopt Municipal Code amendments to incentivize the development of 100 percent affordable housing.	By end of December 2024	Completed. On April 16, 2024, the City established the "Affordable Housing" (AH) overlay which allows for the ministerial review of 100% affordable housing development projects.

Program H-3e: Rezone for Lower Income Shortfall: Pursuant to State statutes (Gov Code 65583.2(h) and 65583.2(i),), sites identified for rezoning to address the City's lower income RHNA shortfall shall meet the following requirements: □ Permit owner-occupied and rental multi-family uses by-right in which 20% or more of the units are affordable to lower income households □ Permit a minimum density of 20 units per acre □ Allow a minimum of 16 units per site □ Accommodate at least 50 percent of the lower income need on sites designated for residential use only, otherwise allow 100% residential use and require residential to occupy at least 50% of the floor area in a mixed-use project.	The City of Campbell will assign a "By-Right Housing" overlay/combining district to sites serving to meet the housing shortfall in accordance with the Adequate Sites Program requirements of Government Code section 65583.2(h) and 65583.2(i). The combining district will include appropriate development standards to encourage achieving maximum densities.	Adopt General Plan and rezoning in April 2023. Adopt "By-Right Housing" overlay/combining district by end of December 2023	Completed. On April 16, 2024, the City established a "By-Right Housing" (BHR) overlay which serves to implement this program.
Program H-3f: Reuse Sites: In accordance with State law, Modify the Zoning Ordinance so that parcels in the Site Inventory identified in previous Housing Elements ("Reuse Sites") as noted in Table A of the Site Inventory with at least 20 percent of the units affordable to lower-income households are eligible for by-right processing with ministerial review.	Modify Zoning Ordinance to promote redevelopment of reuse sites according to HCD ministerial review standards.	2023	Completed. On April 16, 2024, the City established a "Reuse Sites" (RS) overlay which serves to implement this program.
Program H-3g: Affordable Housing Rental Portal: Financially support the efforts of state, county, or regional organizations to establish an application portal for below-market rate housing units.	The City will evaluate and contribute funding as appropriate to a housing application portal for below- market rate housing units administered at a state, county, or regional scale.	Annual evaluation of potential below-market rate housing application portals, funding when appropriate	In Progress/Ongoing. The City continues to evaluate potential below-market rate housing application portals for viability.

Program H-3h: Zoning amendments for Special Needs Housing: As presented under the Governmental Constraints analysis and pursuant to state law, the City will undertake the following revisions to the Municipal Code: • Amend the Code to explicitly allow supportive housing by- right in all zones where multi- family and mixed uses are permitted • Amend parking standards for emergency shelters to be a number only sufficient to accommodate staff and not exceeding the standards for other uses in the underlying zone. • Revise maximum bed limit to 50 beds per shelter. • Amend the Emergency Shelter Area to include the Commercial/Light Industrial parcels along Camden and Dell Avenues east of Winchester Boulevard and north of San Tomas Expressway (see Figure II- 63) • Amend the Code to allow group homes (licensed and unlicensed) for more than six persons in all residential zone districts similar to other residential uses of the same form in the same zone, subject to only those limitations authorized by and consistent with state law and fair housing requirements • Amend the definition of SROs to be more inclusive, identify Zoning Districts where SROs will be permitted (HDR, MHDR-MU, GC-MU, HD-MU, CC-MU, TO-MU), and establish a parking standard of 0.5 spaces per unit □ Amend the Code to define and provide for Low Barrier Navigation Centers (refer to Program H-5r)	Facilitate the provision of a variety of housing types and for persons with special needs.	By end of December 2023	Completed. Emergency shelter and SRO provisions were addressed as part of April 18, 2023, Zoning Code updates. Links to relevant code sections are as follows: Chapter 21.08 - Residential Districts (supportive/transitional housing as a permitted use, SROs as conditional): https://library.municode.com/ca/campbell/codes/code_of_ordinances?nodeId=TIT21ZO_CH21.08REDI Chapter 21.28 - Parking and Loading (amended parkign standards consistent with this program): https://library.municode.com/ca/campbell/codes/code_of_ordinances?nodeId=TIT21ZO_CH21.28PALO Chapter 21.36.085 - Emergency Shelters (updated to address related policies) https://library.municode.com/ca/campbell/codes/code_of_ordinances?nodeId=TIT21ZO_CH21.36PRAPSPUS_21.36.085EMSH Chapter 21.39 - Ministerial Approvals (defines and provides for Low Barrier Navigation Centers): https://library.municode.com/ca/campbell/codes/code_of_ordinances?nodeId=TIT21ZO_CH21.39MIAP
Program H-3i: Redevelopment Agency Agreements: Review and renegotiate existing development agreements to promote the production of affordable housing.	Acting as the successor agency to the former Redevelopment Agency (RDA), the City of Campbell will review existing development agreements to identify areas that may be renegotiated to promote the production of affordable housing. Under this program, the city will engage in conversations with the property ownership of the Campbell Technology Park to facilitate affordable housing and housing production, such as through the relocation of the corporation yard to allow housing to be developed on both sites.	December 2024	Completed. On September 3, 2024, the City acting as successor agency to the former RDA amended the Disposition and Development Agreement for the Campbell Technology Park to allow a residential development of approximately 290 units, of which 58 would be affordable to low-income households. In addition, the Tech Park would pay $2,500,000 to the City's Housing Assistance Fund. https://www.campbellca.gov/AgendaCenter/ViewFile/Agenda/_09032024-2967

Program H-4a: Resilient Objective Design Standards: Address resilient design, including but not limited to sustainable building materials and siting buildings to optimize passive heating and cooling in the City's Objective Design Standards.	Adopt Objective Design Standards that include standards to ensure sustainable building design	By end of December 2023	Completed. On April 18, 2023, the City Council adopted Resolution No. 12966 establishing new objective development standards for multi-family development projects (Multi-Family Development and Design Standards), which included building material standards. Separatley, the City will continue to evaluate opportunities to use sustainable building materials as part of updates to its local Reach Code, and optimize site placement when reviewing development projects and updating the City's Multi-Family Development and Design Standards.
Program H-4b: Green Buildings: Continue to implement the City's Reach Codes and review development projects for compliance with the CalGreen building code.	Implement the State's CalGreen building codes to promote climate protection strategies. Promote green building and energy conservation on City website and through brochures. Campbell will update its Reach Codes in concordance with the next updates to the State Building Codes.	Ongoing	Ongoing. The City continues to promote green building and energy conservation on its website and explore opportunities to expand its reach code to promote green building and energy conservation with each update to the City's local Reach Code.
Program H-4c: Promote Energy Efficiency: Promote programs and activities that reduce residential energy usage in existing and new buildings by updating and maintaining the City's website with information on Pacific Gas and Electric and Silicon Valley Clean Energy's utility assistance programs, Silicon Valley Clean Energy's renewable energy program and rebates, and other available energy efficiency programs and rebates.	Inform households of utility assistance programs and other energy efficiency programs.	By end of December 2025	Completed / Ongoing. The City continues to promote green building and energy conservation on its website and explore opportunities to expand its reach code to promote green building and energy conservation with each update to the City's local Reach Code.
Program H-4d: Climate Action Plan: Adopt a Climate Action Plan that addresses and promotes energy efficient and renewable energy programs for residential development, including alternatives to conventional heating and air conditioning.	Adopt a Climate Action Plan	By end of December 2025	Pending. To be completed by December 2025.
Program H-5a: Education on Fair Housing Laws: Ensure landlords and renters understand their rights and responsibilities under fair housing law.	Educate landlords and renters on their rights and responsibilities under fair housing law by posting information on the City's website; distributing information through business licensing recertification process for landlords; posting fair housing posters in City Hall, the community center, and the library.	Resources to be posted by the end of December 2023. Resources shall be updated within 3 months of any changes to state law. Mailers will be sent annually as part of business licensing recertification process to indicate changes.	Completed. Project Sentinel, the City's fair housing service provider, created an educational flyer which is also posted on the City's website.
Program H-5b: Equity Trainings: Integrate racial equity in structural planning processes.	The City shall coordinate biannual staff discussions on historical injustices and how those injustices have affected society today in order to increase education and awareness about the future of the City. Invite local non-profit organizations to host workshops and discussions on the topics of housing equity, diversity, and inclusion.	By end of December 2028, then every 2 years	Pending. To be completed by end of December 2028, then every 2 years.

Program H-5c: Multilingual Housing Information: Update and maintain the City's website to include multilingual information on housing resources and programs offered through the City and Santa Clara County. At a minimum, languages shall include English and Spanish. The website shall include direct links to County, City, or non-profit agencies that administer the housing programs. This information shall also be posted and made available at City Hall, the community center, and the library. Information should include, but is not limited to the following: A. Fair Housing Laws B. Rehabilitation loan programs C. Santa Clara County Housing Authority D. Rental assistance programs, such as Section 8 and the Rent Mediation Program E. Code enforcement F. Homebuyer assistance G. Foreclosure assistance H. Information about affordable housing I. Information about shelters, navigation centers, and other supportive programs for people experiencing homelessness J. Special needs housing programs and services The city shall also conduct a rental survey that includes changes to tenancies, change in rents, etc.	Update City's website with information on equitable access to housing resources. Further specific translation of City documents and actions will be prioritized and implemented at update of website.	Website shall be updated by June 2024 and updated annually thereafter.	Pending. The website update was delayed and is currently underway. It is anticipated that the website shall be updated by June 2025 and updated annually thereafter with materials available in both English and Spanish.
Program H-5d: Shared Housing Program: The City will facilitate the provision of shared housing opportunities in Campbell by posting resources on the City's website. Under a shared housing program, a home provider, a person who has a home to share, is matched with a home seeker, a person in search of a home to share.	Conduct outreach to homeowners in the community and through the Campbell Adult Center regarding interest in renting out rooms in their home. Establish a homeshare exchange through the Housing Division to match home providers with home seekers. Provide shared housing services to single- parent households, and extremely low-, very low-, and low- income populations.	Establish program in 2024	Pending. Program to be established in 2025 in coordination with other West Valley cities for greater economies of scale. The case manager at the Campbell Senior center does assist clients with finding home sharing opportunities by checking room rental listings and referring homeseekers to the listings.

Program H-5e: Homeless Assistance/Shelter Provisions: Increase housing options and services for persons experiencing homelessness in the community. The City will Continue to support non-profit agencies that serve people experiencing homelessness and those at risk of becoming homeless. These agencies offer emergency shelters, transitional housing facilities, housing assistance, food, clothing, and job referrals to persons in need.	Expand City staffing capacity by pursuing funding to create a new Unhoused Specialist position to implement homeless programs and develop a plan to target creation of ELI units. The Specialist will administer the Vulnerability Index-Service Prioritization Decision Assessment Tool (VI-SPDAT) to a minimum of 100 homeless as a means of prioritizing resource allocation. Identify available motels or other non-residential buildings suitable for a permanent supportive housing conversion. Contact property owners to gauge interest in a sale / conversion to a permanent supportive housing project. Partner with Destination Home, the County, and / or Housing Authority to apply for State Project Homekey Funds. Seek to achieve 100 units of permanent supportive housing (PSH), addressing approximately half the need identified in the City's 2022 Point-in-Time (PIT) Count.(Note: the city may update this goal based on updated PIT counts). Update the City's Safe Parking Ordinance to accommodate up to 30 vehicles. Initiate discussions with the County, faith based and community based organizations to develop a safe parking program plan and seek City Council approval for local housing funds to support program case management and other services; pursue contract with community based organization (CBO) to operationalize. Contribute funds to Santa Clara County's Rapid Rehousing Program to provide emergency rental assistance support to a minimum of 75 Campbell households at risk of homelessness. Work with Campbell's Parks and Recreation Department (Community Center) or faith- based organizations to establish a 30 bed inclement cold weather shelter program in coordination with the County Office of Emergency Services (OES). Coordinate with the County of Santa Clara Office of Supportive Housing, adjacent West Valley Cities and CBOs to develop a regional Homeless Shelter Program consisting of 40- 50 beds.	Apply to the County for a Destination: Home Capacity Building Grant for $450,000 in Spring 2023. Pending award of funds, fill the position by the end of 2023 and beginning in 2024 annually report progress via a Homeless Program update to the City Council. Identify suitable properties and contact property owners in Spring 2023. Apply for Project Homekey funding by the end of 2023. Pending award of funds, issue RFP in 2024, and complete one project and/or 50 PSH units by 2026. Complete an additional 50 PSH units by the end of the planning period. Update Safe Parking Ordinance (March 2023). Seek Council approval for program funding, and pending allocation of funds, contract with CBO to operationalize (2024). Allocate budget and seek City Council's approval for annual funding allocation (2023). Upon approval, contract with the County to administer the program on behalf of Campbell. Meet with the County, faith- and community-based organizations to develop a cold weather shelter plan (2024). Seek City Council's approval of the plan and request local housing funds and identify other funding sources and/or partners as needed. Contract with a CBO to operationalize the program (2024/2025).	In Progress / Ongoing. In 2023, the City secured Destination: Home Capacity Building Grant in the amount of $450,000 to hire an Unhoused Specialist. The position was filled in September 2024. City is working with the County to identify a suitable site for PSH project. In 2023, the City started work on an update to its Safe Parking Ordinance to allow for 30 vehicles and started conversations with the indicated organizations. In 2024, the City entered into an agreement with Amigos de Guadalupe to administer a car repair program for residents of the local safe parking program. In 2024, the City partnered with Santa Clara County to fund homelessness prevention services for Campbell residents. Additionally, the City engaged Good City Co. to conduct a West Valley Shelter Feasibility Study, aimed at identifying the most effective approach to developing facilities or programs for the unhoused. Last year, the City also contracted with the Silicon Valley Independent Living Center to manage an emergency motel voucher program, providing temporary shelter for unhoused residents in Campbell.

Program H-5f: Persons with Disabilities: Coordinate with other agencies and organizations, such as San Andreas Regional Center (SARC), Housing Choices Coalition, and Bay Area Housing Coalition, in meeting the needs of persons with disabilities including through the following actions: • Work with agencies and organizations r to increase the availability of information on programs to assistance persons with disabilities. • Continue to provide support to area homeless shelters and service providers to serve extremely low- and very low-income populations (as resources are available). • Explore opportunities to assist in the provision of supportive housing opportunities for persons with disabilities.	Refer individuals to housing and services for disabled persons.	Update the City's website with resources for people with disabilities on a yearly basis	In Progress/Ongoing. The City will update its website with resources for people with disabilities with the Housing Division's website update which is scheduled to be completed by June 2025..
Program H-5g: Reasonable Accommodation: Ensure that the reasonable accommodation procedures and associated fees do not act as a constraint on housing for persons with disabilities. Update the City's procedures for consistency with the following guidance provided by the Department of Housing and Urban Development (HUD) and Department of Justice (DOJ): □ For an accommodation to be denied, the requested accommodation must cause an undue financial and administrative burden, or fundamentally alter the nature of the provider's operations	Amend the City's Reasonable Accommodation Procedures consistent with state and Federal guidance	Amend the Code by December 2024	Completed. On May 2, 2024, the City Council adopted Ordinance No. 2293, which updated Chapter 21.50 (Reasonable Accomodations) of the Campbell Municipal Code to update the grounds for an accomodation to be granted consistent with this action. City Council Ordinance No. 2293: https://library.municode.com/ca/campbell/ordinances/code_of_ordinances?nodeId=1222250 Chapter 21.50.050 - Grounds for accomodation: https://library.municode.com/ca/campbell/codes/code_of_ordinances?nodeId=TIT21ZO_CH21.50REAC_21.50.050GRAC
Program H-5h: Fair Housing Program: Continue to allocate a portion of the City's Business License Fees to fund Project Sentinel or a similar non-profit organization that offers fair housing investigative and enforcement services in northern California, including Santa Clara County.	Provide resources to ensure fair housing practices.	Yearly	In Progress/Ongoing. The City continues to allocate a portion of the City's Business License fees to fund Project Sentinel for fair housing services.
Program H-5i: Rental Dispute Mediation Program: Provide mediation assistance for tenant/landlord disputes.	Continue to promote and enforce the Rental Increase Dispute Resolution Ordinance and offer a Rent Mediation Program. Provide information on the program at City Hall and other public locations. Mail information regarding the City's Rent Mediation Program as well as contact information for tenant/landlord and fair housing services to new rental property owners.	Yearly	In Progres/Ongoing. The City continues to promote and enforce the Rental Increase Dispute Resolution Ordinance and offer a Rent Mediation Program.

Program H-5j: Section 8 Rental Assistance: Continue to work with the County Housing Authority to provide Section 8 rental assistance to extremely low to very low-income residents. Encourage landlords to register units with the Housing Authority.	Conduct outreach to landlords once a year to encourage them to register their units with the Housing Authority.	Yearly	In Progress/Ongoing. The City conducted annual outreach to owners and property managers of multifamily rental properties through the business licensing process.
Program H-5k: Mortgage Credit Certificate: Expand opportunities for home ownership through Mortgage Credit Certificates.	Provide information on the federal Mortgage Credit Certificate (MCC) program, which allows qualified first- time homebuyers to take an annual credit against federal income taxes of up to 15 percent of the annual interest paid on the applicant's mortgage, on the City's website.	End of December 2028	Pending. To be completed by end of December 2028.
Program H-5l: Foreclosure Prevention: Promote the services of agencies that provide foreclosure intervention counseling services, including Neighborhood Housing Services Silicon Valley and Project Sentinel to provide residents with the education and resources to help reduce foreclosures.	Provide direct links to relevant agencies that provide foreclosure intervention services on the City's website.	Website shall be updated by the end of December 2023 and updated annually thereafter	In Progress/Ongoing. Website was updated by December 2023 and will be updated annually thereafter. The website is undergoing a re-design that is scheduled to be completed in Spring 2025 and will include updated foreclosure prevention information.
Program H-5m: Coordination with Affordable Housing Providers: The City of Campbell shall work with lower income housing providers and funders to discuss lower income housing opportunities for people with disabilities and developmental disabilities.	Planning Staff shall hold a yearly meeting with all relevant housing service providers to discuss lower income housing opportunities.	Yearly	Pending. The City is working with SV@Home and the other West Valley cities on a meeting with affordable housing developers to discuss housing opportunities, including for those with disabilities in February 2025 and expects to hold a similar meeting annually thereafter. The meeting will agendize discussion of Site Inventory, funding opportunities, and other sites.
Program H-5n: Physically Accessible Housing: Require developers to integrate physically accessible units in new developments in accordance with State and Federal Law.	Ensure compliance with American with Disabilities Act (ADA) standards.	Ongoing	In Progress/Ongoing. The City continues to ensure compliance with American with Disabilities Act (ADA) standards.
Program H-5o: Extremely Low-Income Units: The City of Campbell shall support the construction of Extremely Low-Income housing units for people with disabilities, including developmental disabilities needing coordinated services to live inclusively in affordable housing.	At least 25 (3%) of City's Very Low RHNA shall be built in the planning period for Extremely Low-Income people with developmental disabilities. The City shall partner with Affordable housing developers using available City funds (in- lieu fees / linkage fees), City owned lands or other resources to support development of these units. Implement programs that incentivize/prioritize ELI housing (refer to Programs H- 1n, H-5e, H-5s, H-5y).	By end of December 2029	Pending. To be completed by end of December 2029.

Program H-5p: Housing Proposal Selection Process: In publishing requests for competitive proposals for any City-owned land, land dedicated to affordable housing under the city's inclusionary ordinance or City housing funds. The City of Campbell shall grant additional points to proposals that address the City's most difficult to achieve housing priorities including providing a greater number of extremely low- or acutely low-income units or committing to make a percentage of the units subject to a preference for people with special needs who will benefit from coordinated onsite services for people with disabilities and developmental disabilities.	The City shall develop RFP requirements that support housing for people at low- income levels with special needs.	By end of December 2025	Pending. To be completed by end of December 2025.
Program H-5q: Affirmative Marketing: As a condition of the disposition of any City-owned land, land dedicated to affordable housing under the City's inclusionary ordinance, the award of City financing, any density bonus concessions, or land use exceptions or waivers for any affordable housing project, the City of Campbell shall require that a housing developer implement an affirmative marketing plan for physically accessible units which, among other measures, provides disability-serving organizations adequate prior notice of the availability of the accessible units and a process for supporting people with qualifying disabilities to apply.	The City shall develop affirmative marketing plan requirements for this program.	By end of December 2025	Pending. To be completed by end of December 2025.
Program H-5r: Low Barrier Navigation Centers: Amend Zoning Code Chapter 21.72 Definitions to include the definition for "Low Barrier Navigation Center" consistent with State law. Allow in at least two mixed-use zoning districts to permit low barrier navigation centers as a by-right use.	Provide a pathway to permanent housing for people experiencing homelessness as per AB 101 (2019)	By end of December 2023	Completed. On April 18, 2023, the City amended the Campbell Municipal Code establishing new definitions and processes for Low Barrier Navigation Centers as part of Chapter 21.39 (Ministerial Approvals).
Program H-5s: Density Bonus Incentives for ELI Units: In addition to density bonus incentives available under state law, Citywide, the City will provide an additional density bonus in exchange for housing developers including at least 5 percent of units available at an extremely low-, or even lower, income level.	The City shall update the Municipal Code to reflect current state density bonus law, along with an additional density bonus for projects that allocate at least 5% of the units for extremely low income households.	By end of December 2024	Completed. On May 2, 2024, the City Council adopted Ordinance No. 2293, which updated Chapter 21.20 (Density Bonuses and Other Housing Incentives) of the Campbell Municipal Code to provide an additional density bonus in exchange for including 5% of units at an extremely low-, or lower, income level, consistent with this program. Section 21.20.060.B. Local incentives. https://library.municode.com/ca/campbell/codes/code_of_ordinances?nodeId=TIT21ZO_CH21.20DEBOOTHOIN_21.20.060IN

Program H-5t: Employee Housing: Update the Municipal Code to allow a density bonus for projects which include employee housing onsite when providing services for a special needs population (i.e., assisted living facilities).	Provide employee housing for workers in housing developments with on-site services.	By end of December 2024	Pending. Code amendments to allow a density bonus for projects which include employee housing onsite will be included as part of pending update to the Campbell Municipal Code described under Program H-1h. Once implemented, all associated actions related to this Program will be completed.
Program H-5u: Renter Support: Establish a renter survey and develop identifiable actions to support renters. This could include programs such as protections or support for on-site renters during redevelopment, summarizing the types of code complaints received for multi-family residential sites, or other actions as appropriate.	Establish a renter survey and study the results of the survey to consider renter support programs at a subsequent sequence of public meetings.	Survey should be complete by end of December 2026. Study by end of July 2028.	Pending. To be completed by timeframe established in Housing Element.
Program H-5v: Community Outreach for Implementing Housing Element Programs: Coordinate with local businesses, housing advocacy groups, neighborhood groups and others in building public understanding and support for workforce, special needs housing and other issues related to housing, including the community benefits of affordable housing, mixed- use, and pedestrian-oriented development. The city will notify a broad representation of the community, including people with disabilities and developmental disabilities, to solicit ideas for housing strategies when they are discussed at City Commissions or City Council meetings. Incorporate equity into all community outreach, including but not limited to the following strategies: A. Post notices at City Hall, the library, and other public locations. B. Post information on the City's website. C. Conduct outreach (workshops, neighborhood meetings) to the community as Housing Element programs are implemented. D. Ensure that Planning Commission meetings are publicized and provide opportunities for participation from housing experts, affordable housing advocates, special needs populations, and the community as a whole.	Coordinate citywide Housing Element meetings annually with publication of Annual Progress Report.	By end of December 2023, then yearly	In Progress. This program was delayed due to the focus on other outreach activities, including the update to the inclusionary housing ordinance and establishment of commercial linkage fees. The Housing Manager will work with the City Communication Team to develop an outreach strategy by June 2025.

Program H-5w: Know Your Rights Flyers: Publish informational fliers on renter's rights, pointing to state and local laws and providing information on renter-focused services. Fliers shall be provided in Spanish and English and available online as well as at community events.	Publish "Know Your Rights" fliers that inform tenants of their rights and local service providers.	By end of 2023, and updated years	Completed. Flyers were completed in 2024 providing information on the services offered by the City. Updates will be provided to the materials on an ongoing and as-needed basis.
Program H-5x: Veterans' Needs: Work with veterans' groups, such as American Legion, Veterans Affairs, and the Veterans Memorial & Support Foundation of Los Gatos to identify veterans' housing needs and programs to support veterans housing.	Perform outreach with veterans' groups to identify housing needs of veterans in the Campbell community.	Conduct first meeting by end of 2023, one meeting per year thereafter	In Progress. This task was delayed because the Housing Manager was hired in January 2024. The Housing Manager will work with the City Communication Team to develop an outreach strategy by June 2024.
Program H-5y: Units for Special Needs: Include households with special needs, including Seniors, People with Disabilities including Developmental Disabilities, People Experiencing Homelessness, Large Families Female-Headed Households, Veterans and extremely low-income households, on the City's preference criteria for below market rate units.	Update BMR Preference Criteria to include special needs groups in priority rankings.	By end of December, 2023	In Progress. This task was delayed because the Housing Manager was hired in January 2024. The Housing Manager will work with the City Communication Team to develop an outreach strategy by June 2024.
Program H-5z: Housing Commission: Establish a Housing Commission, which includes members representing the diverse housing needs and populations of the City (including underrepresented groups, those with special needs, and non city residents who commute into Campbell for work) to advise the City on implementation of housing programs and policies to meet the needs of the community: Focus areas could include (a) development of housing related policies and programs, including those that address special needs, (b) identification of funding strategies and sources for affordable housing development, (c) increased outreach and stakeholder engagement regarding housing challenges, including housing rights.	-Adopt an Ordinance establishing a Housing Commission; potentially consolidating functions with another Commission or Committee (i.e., Rental Fact- Finding Committee or Civic Improvement Commission). - Advertise availability of seats and positions and fill the Commission. - Modify city rules to allow non-city residents who work in Campbell to sit on the Commission	- Adopt Ordinance establishing Housing Commission by Spring 2025. - Advertise Commission seats by Summer 2025. - Fully seat Housing Commission by end of 2025.	Pending. To be completed by December 2025.

Jurisdiction		
Reporting Period	2024	(Jan. 1 - Dec. 31)
Planning Period		

ANNUAL ELEMENT PROGRESS REPORT

Housing Element Implementation

(CCR Title 25 §6202)

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table E

Commercial Development Bonus Approved pursuant to GC Section 65915.7

Project Identifier				Units Constructed as Part of Agreement				Description of Commercial Development Bonus	Commercial Development Bonus Date Approved
1				2				3	4
APN	Street Address	Project Name+	Local Jurisdiction Tracking ID+	Very Low Income	Low Income	Moderate Income	Above Moderate Income	Description of Commercial Development Bonus	Commercial Development Bonus Date Approved
Summary Row: Start Data Entry Below									

Jurisdiction		
Reporting Period	2024	(Jan. 1 - Dec. 31)
Planning Period		

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table F

Units Rehabilitated, Preserved and Acquired for Alternative Adequate Sites pursuant to Government Code section 65583.1(c)

Please note this table is optional: The jurisdiction can use this table to report units that have been substantially rehabilitated, converted from non-affordable to affordable by acquisition, and preserved, including mobilehome park preservation, consistent with the standards set forth in Government Code section 65583.1, subdivision (c). Please note, motel, hotel, hostel rooms or other structures that are converted from non-residential to residential units pursuant to Government Code section 65583.1(c)(1)(D) are considered net-new housing units and must be reported in Table A2 and not reported in Table F.

Activity Type	Units that Do Not Count Towards RHNA+ Listed for Informational Purposes Only				Units that Count Towards RHNA + Note - Because the statutory requirements severely limit what can be counted, please contact HCD at apr@hcd.ca.gov and we will unlock the form which enable you to populate these fields.				The description should adequately document how each unit complies with subsection (c) of Government Code Section 65583.1+. For detailed reporting requirements, see the chcklist here:
	Extremely Low-Income+	Very Low-Income+	Low-Income+	TOTAL UNITS+	Extremely Low-Income+	Very Low-Income+	Low-Income+	TOTAL UNITS+	https://www.hcd.ca.gov/community-development/docs/adequate-sites-checklist.pdf
Rehabilitation Activity									
Preservation of Units At-Risk									
Acquisition of Units									
Mobilehome Park Preservation									
Total Units by Income									

Jurisdiction	0	
Reporting Period	2024	(Jan. 1 - Dec. 31)
Planning Period		

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table F2
Above Moderate Income Units Converted to Moderate Income Pursuant to Government Code section 65400.2

For up to 25 percent of a jurisdiction's moderate-income regional housing need allocation, the planning agency may include the number of units in an existing multifamily building that were converted to deed-restricted rental housing for moderate-income households by the imposition of affordability covenants and restrictions for the unit. Before adding information t le, please ensure housing developments meet the requirements described in Government Code 65400.2(b).

Project Identifier					Unit Types		Affordability by Household Incomes After Conversion							Units credited toward Moderate Income RHNA		Notes
1					2	3	4							5		6
Prior APN+	Current APN	Street Address	Project Name+	Local Jurisdiction Tracking ID	Unit Category (2 to 4,5+)	Tenure R=Renter	Very Low-Income Deed Restricted	Very Low-Income Non Deed Restricted	Low-Income Deed Restricted	Low-Income Non Deed Restricted	Moderate-Income Deed Restricted	Moderate-Income Non Deed Restricted	Above Moderate-Income	Total Moderate Income Units Converted from Above Moderate	Date Converted	Notes
Summary Row: Start Data Entry Below							0	0	0	0	0	0	0	0		

Jurisdiction	0	
Reporting Period	2024	(Jan. 1 - Dec. 31)
Planning Period		

NOTE: This table must only be filled out if the housing element sites inventory contains a site which is or was owned by the reporting jurisdiction, and has been sold, leased, or otherwise disposed of during the reporting year.

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation

Table G						
Locally Owned Lands Included in the Housing Element Sites Inventory that have been sold, leased, or otherwise disposed of						
Project Identifier						
1				2	3	4
APN	Street Address	Project Name+	Local Jurisdiction Tracking ID+	Realistic Capacity Identified in the Housing Element	Entity to whom the site transferred	Intended Use for Site
Summary Row: Start Data Entry Below						

Jurisdiction	0	**NOTE: This table must contain an invenory of ALL surplus/excess lands the reporting jurisdiction owns**
Reporting Period	2024 (Jan. 1 - Dec. 31)	

Note: "+" indicates an optional field
Cells in grey contain auto-calculation formulas

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Housing Element Implementation

Table H						
Locally Owned Surplus Sites						
Parcel Identifier				**Designation**	**Size**	**Notes**
1	**2**	**3**	**4**	**5**	**6**	**7**
APN	**Street Address/Intersection**	**Existing Use**	**Number of Units**	**Surplus Designation**	**Parcel Size (in acres)**	**Notes**
Summary Row: Start Data Entry Below						

Jurisdiction		
Reporting Period	2024	(Jan. 1 - Dec. 31)
Planning Period		

NOTE: STUDENT HOUSING WITH DENSITY BONUS ONLY. This table only needs to be completed if there were student housing projects WITH a density bonus approved pursuant to Government Code65915(b)(1)(F)

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Housing Element Implementation

Note: "+" indicates an optional field

Cells in grey contain auto-calculation formulas

Table J

Student housing development for lower income students for which was granted a density bonus pursuant to subparagraph (F) of paragraph (1) of subdivision (b) of Section 65915

Project Identifier				Project Type	Date	Units (Beds/Student Capacity) Approved							Units (Beds/Student Capacity) Granted Density Bonus	Notes
1				2	3	4							5	6
APN	Street Address	Project Name+	Local Jurisdiction Tracking ID+	Unit Category (SH - Student Housing)	Date	Very Low- Income Deed Restricted	Very Low- Income Non Deed Restricted	Low- Income Deed Restricted	Low- Income Non Deed Restricted	Moderate- Income Deed Restricted	Moderate- Income Non Deed Restricted	Above Moderate- Income	Total Additional Beds Created Due to Density Bonus	Notes
Summary Row: Start Data Entry Below														

Attachment: Table J (General Plan and Housing Element APR)

Jurisdiction	0	
Reporting Period	2024	(Jan. 1 - Dec. 31)
Planning Period		

ANNUAL ELEMENT PROGRESS REPORT

Table K
Tenent Preference Policy

Local governments are required to inform HCD about any local tenant preference ordinance the local government maintains when the jurisdiction submits their annual progress report on housing approvals and production, per Government Code 7061 (SB 649, 2022, Cortese) tive
January 1, 2023, local governments adopting a tenant preference are required to create a webpage on their internet website containing authorizing local ordinance and supporting materials, no more than 90 days after the ordinance becomes operational.

Does the Jurisdiction have a local tenant preference policy?	Yes
If the jurisdiction has a local tenant preference policy, provide a link to the jurisdiction's webpage containing authorizing local ordinance and supporting materials.	https://www.campbellca.gov/635/Below-Market-Rate-Program
Notes	Consistent with SB 549 (2022, Cortese), the City of Campbell is required to create, and maintain, a webpage providing a copy of the Ordinance, and supporting materials, serving to establish local t preference criteria, no later than 90 days after the Ordinance becomes operational. The City of Campbell's Tenant Preference criteria were established on September 3, 2024, by City Council Ordinance No. 2318 (CMC Section 21.24.040.F.) and on May 2, 2023, by City Council Ord No. 2293 (CMC Section 21.20.110). A summary of the tenant preference criteria is as follows: Priority 1: Income eligible lower income households of protected units displaced by demolition for any required replacement units as provided for by Section 66300.6 of the California Governmer e; then Priority 2: Income eligible employees of the City of Campbell (for up to ten percent of all affordable units); then Priority 3: Income eligible existing Campbell residents; then Priority 4: Income eligible persons employed within the city limits of the City of Campbell. The City's Tenant Preference criteria are codified within Chapter 21.24.040 (General requirements) of the Campbell Municipal Code.

Data is auto-populated based on data entered in Tables A, A2, C, and D

Jurisdiction	Campbell	
Reporting Year	2024	(Jan. 1 - Dec. 31)
Housing Element Planning Period	6th Cycle	01/31/2023 - 01/31/2031

Building Permits Issued by Affordability Summary		
Income Level		**Current Year**
Very Low	Deed Restricted	0
	Non-Deed Restricted	21
Low	Deed Restricted	0
	Non-Deed Restricted	21
Moderate	Deed Restricted	0
	Non-Deed Restricted	21
Above Moderate		27
Total Units		**90**

Note: Units serving extremely low-income households are included in the very low-income

Units by Structure Type	Entitled	Permitted	Completed
Single-family Attached	65	0	0
Single-family Detached	38	20	20
2 to 4 units per structure	2	0	0
5+ units per structure	188	0	0
Accessory Dwelling Unit	21	70	44
Mobile/Manufactured Home	0	0	0
Total	**314**	**90**	**64**

Infill Housing Developments and Infill Units Permitted	# of Projects	Units
Indicated as Infill	88	90
Not Indicated as Infill	0	0

Housing Applications Summary	
Total Housing Applications Submitted:	39
Number of Proposed Units in All Applications Received:	272
Total Housing Units Approved:	131
Total Housing Units Disapproved:	0

Use of SB 423 Streamlining Provisions - Applications	
Number of SB 423 Streamlining Applications	1
Number of SB 423 Streamlining Applications Approved	0

Units Constructed - SB 423 Streamlining Permits			
Income	**Rental**	**Ownership**	**Total**
Very Low	0	0	0
Low	0	0	0
Moderate	0	0	0
Above Moderate	0	0	0
Total	**0**	**0**	**0**

Streamlining Provisions Used - Permitted Units	# of Projects	Units
SB 9 (2021) - Duplex in SF Zone	0	0
SB 9 (2021) - Residential Lot Split	2	4
AB 2011 (2022)	0	0
SB 6 (2022)	0	0
SB 423 (2023)	0	0

Ministerial and Discretionary Applications	# of	Units
Ministerial	24	226
Discretionary	15	46

Density Bonus Applications and Units Permitted	
Number of Applications Submitted Requesting a Density Bonus	5
Number of Units in Applications Submitted Requesting a Density Bonus	227
Number of Projects Permitted with a Density Bonus	0
Number of Units in Projects Permitted with a Density Bonus	0

Housing Element Programs Implemented and Sites Rezoned	Count
Programs Implemented	65
Sites Rezoned to Accommodate the RHNA	0

Cells in grey contain auto-calculation formulas

Jurisdiction	Campbell	
Reporting Year	2024	(Jan. 1 - Dec. 31)

ANNUAL ELEMENT PROGRESS REPORT
Local Early Action Planning (LEAP) Reporting
(CCR Title 25 §6202)

Please update the status of the proposed uses listed in the entity's application for funding and the corresponding impact on housing within the region or jurisdiction, as applicable, categorized based on the eligible uses specified in Section 50515.02 or 50515.03, as applicable

Total Award Amount	$ 150,000.00	*Total award amount is auto-populated based on amounts entered in rows 15-26.*

Task	$ Amount Awarded	$ Cumulative Reimbursement Requested	Task Status	Other Funding	Notes
RFP/Consultant Interview/Selection/Contract	$150,000.00	$150,000.00	Completed	REAP	The City has completed its close out reportin requirements for LEAP. The funding was usec support of the development of the City's 202 Housing Element.

Summary of entitlements, building permits, and certificates of occupancy (auto-populated from Table A2)

Completed Entitlement Issued by Affordability Summary		
Income Level		**Current Year**
Very Low	Deed Restricted	26
	Non-Deed Restricted	0
Low	Deed Restricted	77
	Non-Deed Restricted	0
Moderate	Deed Restricted	12
	Non-Deed Restricted	0
Above Moderate		199
Total Units		**314**

Building Permits Issued by Affordability Summary		
Income Level		**Current Year**
Very Low	Deed Restricted	0
	Non-Deed Restricted	21
Low	Deed Restricted	0
	Non-Deed Restricted	21
Moderate	Deed Restricted	0
	Non-Deed Restricted	21
Above Moderate		27
Total Units		**90**

Certificate of Occupancy Issued by Affordability Summary		
Income Level		**Current Year**
Very Low	Deed Restricted	0
	Non-Deed Restricted	4
Low	Deed Restricted	0
	Non-Deed Restricted	7
Moderate	Deed Restricted	0
	Non-Deed Restricted	3
Above Moderate		50
Total Units		**64**

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-1.c Enact zoning amendments that reduce the City's reliance on the P-D (Planned Development) and C-PD (Condominium Planned Development) zoning designation.	Community Development	short	Completed	On April 18, 2023, the City adopted a new Zoning Code removing the P-D and C-PD zoning districts.
LU-1.d Establish objective standards for residential and mixed-use land uses.	Community Development	short	Completed	On April 18, 2023, the City adopted a new Multi-Family Development and Design Standards for mixed-use and multi-family development. The City is working toward establishing objective standards for single-family devleopment and an update to the Multi-Family Development Design Standards.
LU-1.e Review the standards provided in the Campbell Municipal Code and Zoning Code (Title 21) and amend as necessary to ensure consistency with the General Plan.	Community Development	short	Completed	On April 18, 2023, the City adoped updates to the Campbell Zoning Code to ensure consistency with the 2040 General Plan.
LU-1.f Periodically update area plans, master plans, special project areas, policy documents, application forms and handouts to ensure consistency with the General Plan.	Community Development	medium	Partially Completed	On April 18, 2023, the City added cross references to "old" zoning districts where noted in existing area plans with the Zoning Code updates. If/when Area Plans are updated, corrections to older zoning districts and land use designations will need to be performed.
LU-1.g Through the development review and permit process, ensure that residential developments fall within the minimum and maximum density range stipulated on the Land Use Map.	Community Development	Ongoing	Compliant	All projects approved in the calendar year, excepting those utilizing state laws which allow for an increase in allowable density, were developed within the minimum and maximum density range.

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-1.h Consider the development of general performance and locational standards for conditional uses (i.e., drive-thru establishments).	Community Development	medium	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 In 2024, the City Council adopted Ordinance No. 2306 which broadly served to streamline permitting proceedures. The City continues to evaluate new opportunities to streamline permit processes, and intends to hire an Economic Development Manager in 2025
LU-1i Periodically review and update development standards to ensure they are achieving desired outcomes.	Community Development	Ongoing	Compliant	In 2024, the City reviewed and approved several new Housing Development Projects through the recently adopted Multi-Family Development and Design Standards (MFDDS). When adopting the MFDDS, staff conveyed an intention to return with updates to the standards in light of observations applying the standards, and accounting for changes to state law and legislative updates.
LU-1.j Amend the Zoning Ordinance to provide appropriate amenities for employees in industrial areas, such as outdoor eating areas and walkways.	Community Development	short	Not Started	
LU-2.a Through the development review and permit process, screen development proposals for land use compatibility, including conformance with existing development or neighborhoods.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
LU-2.b Through the development review and permit process, ensure that conditions of approval are adopted that require businesses to be well kept and operated in a way that limits impacts to adjacent uses.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-2.c Through the development review and permit process, require adequate buffers and/or architectural consideration to protect residential areas, developed or undeveloped, from intrusion of private nonresidential development activities that may degrade the quality of life in such residential areas.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
LU-2.d Establish an incentive program to encourage non-conforming properties and uses to redevelop as conforming uses.	Community Development	long	Not Started	
LU-2.e Update the city's non-conforming provisions to more clearly identify the limitations on non-conforming properties	Community Development	medium	In Progress	In 2023, the City started on an update to the non-conforming ordinance. The City anticipates adopting the Ordinance in 2025.
LU-2.f Recodify the amortization requirement for legal non-conforming "late-night activities" to obtain a discretionary land use entitlement.	Community Development	medium	Completed	On April 18, 2023, the City adoped updates to the Campbell Zoning Code which fulfilled this action.
LU-3.a Implement the programs in the Housing Element in order to achieve the city's housing goals.	Community Development	Ongoing	Compliant	See separate Annual Progress Report (APR) on Housing Element Programs.
LU-3.b Explore opportunities to relocate the Campbell Corporation Yard to the Campbell Technology Park or other feasible locations.	Community Development	Ongoing	See Notes	See separate Annual Progress Report (APR) on Housing Element Programs.
LU-4.a Update the Downtown Development Plan to retain and emphasize an intensification of pedestrian-oriented uses in the Downtown. Encourage office, civic, and cultural uses to locate Downtown and emphasize the integration of these high-activity uses.	Community Development	medium	Not Started	
LU-4.b Concentrate intensive and large-scale office uses within areas designated Research & Development on the Land Use Map and within the Pruneyard/Creekside District.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-4.c Develop guidelines for Industrial designated land uses, including a provision that allows higher FARs for larger parcels that encourage research and development uses in the Dell and McGlincy neighborhoods.	Community Development	medium	Not Started	
LU-5.a Periodically review and maintain Campbell's Downtown Development Plan to ensure the Downtown area remains the city's vibrant retail, cultural, and entertainment hub.	Community Development	long	Not Started	
LU-5.b Maintain the city's parklet program and consider the establishment of a parking in-lieu fee, wayfinding, and art program in the Downtown.	Community Development	medium	Partially Completed	In 2024, the City worked with developers to complete four semi-permanent parklets in the Downtown. Updates to establish a wayfinding and art programs have not been started.
LU-5.c Integrate the operational provisions of the Downtown Alcohol Beverage Policy into the Zoning Code as performance requirements.	Community Development	short	In Progress	In 2023 the City started work to "streamline the permissibility" of various uses, which includes the development of new performance and locational standards for some uses. The Ordinance included updates to alcohol activities, but stopped short of intergrating the operatinoal provisions directly into the Code. Instead, the City requires a finding of consistency with the Downtown Alcohol Beverage Policy.
LU-5.d Periodically review and maintain the goals, policies and development standards included within the Downtown Development Plan and Central Business District zoning designation to affirm the unique character and development vision for Downtown.	Community Development	long	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-6.a Pursue a cooperative collaborative relationship during development of long-range plans and review of development proposals that may impact the City of Campbell. Coordinate with the cities of San Jose, Saratoga, and Los Gatos to establish mutually-agreed upon principles related to traffic generation, growth, infrastructure, sustainability, and other relevant topics in order to ensure that planning and development decisions in adjacent jurisdictions do not result in adverse impacts to Campbell. Consider the establishment of Memorandums of Understanding (MOUs) with these cities to provide a formal structure and criteria for collaboration on the review of future projects and plans.	Community Development	Ongoing	Compliant	In 2023, the City continued to participate in the Planning Collaborative as well as other meetings and groups intended to serving to coordinate with other cities, including San Jose, Saratoga, and Los Gatos.
LU-6.b Coordinate with LAFCO and the City of San Jose to pursue the de-annexation of the residential area of Campbell located north of Palmar Avenue and east of Highway 17, as this area is physically separated from the rest of Campbell, and would be better served by the City of San Jose for infrastructure and public safety needs.	Community Development	long	Not Started	
LU-6c Continue to monitor San Jose's efforts to establish and implement Urban Village Plans in areas immediately adjacent to Campbell. Encourage San Jose to incorporate measures into these plans that reduce cut-through traffic into Campbell and establish phased residential densities and development standards so that future development adjacent to Campbell is compatible with the desired density and urban form of Campbell.	Community Development	Ongoing	Compliant	The City continues to monitor and appropriately respond to San Jose planning activities.

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-7.a Following adoption of the General Plan, the City shall review the adopted area plans and master plans for consistency with the General Plan. If inconsistencies are found, the City shall update the area and/or master plans to achieve General Plan consistency.	Community Development	medium	See Notes	On April 18, 2023, the City added cross references to "old" zoning districts where noted in existing area plans with the Zoning Code updates. If/when Area Plans are updated, corrections to older zoning districts and land use designations will be performed.
LU-7.b All development and infrastructure projects proposed within a Special Planning Area, as depicted on Figure LU-2, shall be reviewed for consistency with the relevant area or master plan.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
LU-8.a Continue to implement and review projects under the Pruneyard Master Use Permit (MUP). The Pruneyard MUP is considered the long-term master plan for The Pruneyard district.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
LU-8.b Require new residential projects throughout this District to demonstrate high quality building and site designs through the implementation of the city's Multi-Family Development and Design Standards, all other applicable design requirements and applicable development standards.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
LU-9a Prepare and adopt a Precise Plan for the Hamilton Avenue area shown on Figure LU-2.	Community Development	short	In Progress	In 2023 the City secured grant funding for the preparation of the Hamilton Avenue Precise Plan and continues to work toward its completion. IN 2024, the City released an RFP for consultant services. The City anticipates awarding the consultant contract in early 2025 for the development of the "Hamilton Avenue Public Improvement Plan" serving to address the key aims of the precise plan.

Action	Responsible Department	Priority/ Timing	Status	Notes
LU-9.b Discourage the development of nonresidential uses within the Hamilton Avenue Precise Plan area until the plan is adopted, or two years from the adoption of the General Plan, whichever is less.	Community Development	medium	Compliant	The City continues to review projects in compliance with this action.
T-1.a Create a complete streets implementation guide to reflect General Plan complete street policies, including sidewalk standards, bike facility standards, Americans with Disabilities Act (ADA) requirements, lighting standards, and landscaping requirements. The guide shall include updated streetscape standards for the city's image streets: Hamilton Avenue, Bascom Avenue, Winchester Boulevard, and parts of West Campbell Avenue.	Public Works	medium	Compliant	The City continues to review projects in compliance with this action.
T-1.b Design roadway space and intersections for a variety of users, including motor vehicles, transit vehicles, bicycles, pedestrians, and future travel modes, when constructing or modifying these facilities.	Public Works	Ongoing	Compliant	In 2023, the City worked to establish an AH which will provide additional incentives for housing projects, including high-density transit-oriented developments near light rail stations.
T-1.c Prepare a Bicycle Master Plan to achieve a bike network that eliminates gaps where possible and creates a safe, convenient, low-stress system that connects bicyclists of all levels and abilities to destinations throughout the city.	Public Works	medium	Compliant	The City continues to review projects in compliance with this action.
T-1.d Construct improvement projects identified in the Bicycle Master Plan.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-1.e Provide adequate public bike parking facilities throughout the city, including all public facilities and trail heads.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-1.f Develop and implement a Pedestrian Master Plan to provide a safe and convenient pedestrian network connecting neighborhoods with destinations throughout the city and that is consistent with the city's ADA Implementation Plan. The Pedestrian Master Plan should include Safe Routes to School policies and procedures and	Public Works	medium	Compliant	In 2023, the City adopted new development standards for Multi-Family and Mixed-Use Projects consistent with this action. The City continues to review projects in compliance with this action.
T-1.g Support community efforts to develop and fund a shuttle system to serve transit needs within the city limits that is linked to and coordinated with other transit services, without the commitment of city funds.	Public Works	long	Compliant	In 2023, the City adopted new development standards for Multi-Family and Mixed-Use Projects consistent with this action. The City continues to review projects in compliance with this action.
T-1.h Improve pedestrian and bicycle access to bus and light rail stations when evaluating opportunities with new development proposals and capital improvement projects. In cooperation with VTA, evaluate transit-waiting environments to improve convenience and comfort.	Public Works	Ongoing	Compliant	In 2023, the City adopted new development standards for Multi-Family and Mixed-Use Projects consistent with this action. The City continues to review projects in compliance with this action.
T-1.i Prepare a multimodal improvement plan to support buildout of the General Plan, update the city's Capital Improvement Plan (CIP) to include, as appropriate, the identified improvements, and create and adopt a multimodal transportation impact fee (TIF) program to provide funding for the remaining improvements.	Public Works	short	Compliant	The City continues to review projects in compliance with this action.
T-1.j Seek opportunities to utilize light rail transit and railroad rights-of-way for enhanced bicycle and pedestrian connectivity.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-1.k Provide continuing education to members of the city's Bicycle and Pedestrian Advisory Committee (BPAC) on Complete Streets best practices and policies.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-2.a Participate in intergovernmental activities related to regional and sub-regional transportation planning to advance the city's interests.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-2.b Support the efforts of the Santa Clara Valley Transportation Authority (VTA), the Metropolitan Transportation Commission, and other agencies to coordinate transit planning and transit services in the South Bay and the entire Bay Area.	Public Works	Ongoing	Not Started	
T-2.c Cooperate with the VTA, surrounding communities, and other agencies to establish and maintain regional bicycle and pedestrian facilities including off-road paths and trails utilizing creek, utility, and railroad rights-of-way that are safe and convenient for commuting and recreational use.	Public Works	Ongoing	Not Started	
T-2.d Participate in regional initiatives to reduce traffic demand and construct infrastructure improvements to manage regional traffic (for example High Occupancy Vehicle "HOV" lanes and express lanes and freeway information systems) to reduce congestion on Campbell roadways.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-3.a Maintain and implement vehicle miles traveled (VMT) metrics, evaluation methods, and significance thresholds consistent with the requirements of state law, such as SB 743. Apply these VMT standards during the CEQA review of future development projects in Campbell.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-3.b Incentivize high-density transit-oriented developments, consistent with the Land Use Map, near light rail stations.	Community Development	Ongoing	Compliant	In 2023, the City worked to establish an AH which will provide additional incentives for housing projects, including high-density transit-oriented developments near light rail stations.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-3.c Work with neighboring communities to coordinate traffic signals on arterials to maintain the movement of people, goods, and services and discourage cut-through traffic in residential neighborhoods.	Public Works	Ongoing	Completed	In 2023, the City adopted new development standards for Mixed-Use Projects consistent with this action.
T-3.d Identify and properly sign truck routes on arterials to regulate truck movements.	Public Works	Ongoing	Partially Completed	In 2023, the City adopted new development standards for Mixed-Use Projects consistent with this action. Design guidelines for non-residential projects have not been started.
T-3.e Consider implementation of traffic calming measures, including traffic calming design elements and devices, to ensure safe and reasonable speeds in residential neighborhoods, consistent with the city's adopted Neighborhood Traffic Management Program (NTCP), as long as the measures do not impede emergency response, bicycle travel, or hinder the complete streets functionality of the roadway. Methods such as radar speed signs may	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-3.f Facilitate between and within neighborhoods the construction of connected pedestrian and bicycle facilities (e.g. bridges, pathways, sidewalks, and bike lanes) that enhance community livability especially within one-half mile of major activity centers, schools, and parks.	Public Works	Ongoing	Compliant	The City continues to periodically review existing and pending design requirements in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-3.g Support and encourage effective programmatic Transportation Demand Management (TDM) measures for private developments consistent with proposed uses. These could include, but are not limited to, measures such as alternative work schedules, subsidized transit passes, and future measures as programs and technologies evolve. Encourage major employers (employers with over 100 employees) to develop shuttle services to transport employees to and from the worksite. Entities may form transportation management associations (TMAs) to pool resources to fund TDM measures.	Public Works	Ongoing	Compliant	The City continues to maintain a publically available application which helps promote public awareness of historic preservation.
T-3.h Update Chapter 10.42 of the Campbell Municipal Code (TDM Ordinance) to include specific thresholds and trigger points for when traffic analyses and TDM measures are required for	Public Works	short	Compliant	The City continues to review projects in compliance with this action.
T-3.i Advertise ways to travel to and within Campbell via transit, biking, walking, and other modes that reduce traffic. Potential methods of advertisement may include, but are not limited to: • Information and links on the city's website; • Wayfinding signs indicating routes and trav times by mode of transit; • Postings and flyers at public buildings, park facilities, and transit stops; and • Other methods and strategies that the cit determines will be successful and cost effective.	Public Works	medium	Completed	In 2023, the City adopted new development standards for Mixed-Use Projects consistent with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-3.j Create and adopt a VMT reduction program and consider adoption of a VMT mitigation fee program to provide funding for the improvements identified in the VMT reduction program. The VMT reduction program should include strategies targeting VMT reductions at the site level, community level, and regional level; should be	Public Works	medium	Not Started	
T-4.a Require developers to make public improvements related to their project to improve and enhance bicycle, pedestrian, and transit opportunities along the site's frontage consistent with city policy.	Public Works	Ongoing	Not Started	
T-4.b Address the needs of people with disabilities and comply with the requirements of the ADA during the planning and implementation of new developments.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-4.c Orient new development building entrances toward sidewalks and transit stops.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-4.d Where applicable, provide passenger loading zones and areas for quick deliveries near building entrances.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-4.e Incorporate pedestrian amenities such as plazas, landscaped areas with seating, and pedestrian walkways into new developments.	Community Development	Ongoing	Compliant	In 2023, the City adopted new development standards for Multi-Family and Mixed-Use Projects consistent with this action. The City continues to review projects in compliance with this action.
T-4.f Require new or redevelopment projects to provide logical, safe, and well-designed bicycle and pedestrian connections, with wayfinding signage, onsite between building entrances, parking areas, and walkways, and to existing or planned public right-of-way facilities that minimize public nuisance concerns as part of the Objective Standards	Community Development	Ongoing	Compliant	In 2023, the City adopted new development standards for Multi-Family and Mixed-Use Projects consistent with this action. The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-4.g Require new or redevelopment projects to work with adjacent neighborhoods and jurisdictions to provide logical, safe, and well-designed bicycle and pedestrian connections that minimize public nuisance concerns.	Community Development	Ongoing	Compliant	In 2023, the City adopted new development standards for Multi-Family and Mixed-Use Projects consistent with this action. The City continues to review projects in compliance with this action.
T-4.h Maintain short-term and long-term bicycle parking standards over and above State minimum standards to provide ample bicycle parking in new developments as part of the city's efforts to facilitate multimodal transportation options and reduce vehicle miles traveled.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-4.i Design parking lots to minimize impacts on the street system by providing adequately sized driveways, sufficient queuing, and efficient circulation.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-4.j For new businesses with 50 or more full-time employees, require Transportation Demand Management (TDM) related site design measures such as showers and changing facilities, designated carpool and van pool parking, and on-site amenities (e.g. food service, fitness center, ATM). Require TDM reports per the Campbell Municipal Code.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-4.k Require all new developments to provide adequate emergency access.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-4.l As part of the development review process, the Community Development Department and the Public Works Department shall require developers to complete and fund the following. a. A Local Transportation Analysis (LTA) to ensure that the site plan incorporates city transportation goals, policies, and standards, that identifies the effects of the project on the local transportation system, and identifies improvements to maintain LOS D operations at signalized city-controlled intersections and adopted LOS standards on CMP intersections whenever: 1) the project generates 100 or more net peak hour trips, or 2) generates 50 to 99 net peak hour trips and the affected intersection is experiencing LOS D or worse; b. The project's proportional share of the effects o the city's circulation network through payment of fees to be identified through a nexus study; c. For local project-related transportation network deficiencies requiring improvements that are not included in an adopted fee program, either complete the necessary improvements or pay a proportional-share of the construction and project costs as estimated by the city engineer.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
T-5.a Review off-street parking supply standards for all land use types and make changes based on recent parking demand surveys, and data on shared parking reductions in mixed-use developments, including the need for additional ADA spaces.	Community Development	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
T-5.b Encourage the joint use of parking in mixed-use developments and between neighboring properties where uses have complementary peak parking demands that occur at different hours.	Community Development	Ongoing	Not Started	
T-5.c Implement parking management techniques, including modifying time limits and potentially charging for parking, in the Downtown area to address long-term (employee) and short-term (customer) parking and maximize the efficient use of parking.	Community Development	medium	Not Started	
T-5.d Create a curbside management plan for the Downtown area to accommodate passenger loading areas and commercial loading zones to minimize double parking.	Public Works	medium	Not Started	
T-5.f Allow parking facilities to be used for uses other than parking on a temporary basis, subject to city approval.	Community Development	Ongoing	Compliant	In 2021, the City adopted Chapter 21.45 - Temporary Uses, which faciliates the temporary use of parking facilities in the Downtown and elsewhere in the community.
T-5.g Limit the creation of residential permit parking programs in the community, particularly in areas around the Downtown or within ½ mile of a light rail station.	Public Works	Ongoing	Compliant	Public Works continues to limit the creation of residential permit parking programs in compliance with this action.
T-6.a Develop and implement a traffic safety plan aimed at reducing roadway collisions to the greatest extent feasible. The traffic safety plan may include, but is not limited to, the use of radar speed signs, more aggressive road safety and speed enforcement, and other measures deemed effective by the city. The traffic safety plan should be coordinated with and consistent with the Neighborhood Traffic Calming Program (NT CP) to the greatest extent feasible, and may be integrated into other city plans and programs, as deemed appropriate.	Public Works	medium	In Progress	Public Works staff participated in VTA's effort to prepare a Countywide Local Roadway Safety Plan (LRSP) that addresses several member agencies including Campbell.

Action	Responsible Department	Priority/ Timing	Status	Notes
T-6.b Promote and support Safe Routes to School policies and programs for all schools serving Campbell, including safe and convenient walking and bicycle connections.	Public Works	Ongoing	Compliant	The City continues to promote and support Safe Routes to School policies in compliance with this action. City has begun preparing Safe Routes to School maps for Campbell schools.
T-6.c Assess street conditions and prioritize repairs while balancing the needs of the community using input from the city's Pavement Management System.	Public Works	Ongoing	Compliant	The City continues to assess street conditions and prioirtize repairs using input from the City's Pavement Management system in compliance with this action.
T-6.d Maintain a Pavement Condition Index (PCI) of 70 or better for all streets under Campbell's jurisdiction.	Public Works	Ongoing	Compliant	The City strives to achieve a Pavement Condition Index (PCI) of 70 or better in compliance with this action.
T-6.e Where feasible, coordinate pedestrian and bicycle facility improvements and "road diet" reconfigurations with roadway maintenance activities so that they can be implemented in a cost-effective manner.	Public Works	Ongoing	Compliant	The City continues to coordinate pedestrian and bicycle facility improvements with roadway maintenance in compliance with this action.
T-6.f Limit unnecessary utility cuts and trenching in the public right of way and promote coordinated installation between multiple utility providers.	Public Works	Ongoing	Compliant	The City continues to coordinate with utility providers with installation of utilities in the right of way in compliance with this action.
T-6.g Install, maintain, and repair city-wide street lighting as needed to provide a safe environment, without negatively impacting neighborhood character.	Public Works	Ongoing	Compliant	The City continues to install, maintain, and repair street lighting as needed in compliance with this action.
T-6.h Street maintenance should include upkeep and regular cleaning of bicycle facilities to remove debris and repair poor pavement conditions that discourage bicycle riding.	Public Works	Ongoing	Compliant	The City continues to implement programs in compliance with this action.
T-6.i Continually seek opportunities to fund maintenance of the circulation network, including the active pursuit by the Public Works Department of a wide range of grant sources overseen by MTC and other agencies.	Public Works	Ongoing	Compliant	This is an ongoing effort.

Action	Responsible Department	Priority/ Timing	Status	Notes
CD-1.a Continue to review projects utilizing the Campbell Municipal Code Chapter 21.42 (Site and Architectural Review) standards and procedures.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CD-1.b Adopt and apply objective standards for all residential projects that respect and build upon Campbell's unique character and distinctive neighborhoods.	Community Development	short	Completed	In 2023, the City adopted new development standards for Mixed-Use Projects consistent with this action.
CD-1.c Adopt and apply design guidelines for non-residential and mixed-use development. The guidelines should address architecture, size and scale of structures, the vertical and horizontal mixing of uses, building materials and colors, landscaping, site planning, and similar development subjects.	Community Development	medium	Partially Completed	In 2023, the City adopted new development standards for Mixed-Use Projects consistent with this action. Design guidelines for non-residential projects have not been started.
CD-1.d Implement the Historical Design Guidelines for Residential Buildings to ensure that improvements and additions to historic buildings are compatible with existing historic architecture and conform to historically established building forms, character and setbacks of the neighborhood.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CD-1.e Periodically review the city's various existing and pending design requirement and standards, and update as necessary, to maintain consistency with the General Plan, the city's Municipal Code, and current best practice design solutions.	Community Development	medium	Compliant	The City continues to periodically review existing and pending design requirements in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
CD-1.f Promote public awareness of historic preservation through informational publications and programs.	Community Development	medium	Compliant	The City continues to maintain a publically available application which helps promote public awareness of historic preservation; including through the publication of a dedicated webpage: https://www.campbellca.gov/164/Historic-Preservation In 2024, the City recorded notices on the deeds of historic properties to raise awareness of local requirements upon transfer of properties.
CD-2.a As part of the development review process, ensure that projects incorporate sustainable design elements, such as passive solar design, energy-efficient features, water conservation measures, street trees, electric vehicle charging stations, green stormwater infrastructure (GSI), and low impact development (LID) stormwater features to the greatest extent feasible.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CD-2.b Prepare a "Low Impact Development Design Manual" that provides best practices for carefully and artfully integrating LID facilities in new developments.	Public Works	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CD-2.c When developing or updating design guidelines and standards for residential and non-residential projects, identify opportunities to incorporate standards that promote bird-safe design features. These may include, but are not limited to: • Requiring bird safety treatments, such as exteric screens, louvers, grilles, shutters, or bird-safe patterns as recommended by the American Bird Conservancy, to any glazed, reflective, and/or transparent building element that is more than 10% of the surface area. • Prohibiting uplighting, spotlights, floodlights, an rotating, blinking, or flashing lights. • Avoiding funneling of flight paths along building or trees towards a glazed building façade.	Community Development	medium	Completed	In 2023, the City adopted new development standards for Mixed-Use Projects consistent with this action. In 2025, the City will explore adding these requirements directly into the Municipal Code.
CD-3.a Develop a City Gateways Policy or Ordinance that: a. Establishes development guidelines, standards, and related actions and requirements to ensure property development supports the city Gateway polices. b. Narrows the range of allowable land uses on gateway properties to those that achieve the vision of the Gateway policies and this General Plan.	Community Development	long	Not Started	
CD-3.c Work with Caltrans to include gateway features in the future design of the designated arterial street and highway interchanges, including allowing a "Downtown Campbell" sign on the Campbell Avenue SR 17 overpass.	Community Development	long	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CD-3.d Update the city's Gateways Map (Figure CD-1) to include the former Cambrian No. 36 unincorporated County pocket, correct the city limit, and identify specific properties subject to the Gateway Policy or Ordinance.	Community Development	medium	Not Started	
CD-3.e Adopt a citywide wayfinding program.	Community Development	medium	Not Started	
CD-3.f Discourage development of nonresidential uses at Gateway locations until the City Gateway Policy or Ordinance is adopted, or two years from the adoption of the General Plan, whichever is less.	Community Development	medium	Compliant	The City continues to review projects in compliance with this action.
CD-4.b Consider adopting an "Art in Public Places" program to provide local artists opportunities to showcase their work in public places, with an emphasis on work that showcases and celebrates Campbell's cultural heritage and history.	City Manager	long	Not Started	
CD-4.c Consider implementing an "Art in Private Development" program to provide for the visual arts within commercial, industrial, mixed-use and multi-family residential projects.	City Manager	long	Not Started	
CD-4.d Design public improvements to meet safety, accessibility and aesthetic guidelines.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CD-4.e Continue implementing a range of local improvement programs, including, but not limited to, street tree planting, annual clean-up days, sidewalk installation and repair, and similar local activities, to enhance the visual quality of the city.	Public Works	Ongoing	Compliant	The City continues to implement programs in compliance with this action.
CD-4.f Update the Zoning Code to incorporate enhanced landscaping requirements.	Community Development	medium	Completed	In 2023, the City updated the Campbell Municipal Code in furtherance of this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
CD-4.g Update the City's Undergrounding Ordinance to require transformers to be installed underground with new development to the extent feasible and to more clearly identify where existing overhead transmission lines should be removed.	Public Works	short	Not Started	
ED-1.a Review and update the City's Economic Development Plan every five years or as needed to address current economic trends, impacts and opportunities that include a range of employment opportunities and business sectors that are	City Manager	medium	Completed	Economic Development Plan was adopted in 2024.
ED-1.b Ensure that economic development goals help maintain a balanced jobs-housing balance.	City Manager	Ongoing	In Progress	Dell Ave was highlighted in the Economic Development Plan as a priority area for jobs. The City is looking at programs and investment to support the Dell Ave industrial district.
ED-1.c Ensure that community and business stakeholders are engaged and provide feedback in City policy development and decision-making processes, including coordination with local organizations, such as the Chamber of Commerce and the Downtown Campbell Business Association.	City Manager	Ongoing	Compliant	The Ciyt provides regular updates to the Chamber and DCBA about policy development.
ED-1.d Ensure there are sufficient City resources to implement economic development efforts that can strengthen the local economy.	City Manager & Finance	Ongoing	In Progress	The City continues to evaluate and provide budget to implement economic development efforts where strategically appropriate in compliance with this action.
ED-1.e Allocate City resources and funding for opportunities for key City leaders and key staff to participate in annual trainings and briefings on economic development best practices and tools, including methods to retain key businesses, support emerging sectors, revitalize economic corridors, and capitalize on local business development opportunities that spur economic growth and development.	City Manager	Ongoing	Compliant	Campbell continues to be a member of the Silicon Valley Economic Development Alliance which provides ongoing education and trainings regarding economic development best practices.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-1.f Ensure that the City's economic development and land use policies are aligned with State and regional agency policies.	City Manager	Ongoing	Compliant	The City continues to ensure that its policies are aligned with State and regional agency policies where strategically appropriate in compliance with this action.
ED-1.g Develop a distinct image and brand for Campbell that reflects its unique identity and sets it apart within the larger region.	City Manager	Ongoing	In Progress	The City is working with stakeholders, including the Chamber, DCBA and individual businesses to promote Campbell in the larger region
ED-1.h Work with regional economic and workforce development organizations and surrounding cities on job creation programs of mutual interest and benefit.	City Manager	Ongoing	Not Started	
ED-1i Develop and maintain a distinct image and brand for Campbell that reflects its unique identity and sets it apart within the larger region.	City Manager	Ongoing	In Progress	The City is working with stakeholders, including the Chamber, DCBA and individual businesses to promote Campbell in the larger region
ED-1j Partner with and support local businesses and business organizations to promote a strong business base through joint business attraction and retention efforts that include marketing, outreach, technical assistance, workforce development, training, and welcome/orientation activities for new businesses.	City Manager	Ongoing	Compliant	The City continues to provide technical assistance to local businesses, trainings, and education to support local businesses.
ED-1k Continue to align and partner with the Chamber of Commerce, the Downtown Campbell Business Association, and other local economic development organizations with efforts to promote and market Campbell as a location for business development that is consistent with the goals of the General Plan.	City Manager	Ongoing	In Progress	The City is working with stakeholders, including the Chamber, DCBA and individual businesses to promote Campbell in the larger region

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-2.a Review, and update as necessary, zoning and other development regulations and application review and permitting process in order to ensure consistency with land use policies in this General Plan aimed at spurring job growth and economic development. Revisions may include increased flexibility regarding use types, business operations, site development standards, reduced parking standards near transit stations, or other changes intended to reduce impediments to development consistent with the goals of this General Plan.	Community Development	short	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 In 2024, the City Council adopted Ordinance No. 2306 which broadly served to streamline permitting proceedures. The City continues to evaluate new opportunities to streamline permit processes, and intends to hire an Economic Development Manager in 2025.
ED-2.b As part of the implementation of the Economic Development Plan, maintain a staff liaison with existing industries and businesses to provide effective responses to concerns of the business community, develop programs to bolster the success of existing businesses and provide consistent information to relevant departments.	City Manager	Ongoing	In Progress	The City has ongoing outreach efforts to maintain relationships with businesses and provides regular policy updates and city information through the Business First Newsletter
ED-2.c Support local programs that offer technical assistance to local business owners, including seminars, marketing, consulting, and other key services.	City Manager	Ongoing	Compliant	The City works with partners to provide ongoing in-person and virtual small business educational workshops and services.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-2.d Consider a package of development incentives, which may include tools such as development fee deferrals, expedited permit review and approval, and floor area bonuses, for appropriate industries and high employment generating businesses, to facilitate retention and expansion of existing businesses and support of new business clusters. Ensure that the long-term benefits accrued to the City ultimately exceed the value of the incentive package provided.	City Manager	medium	Not Started	
ED-2.e Consider a local procurement program that provides preference points or establishes goals for local businesses.	City Manager	medium	Not Started	
ED-2.f Coordinate with the Campbell Chamber of Commerce and other local business development organizations to promote "buy local" campaigns designed to support small businesses in the city.	City Manager	long	Not Started	
ED-3.a In planning efforts and development agreements, work directly with the businesses and the development community to strategically develop or redevelop new employment-generating sites.	Community Development	Ongoing	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 In 2024, the City Council adopted Ordinance No. 2306 which broadly served to streamline permitting proceedures. The City continues to evaluate new opportunities to streamline permit processes, and intends to hire an Economic Development Manager in 2025.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-3.b Ensure that zoning and other development regulations do not include internal conflicts or other unintended development impediments that would limit full and complete utilization of sites zoned for commercial and light industrial activities, consistent with the maximum densities and development intensities allowed by the zoning code	Community Development	Ongoing	Compliant	The City continues to develop codes and standards in compliance with this action.
ED-3.c Promote the establishment of workplace alternatives, including home occupations, shared workspaces, and telecommuting, to reduce peak hour congestion. Continue to allow home occupations in all residential districts, per the provisions of Chapter 21.44 of the Campbell Zoning Code.	Community Development	Ongoing	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 In 2024, the City Council adopted Ordinance No. 2306 which broadly served to streamline permitting proceedures. The City continues to evaluate new opportunities to streamline permit processes, and intends to hire an Economic Development Manager in 2025. Separately, the City continues to allow home occupation permits in all residential districts in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-3.d Periodically evaluate which retail categories that are experiencing leakage and implement actions that encourage expansion or relocation to Campbell.	Community Development	medium	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 The plan identifies retail categories that are experiencing leakage. The City intends to hire an Economic Development Manager in 2025, which will oversee implementation of the Economic Development Plan and periodic updates to its content.
ED-3.e Periodically evaluate and target underutilized or older centers and partner with the owners and tenants to develop revitalization solutions.	Community Development	Ongoing	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 The plan identifies retail categories that are experiencing leakage. The City intends to hire an Economic Development Manager in 2025, which will oversee implementation of the Economic Development Plan and periodic updates to its content.
ED-3.f Strengthen the City's code enforcement program to proactively uphold standards in commercial areas to maintain a healthy and safe environment and attract new businesses.	City Manager	Ongoing	See Notes	The City continues to balance the budgetary demands of expanding the City's code enforcement program to comply with this action with other priorities established by the General Plan and City Council.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-4.a Consider creating financing mechanisms for short and long-term improvements (including ADA provisions) to streetscapes, sidewalks, and public open spaces to help catalyze development of commercial corridors.	City Manager	medium	Not Started	The City continues to balance the budgetary demands of this action with other priorities established by the General Plan and City Council.
ED-4.b Identify opportunities to establish new funding and financing mechanisms for infrastructure and public improvements, including commercial parking, streetscape improvements, and signage, benefitting merchants and property owners in Campbell's commercial areas, such as business improvement districts, assessment districts, or community facilities districts.	City Manager	Ongoing	See Notes	The City is looking into engaging property owners and business in the a Downtown BID Feasability Study
ED-4.c Ensure the City's public works, public utilities, and transit capital improvement plans are aligned to support the economic development objectives in the General Plan.	Public Works	Ongoing	Compliant	The City continues to align its public works, public utilities, and transit capital improvement plans with the economic development objectives of the General Plan.
ED-4.d Use the City's Capital Improvement Program to ensure that road improvement programs provide for adequate, convenient access to commercial, industrial, and service areas.	Public Works	Ongoing	Compliant	The City continues to implement programs in compliance with this action.
ED-4.e Seek innovative ways to reduce the cost burden of infrastructure provision on new industrial and commercial development, without transferring the burden to the residential sector.	City Manager & Public Works	Ongoing	Not Started	
ED-4.f Work with local and regional transportation agencies to ensure that local employees and residents have a robust set of transportation options to respond to changing workforce demographics and preferences, reduce roadway congestion, and improve local quality of life.	Community Development	Ongoing	Compliant	The City continues to work with local and regional transportation agencies when opportunities arise in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-4.g Enhance the appearance of declining retail space in Campbell by providing zoning flexibility and technical assistance to property owners and businesses wishing to upgrade their exterior facades.	Community Development	long	Not Started	
ED-5.a Review zoning policies and, where appropriate and supported by the market, include provisions to allow stand-alone retail and services establishments that provide amenities for primary office and industrial tenants and their employees.	Community Development	short	Compliant	The City of Campbell is in the process of updating its Economic Development Plan ("Plan") which was last adopted in 2017. The Plan is being prepared in compliance with this action.
ED-5.b Identify potential sites to develop new hotels, especially at sites near the freeway corridors and major local arterial roadways.	Community Development	medium	Not Started	
ED-5.c Facilitate advancement of entitlements for proposed projects in Key Corridor Areas that do not currently have Master or Area Plans through preparation of precise plans, area plans or other planning efforts, engineering analyses, or other technical analyses to potentially reduce development review processing time and costs.	Community Development	medium	In Progress	In 2023 the City secured grant funding for the preparation of the Hamilton Avenue Precise Plan and continues to work toward its completion. IN 2024, the City released an RFP for consultant services. The City anticipates awarding the consultant contract in early 2025 for the development of the "Hamilton Avenue Public Improvement Plan" serving to address the key aims of the precise plan. The City continues to evaluate ways to streamline its permit review process and level of technical analysis required
ED-5.d Regularly review and evaluate the effectiveness of the City's business incentives programs.	Community Development	Ongoing	Compliant	The City of Campbell is in the process of updating its Economic Development Plan ("Plan") which was last adopted in 2017. The Plan is being prepared in compliance with this action.
ED-5.e As conditions change, examine the potential to rezone land to handle projected market demand for all types of economic activity.	Community Development	long	In Progress	The City of Campbell is in the process of updating its Economic Development Plan ("Plan") which was last adopted in 2017. The Plan is being prepared in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-5.f Map locations within the City and ensure the Zoning Code accommodates mixed-use zoning in order to transform, where appropriate and feasible, outdated single-use commercial centers into walkable mixed-use neighborhood centers.	Community Development	short	Completed	On April 18, 2023, the City Council adopted the 2040 General Plan and 2023-2031 Housing Element, and associated Land Use Map, in compliance with this action.
ED-6.a Encourage development projects and activities in the Downtown that are distinctive, are designed to reflect Campbell's history, and include components that promote a sense of place, either through providing public spaces, venues for community activities, or community art and culture.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
ED-6.b Support Downtown community events such as farmer's markets, food and music festivals, and street fairs.	City Manager	Ongoing	Compliant	The City continues to support events in the Downtown in compliance with this action.
ED-6.c Promote diverse community uses, including but not limited to, distinctive outdoor dining areas, public art, and social gathering areas in mixed-use and commercial areas of Downtown.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
ED-6.d Implement lighting, streetscape, and public art improvements to make Downtown a safer, more pedestrian-friendly place.	City Manager & Public Works	medium	Not Started	
ED-6.e Downtown Parking. Implement parking management strategies that ensure that convenient parking is available for shoppers and restaurant patrons in Downtown Campbell.	Public Works	medium	Not Started	Public Works is researching parking guidance systems for the downtwon area.
ED-6.f Work with the Downtown Campbell Business Association (DCBA) and the Chamber of Commerce to promote the Downtown as a family-friendly destination.	City Manager	Ongoing	Compliant	The City is in regular communication with the Chamber of Commerce and DCBA to promote downtown

Action	Responsible Department	Priority/ Timing	Status	Notes
ED-6.g Continue to implement the Downtown Development Plan and perform periodic modifications reflective of current land use trends.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action. Separately, the City of Campbell is in the process of updating its Economic Development Plan ("Plan") which was last adopted in 2017. The Plan is being prepared in compliance with this action.
FS-1.a Evaluate revenues and expenditures on an annual basis in order to advise the City Council on actions aimed at achieving a balanced budget.	Finance	Annual	Compliant	This is done annually via the budget process and well as analysis over the course of a fiscal year.
FS-1.b Adopt an operating budget that balances current year expenditures with current year revenues. Surplus fund balances may be used to increase reserves, fund Capital Improvement Projects, or be carried forward to fund future years' Operating Budgets when necessary to stabilize services and fund capital outlay.	Finance	Annual	Compliant	
FS-1.c Continue to deliver services in the most efficient and cost-effective manner.	Finance	Ongoing	Compliant	Continues to be a work in progress to be more efficient can cost effective in delivery of services.
FS-1.d Review methods to address unfunded liabilities, including those associated with City employees and retirees.	Finance	medium	In Progress	Held first study session with Council in November 2023 and will continue discussions as part of FY 2026 budget process and beyond. Partnering with an outside consultant to analyze unfunded pension liabilities and develop options for addressing.
FS-1.e Identify strategies to mitigate future increases in employee retirement obligations and reduce the City's pension liability.	Finance	medium	In Progress	Held first study session with Council in November 2023 and will continue discussions as part of FY 2026 budget process and beyond. Partnering with an outside consultant to analyze unfunded pension liabilities and develop options for addressing.

Action	Responsible Department	Priority/ Timing	Status	Notes
FS-1.f Establish budget objectives for each operating department which identify the services and resources being provided to accomplish the specified objectives. However, departments should not seek to overly monetize or fiscalize their decision-making process.	Finance	short	Compliant	
FS-1.g Fully account for and apportion all costs, fees, and General Fund transfers associated with user fees.	Finance	Ongoing	Compliant	A full user fee analysis was last performed for FY 2024 fees and will be performed again in 3 to 5 years. In the time period in between, fees will be adjusted by CPI in most cases and as is allowed and best practice.
FS-1.h Prepare periodic financial reports of actual revenues and expenditures, for review by the City Council, to provide information on the status of the City's financial condition.	Finance	Annual	Compliant	Prepare at least a mid-year update as well as a year-end update in addition to any other fiscal updates provided as part of the annual budget process.
FS-1.i Periodically evaluate financial policies which define a practical level of reserves for future unexpected expenses and/ or revenue declines.	Finance	Ongoing	In Progress	Continue to have discussions with Finance Sub-Committee and City Council as to what are appropriate reserves and reserve levels to meet Campbell's needs and ensure fiscal stability.
FS-1.j Maintain reserves for cash flow purposes, for the replacement of equipment and anticipated long-term obligations.	Finance	Ongoing	In Progress	Reserve policies are met, but staff is also looking to enhance reserves for equipment and long-term needs. Recently completed facilities conditions assessment will help to inform what those needs are as well.
FS-1.k Continue to prepare a five-year plan for capital improvements to be updated and approved by the City Council annually.	Finance	Annual	Compliant	
FS-1.l Coordinate preparation of the Capital Improvement Budget with preparation of the Operating Budget and this General Plan. Future operating costs associated with new capital improvements should be estimated and included in Operating Budget projections.	Finance	Annual	In Progress	Compliant on incorporating operating costs of capital projects, but working to better intergrate General Plan with overall operating and CIP process.

Action	Responsible Department	Priority/ Timing	Status	Notes
FS-1.m Identify the estimated costs and potential funding sources for each proposed capital project.	Finance	Ongoing	Compliant	
FS-1.n Perform a financial analysis of various financing methods for new capital projects. Allow limited use of long-term borrowing for capital improvements or projects that cannot be financed from current revenues.	Finance	Ongoing	Compliant	Compliant though analysis can be improved.
FS-1.o When capital projects are financed, amortize the debt within a period not to exceed the expected useful life of the project.	Finance	Ongoing	Compliant	
FS-1.p Investigate the use of special assessment revenue, or other self-supporting bonds to limit the General Fund obligation for debt service payments whenever possible.	Finance	medium	Compliant	
FS-1.q Strive to maintain or improve the City's bond rating.	Finance	Ongoing	Compliant	We are AAA rated and work to continue to be by S&P and the equivalent ratings from Moody's on General Obligation Bond debt.
FS-1.r Maintain strong communications with bond rating agencies about the City's financial condition, and provide ongoing disclosures on all outstanding debt issues.	Finance	Ongoing	Compliant	Have communicated to them well on issuances such as 2020 and 2022 Measure O bonds.
FS-1.s Utilize short-term inter-fund loans when possible and appropriate to reduce the cost of financing capital improvements.	Finance	Ongoing	Not Started	More analysis is needed before this is considered a viable funding option.
FS-1.t Maintain sound financial practices in accordance with Federal and State law, and direct the City's financial resources toward meeting the City's long-term goals.	Finance	Ongoing	Compliant	
FS-1.u Maintain accounting systems in conformity with established standards for financial reporting as promulgated by the Governmental Accounting Standards Board (GASB).	Finance	Ongoing	Compliant	Compliant though financial system is in need of an upgrade; having last been signficantly upgraded in 2005. HR/Payroll system, a part of financial system, is currently being upgraded with estimated completion Spring 2025.

Action	Responsible Department	Priority/ Timing	Status	Notes
FS-1.v Maintain investment policies in accordance with State laws that stress safety and liquidity over yield.	Finance	Ongoing	Compliant	
FS-1.w Utilize "pay-as-you-go" financing of capital improvements, whenever possible and financially prudent.	Finance	Ongoing	Compliant	All funding mechanisms are evaluated.
FS-2.a Focus business attraction and expansion efforts on uses that generate revenue for the City, including sales tax-generating uses and transit occupancy tax (TOT) generating uses.	Finance	Ongoing	Compliant	All funding mechanisms are evaluated.
FS-2.b Maintain zoning for a diverse mix of land uses to ensure a broad revenue base through proactive land use planning and zoning, and evaluate the fiscal effects of different land uses on City revenues and services.	Community Development	Ongoing	Compliant	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 The City intends to hire an Economic Development Manager in 2025, which will oversee implementation of the Economic Development Plan and may advise on changes to market conditions and the fiscal efects of dfferent land uses on City revenues.
FS-2.c Continue to investigate and utilize potential new revenue sources, such as State/ Federal funding programs, and focus especially on those sources which will not add to the tax burden of residents or local businesses.	Finance	Ongoing	In Progress	Continuing effort as part of annual budget process.
FS-2d Explore and pursue additional municipal revenue sources in order to maintain and increase City service levels. Examples include, but are not limited to business improvement districts, lighting and landscaping districts, community facilities districts, paid parking, etc.	Finance	Ongoing	In Progress	New sales tax add on measue passed on November 2024 ballot. Will start to be implemented April 1, 2025, with first revenue to be remitted to City around July 2025. However, sales tax measure is also currently facing litigation from a taxpayer advocacy group and thus uncertain.
FS-2e Continue efforts to enhance the accuracy of revenue forecasts.	Finance	Ongoing	Compliant	Ongoing effort.

Action	Responsible Department	Priority/ Timing	Status	Notes
FS-2f Work with other affected organizations to monitor legislation that may affect the ability for the City to collect sales and use tax from emerging or non-traditional outlets such as internet retailers.	Finance	Ongoing	Compliant	Contract with an outside sales tax consultant that monitors legislation and meets with City at least quarterly to discuss.
FS-2g Work proactively with other local communities and affected agencies to monitor legislation that may impact the City financially, and lobby for funding of Federal, State, and County-mandated programs and projects that have the potential to benefit the City.	Finance	Ongoing	Compliant	City attends professional finance events with other cities and has a strong network of colleagues to discuss financial issues affecting all public agencies.
FS-2h Perform periodic audits of existing businesses to determine that they have business licenses and are paying sales tax.	Finance	Ongoing	Not Started	This will be started in future once more staffing is available to assist and also in coordination with Planning to ensure that there isn't an overload of new permit applications to review.
FS-2i Adopt fees to offset the cost to implement new State laws.	Finance	short	Compliant	Fees, where applicable are set to recover costs associated with State laws and other factors.
FS-3.a Regularly review, and adjust, if necessary, the City's various fee programs to ensure that they reflect the full cost (or the percentage of full cost as approved by the City Council) of delivering infrastructure and ongoing service levels to new development.	Finance	short	Compliant	A full user fee analysis was last performed for FY 2024 fees and will be performed again in 3 to 5 years. In the time period in between, fees will be adjusted by CPI in most cases and as is allowed and best practice.

Action	Responsible Department	Priority/ Timing	Status	Notes
FS-3.b When the City determines that there is potential for significant negative fiscal impacts resulting from a proposed change in land use designation, developers shall be required to prepare a fiscal analysis of potential effects on the City's revenue generation and cost of services, and to ascertain the opportunity cost of the proposal (comparing against other economically viable uses of the property). Based on the results of the fiscal analysis, the City shall decide if a Community Facilities District or other revenue source should be established to help the development cover its ongoing cost to the City, or if the proposal should be denied.	Finance	Ongoing	See Notes	Uncertain and this will have to be verfied by Planning.
FS-3c Regularly review established City level of service standards and performance measures, identifying potential methods for streamlining services and reducing costs while maintaining desired levels of service.	Finance	medium	Compliant	This is done annually via the budget process, but can be improved. Executive Team is currently looking at how to improve performance measures and make them more meaningful.
FS-3d Conduct an evaluation of City programs and identify instances where the efficiencies of service provision have potential for improvement. This should include identification of which City services are not "core services" and may be more economically provided by private vendors.	Finance	medium	Compliant	This is done annually via the budget process, but can be improved.
FS-3e Evaluate the cost recovery of certain programs and services (such as recreation, building department, public safety), and identify goals for increased cost recovery where appropriate.	Finance	short	Compliant	A full user fee analysis was last performed for FY 2024 fees and will be performed again in 3 to 5 years. In the time period in between, fees will be adjusted by CPI in most cases and as is allowed and best practice.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-1.a Prepare and adopt a Parks and Recreation Facilities Master Plan to evaluate and address the following: • Conduct a needs assessment through communit outreach; • Routinely evaluate the benefit and use of existin facilities, amenities, and programs against other priorities; • Identify potential sites for new parks, includin pocket-parks, community gardens, neighborhood playgrounds, and other alternative opportunities; • Assess demand for park land based on approve development and future land use patterns; • Guide operations; • Develop an implementation strategy for potenti park site acquisitions, leases, other public access arrangements, expansions, improvements, and ongoing maintenance; • Identify priority projects for use of existing an future Park Impact Fee funds; • Identify opportunities to establish joint us agreements with other municipal agencies, including but not limited to, school districts, the County, neighboring cities, and the Santa Clara Valley Water District to expand Campbell residents' access to parks, open spaces, and other recreational facilities and amenities; and • Establish a financial plan and funding sources.	Recreation and Community Services	medium	In Progress	Parks & Recreation Master Plan is currently underway with final adoption of the plan scheduled for July 2025.
COS-1.b Update the Master Plan periodically and coordinate the implementation strategies with the City's Operating Budget and Capital Improvement Plan.	Recreation and Community Services	medium	Not Started	Parks & Recreation Master Plan is currently underway with final adoption of the plan scheduled for July 2025. Following its adoption, the plan will be reviewed periodically consistent with this action of the General Plan.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-1.c Evaluate open space, park, and recreation facility acquisition opportunities (including surplus public agency land) as they become available using available funding, size of parcel and geographic location. Sites located in neighborhoods without adequate open space (where open space is more than one-half mile away), parks or recreation facilities are highly desirable. This criterion should be updated as necessary. Additional criteria may include the following: •Visibility to the public; •Access; •Site security; •Optimization of existing resources; •Maintenance costs; •Availability for purchase, lease, or development; •Service to Campbell residents; •Financial feasibility; •Proximity to open space in adjacent communities; •Support for existing youth sports groups; and • Partnership opportunities with other agencies o organizations.	Recreation and Community Services	medium	In Progress	Parks & Recreation Master Plan is still being developed and will consider topics covered by this action.
COS-1.d Pursue all forms of possible funding, including Federal, State, County, and Santa Clara Open Space Authority funding, private contributions, gifts and endowments, bond measures, and special districts, to assist in the acquisition, development, and programming of park and recreation facilities.	Finance	Ongoing	Compliant	Compliant, but could be improved.
COS-1.e Develop and implement a plan for the systematic completion of Americans with Disabilities Act (ADA) compliance upgrades for all City parks.	Public Works	medium	In Progress	The City programs parks improvements in compliance with ADA.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-1.f Continue to implement the City's Public Art Policy (Council Policy 1.30) for municipal construction projects.	City Manager	Ongoing	Compliant	
COS-1.g Enter into facilities improvement, maintenance, and use agreements with the County of Santa Clara, the Santa Clara Valley Water District, local school districts, and neighboring cities to improve, maintain, and increase access to these open space, park lands, and facilities.	Public Works	long	In Progress	Some agreements are already in plce, e.g Los Gatos Creek Trail, County dog park. Other sites may be idenfied through the master plan effort.
COS-1.h Work with Santa Clara Valley Water District to explore funding and coordination options to develop the San Tomas Aquino Creek Trail.	Public Works	long	Not Started	Master Plan for trail is complete. Construction for project on hold, pending future Council direction.
COS-1.i Advocate that the Santa Clara County Open Space Authority include potential Campbell sites into its Acquisition Plan.	Recreation and Community Services	Ongoing	Not Started	
COS-1.j Consider creation of an ordinance requiring significant private development projects to incorporate publicly accessible art installations.	Community Development	medium	Not Started	
COS-1.k Explore and consider the preparation of a Transfer of Development Rights (TDR) program in Campbell aimed at increasing the amount of publicly-accessible open space in Campbell, including parks, orchards, and other undeveloped green space and naturalized habitat and preservation of historic resources.	Community Development & Recreation and Community Services	medium	Not Started	
COS-2.a Expand and diversify the number of recreational programs to address the needs of the community, including physically challenged people. The results of the Parks and Recreation Master Plan may influence this Action.	Recreation and Community Services	medium	Compliant	Adaptive recreational programming has been implemented and is currently being offered.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-2.b Continue to provide specialized programs, services, and resources to Campbell's mature population at the Campbell Adult Center, such as computer training, social activities, senior nutrition, and health and wellness.	Recreation and Community Services	Ongoing	Compliant	
COS-2.c Continue to offer priority enrollment and reservations for Campbell residents and employees for impacted Campbell Recreation and Community Services classes, programs, and recreational facilities.	Recreation and Community Services	Ongoing	Compliant	
COS-2.d Provide opportunities for community involvement in evaluating and programming recreational programs and services.	Recreation and Community Services	Ongoing	Compliant	
COS-2.e Continue to develop free online access to historical resources and new technologies to enhance research, historic interpretation, and community awareness.	Recreation and Community Services	Ongoing	Compliant	
COS-3.a Utilize park impact fees for the acquisition and development of parks and recreation facilities in accordance with the findings and recommendations of the Parkland Dedication Policy, Parks and Recreation Facilities Master Plan, Council Strategic Plan, Capital Improvement Plan, and/or City Operating Budget.	Recreation and Community Services	Ongoing	Compliant	
COS-3.b Update the City's Park Impact Fees to: • Keep pace with park and recreation facilit acquisition, lease, and development costs; and • Consider the establishment of park impact fees fo non-residential development projects.	Public Works & Recreation and Community Services	medium	In Progress	Park Fee Study last completed in 2019. Further update needed.
COS-3.c Review and update the Zoning Code to establish specific open space standards for new residential and mixed-use developments in all zoning districts.	Community Development	short	Completed	In 2023, the City adopted updates to the Zoning Code and Multi-Family Development and Design Guidelines in furtherance of this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-3.d Pursue opportunities for Joint-Use Agreements and MOUs with private parties to provide public use of existing open space, park, or recreational facilities.	Recreation and Community Services	medium	Not Started	
COS-4.a Prepare an Urban Forest Management Plan (UFMP) to: develop an Urban Forest vision for Campbell; inventory and assess existing resources; analyze data and identify issues and trends over time; prioritize needs and opportunities; identify goals, objectives, and actions; and create a monitoring plan. The UFMP should be updated every five years.	Public Works	medium	Not Started	
COS-4.b Update Campbell's Tree Protection Regulations (Municipal Code Chapter 21.32) to: • Provide more detailed tree replacement criteria t address the aesthetic loss, habitat value, the economic value of the tree being removed, and to prioritize the planting of native trees; • Enhance the penalties for unpermitted tre removals; • Consider adding additional tree species to the lis of locally protected tree species (particularly native species); and • Establish criteria for construction practices t protect existing high value trees to the greatest extent feasible. Criteria may include requirements for the installation of barrier fencing around the drip line, limitations to the area of ground disturbance around protected trees, and other measures deemed appropriate and feasible.	Community Development	medium	In Progress	In 2024, the City started to prepare updates to the Tree Preservation Ordinance to clarify existing standards and penalty proceedures. This is intended to be adopted in 2025. Future code updates will need to account for policy actions called for by this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-4.c Update and revise the Campbell's Street Trees and Parking Strip regulations (Municipal Code Chapter 11.08) and Streetscape Standards to: • Require drought-tolerant plantings, consister with the requirements of California's Water Efficient Landscape Ordinance (WELO); • Establish avoidance criteria to require site desig to retain and protect existing trees to the greatest extent feasible; and • Establish criteria for construction practices t protect existing high value trees to the greatest extent feasible. Criteria may include requirements for the installation of barrier fencing around the drip line, limitations to the area of ground disturbance around protected trees, and other measures deemed appropriate and feasible.	Public Works	medium	Not Started	
COS-4.d Update the City's Streetscape Standards to: • Incorporate Green Stormwater Infrastructur elements, where appropriate, consistent with the Green Stormwater Infrastructure (GSI) Plan. • Require drought-tolerant plantings, consister with the requirements of California's Water Efficient Landscape Ordinance (WELO); and • Add additional key arterial and boulevard street that are subject to the requirements of these standards.	Public Works	medium	Not Started	With the adoption of MRP 3.0 upcoming projects will need to use these landscape strips to treat off-site run-off. The Hamilton Precise Plan / Public Improvement Plan will be used to develop new standards that can be used for all Image Streets.
COS-4.e Establish and maintain agreements with civic and community groups to plant and maintain street trees.	Public Works	Ongoing	Not Started	Currently being done on a limited basis

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-4.f Seek grant funding ("greening" grants) to help offset the cost of landscape improvements along special corridors and public rights-of-way.	Public Works	Ongoing	In Progress	
COS-4.g Identify high priority areas for civic tree planting activities that provide the greatest benefits to the community and provides urban canopy coverage in areas of the city that are currently underserved by street trees.	Public Works	Ongoing	In Progress	Currently being done on a limited basis
COS-4.h Allocate sufficient funds in the annual budget to maintain the City's trees and to replace trees that are diseased or dying. Prioritize the removal and replacement of non-native trees and trees that have the potential to result in infrastructure and property damage.	Public Works	Annual	Compliant	Currently being done as part of operations
COS-4.j Continue to implement the City's Tree Protection Ordinance and observe and proclaim an annual Arbor Day Celebration in order to remain a designated "Tree City USA". Consider a tree giveaway and other community activities to observe Arbor Day.	Public Works	Ongoing	Compliant	The City annually recertifies its Tree USA status and continues to review projects in compliance with this action.
COS-5.a Periodically update the City's Historic Resources Inventory with new sites or buildings that are of local, State, or federal significance.	Community Development	medium	Not Started	
COS-5.b Adopt Historic Overlay Districts in order to preserve the historic character of distinct areas and neighborhoods that are considered important to Campbell's history.	Community Development	medium	Not Started	
COS-5.c Require recordation of the designation of a Campbell Historic Resources Inventory property on the property title, as a condition of any discretionary land use approval.	Community Development	Ongoing	Completed	In 2024, the City recorded the designation of Historic Resources Inventory on the property titles.
COS-5.d Update the Department of Parks and Recreation (DPR) forms for all designed historic properties.	Community Development	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-5.e Expand and retitle the City's Historic Design Guidelines for Residential Buildings to include standards and requirements for the protection of historic commercial and other non-residential buildings.	Community Development	medium	Not Started	
COS-5.f Create incentives to promote historic preservation, maintenance, and adaptive reuse by property owners, such as, expedited permits, lower permit fees, Mills Act Contracts for tax benefits, tax credits, and zero or low-interest loans for income-qualified residents.	Community Development	long	Not Started	
COS-5.g Continue to implement the City's Historic Preservation Ordinance and periodically review and modify the Ordinance as necessary in order to ensure that it continues to meet the City's historic preservation goals, including creation of a penalty provision to discourage the unlawful alteration or demolition of designated properties.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-5.h Create an annual work plan in coordination with the City Council, Historic Preservation Board, and Historic Museum to further preservation goals.	Community Development	Annual	Compliant	The City continues to prepare an annual work plan in complaince with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-5.i Continue to provide educational resources and public outreach efforts that inform citizens of ways to become involved with local historical preservation efforts including. • School age programs, adult lectures, on-lin exhibits; • Partnerships with other cultural and historica institutions to promote local awareness and appreciation of Campbell's rich history; and • Collaboration among community group educational institutions, the Campbell Library, and the Campbell Historical Museum and Ainsley House	Community Development	Ongoing	Compliant	The City continues to maintain a publically available application which helps promote public awareness of historic preservation.
COS-5.j Use amenities such as signs and historical lighting in key public access areas. Consider incorporating public art to reflect historical elements.	Community Development & Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-5.k Leverage public and private resources to further preservation goals.	Community Development & Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-5.l Continue to fund the Campbell Museum and ensure that it meets the future needs of the community.	Recreation and Community Services	Ongoing	Compliant	
COS-6.a Consider preparing a cultural and archaeological survey of the community to determine which sites will require a study for cultural or archaeological resources prior to excavation. If significant cultural or archaeological resources, including historic and prehistoric resources, are identified, appropriate measures shall be implemented, such as documentation and conservation, to reduce adverse impacts to the resource. Adopt an ordinance codifying these requirements into the Campbell Municipal Code.	Community Development	long	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-6.b Require all development, infrastructure, and other ground-disturbing projects to comply with the following conditions in the event of an inadvertent discovery of cultural resources or human remains: • If construction or grading activities result in th discovery of significant historic or prehistoric archaeological artifacts or unique paleontological resources, all work within 100 feet of the discovery shall cease, the Planning Division shall be notified, the resources shall be examined by a qualified archaeologist, paleontologist, or historian for appropriate protection and preservation measures; and work may only resume when appropriate protections are in place and have been approved by the Planning Division. • If human remains are discovered during an ground disturbing activity, work shall stop until the Planning Division and the County Coroner have been contacted; if the human remains are determined to be of Native American origin, the Native American Heritage Commission (NAHC) and the most likely descendants have been consulted; and work may only resume when appropriate measures have been taken and approved by the Planning Division. Adopt an ordinance codifying these requirements into the Campbell Municipal Code	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-7.a Cooperate with State, federal, and local agencies to ensure that development does not cause significant adverse impacts to existing riparian corridors; this includes continued compliance with the "Guidelines and Standards for Land Use Near Streams" from Valley Water (Santa Clara Valley Water District).	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-7.b Continue to require new development and infrastructure projects to incorporate the standards and requirements contained in the Santa Clara Valley Urban Runoff Pollution Prevention Program's current C.3 Stormwater Handbook to ensure that Low Impact Development (LID) measures are incorporated into site designs to reduce stormwater pollutants, incorporate Green Stormwater Infrastructure, and encourage greater use of permeable paving surfaces	Public Works	Ongoing	Compliant	Has been incorporated into City standards.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-7.c Where sensitive biological habitats have been identified on or immediately adjacent to a project site, the project shall include appropriate mitigation measures identified by a qualified biologist, which may include, but are not limited to the following: • Pre-construction surveys for species listed unde the State or Federal Endangered Species Acts, Migratory Bird Treaty Act, or species identified as special-status by the resource agencies, shall be conducted by a qualified biologist; • Provision of temporary or permanent buffers c adequate size (based on the specifics of the protected species) to avoid nest abandonment by nesting migratory birds and raptors associated with construction and site development activities; • Construction barrier fencing shall be installe around sensitive resources and areas identified for avoidance or protection, and to reduce potential soil compaction in sensitive areas; and • Pre-Construction training of contractors and sub contractors shall be conducted by a qualified biologist to identify and avoid protected species and habitat.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-7.d Work with Valley Water (Santa Clara Valley Water District) to restrict future fencing, piping, and channelization of creeks when flood control and public safety can be achieved through measures that preserve the natural environmental and habitat of riparian corridors; in addition, evaluate opportunities to revert some existing concrete-lined channels to more natural alternatives such as levees.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-7.e Encourage the Santa Clara Valley Water District, County Parks Department, developers, and private property owners to plant and maintain native trees and plants and replace invasive, non-native species with native ones along creek corridors.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-7.f Continue to work collaboratively with the Santa Clara Valley Water District to institute on-going programs to remove invasive plant species and harmful insects from ecologically sensitive areas, primarily by means other than application of herbicides and pesticides.	Public Works	Ongoing	Compliant	
COS-7.g Develop and implement a Grading Ordinance that requires the use of erosion and sediment control measures and minimizes grading and vegetation removal near creeks to ensure that the creeks are protected from reduction in bank stability, erosion, downstream sedimentation, and flooding.	Public Works	short	Compliant	Erosion and Sedimant Control measures are already a requirement of the MRP. Grading in and near creeks is already highly regulated by multiple agencies.
COS-7.h Coordinate with the California Department of Fish and Wildlife, Santa Clara County, the Santa Clara Valley Water District, and local watershed protection groups to identify potentially impacted aquatic habitat within Campbell and to develop riparian management guidelines to be implemented by development, recreation, and other projects adjacent to creeks, streams, and other waterways. Efforts should result in standards to reduce impacts between urban development and riparian corridors, including lighting restrictions, pollution controls, noise reduction, and other measures deemed appropriate to preserve and enhance the biological function of habitat.	Community Development	long	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-7.i Adopt an ordinance incorporating the Guidelines and Standards for Land Use Near Streams into the Zoning Code.	Community Development	medium	Completed	In 2023, the City adopted updates to the Zoning Code in furtherance of this action.
COS-7.j Update Section 21.18.110 (Refuse and recycling storage areas) of the Municipal Code to require new and existing (subject to specified thresholds) refuse enclosures to incorporate appropriate stormwater protection measures consistent with the Santa Clara Valley Urban Runoff Pollution Prevention Program C.3 Stormwater Handbook.	Public Works	medium	In Progress	The Public Works Department coordinated with the Community Development Department to update the City's trash enclosure interpretation/guidelines. Additionally, the Public Works Department is coordinating with surrounding jurisdictions and other agencies to update the City's trash enclosure guidelines and developed a waste generation calculator for new construction and development.
COS-7.k Consider the preparation of local CEQA thresholds for significant impacts to biological resources.	Community Development	medium	In Progress	In 2024, the City engaged in talks with an environmental firm to prepare streamlining checklist and advise on thresholds of significance. In 2025, the City executed a contract and is working toward completion of this task.
COS-7.l Consider the preparation and adoption of an ordinance that establishes regulations to reduce bird mortality from windows, other specific glass features, and certain lighting elements that are known to increase the risk of bird collisions.	Community Development	medium	Partially Completed	In 2023, the City adopted Multi-Family Development and Design Standards which included bird safe policies in furtherance of this action. In 2024, the City started to work on a code update that would clarify these standards, and apply them more appropriately to areas of special concern.
COS-8.a Continue to review development projects to ensure that all new public and private development complies with the California Code of Regulations (CCR), Title 24 standards as well as the energy efficiency standards established by the General Plan and the Campbell Municipal Code.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-8.b Participate in regional energy management and conservation efforts and encourage the expanded use of energy efficient and alternative fuels, buses with bike racks, and other system improvements including infrastructure for alternative energy vehicles that enhance overall energy efficiency and conservation.	Community Development	Ongoing	Compliant	Estimated CAAP completion: October 2025
COS-8.c Continue to offer reduced permit fees and expedited permit applications on solar installation projects and promote State, federal, and private rebate programs.	Community Development	Ongoing	Completed	The City now offers reduced permit fees for Solar, EVCS, ESS and Panel Upsizing, through an on-line automated permit application process.
COS-8.d Consider use of alternative fuel vehicles or electric vehicles for City use. If deemed appropriate, identify vehicle purchase needs in the City's Fleet Replacement Plan.	Finance & Public Works	long	In Progress	The City's fleet is gradually taking on more hybrid and all electric vehicles as part of a lease purchase program.
COS-8.e Encourage a reduction in residential water usage through plumbing retrofits with ultralow-flush toilets, leak detection and repair, and other programs offered through the City's water service providers.	Community Development	Ongoing	Compliant	The City continues to encourage a reduction in residential water usage in compliance with this action.
COS-8.f Establish standards for onsite rainwater capture and storage. Standards should include size and placement requirements for above ground storage tanks, and requirements for underground water tank storage.	Public Works	medium	Not Started	
COS-8.g Consider appropriate incentives for new developments incorporating rainwater capture, and grey water re-use systems. Incentives may include: •Permit fee reductions •Reduced setback requirements	Community Development	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-8.h Provide public information and school education programs including "water-wise" demonstration gardens, seasonal reminders in utility bills and free literature regarding water conservation.	Community Development	medium	Not Started	
COS-8.i Provide a conservation page (or similar page) on the City's website that provides links to resource agencies and provides information regarding local and regional conservation and environmental programs, to the extent that the City has readily available information, including recycling guidance for single family residences, businesses, and apartments, opportunities for reuse of materials, a description of how to compost, and a description of methods to reduce water use, such as appropriate reuse and recycling of water, water conservation measures, and xeriscaping.	Public Works	medium	In Progress	The Public Works Department has updated excisiting website pages and is restructuring pages as the City commences its website redesign.
COS-8.j Work with the City's water service providers to advertise water conservation and recycling programs for residential, commercial, industrial, and institutional users.	Public Works	Ongoing	In Progress	The Public Works Department continues to work with San Jose Water Company to publicize water conservation efforts and opportunities offered to account holders
COS-8.k Encourage efforts to reduce landscape water usage through landscape irrigation audits, water-efficient landscape awards programs, and landscape conservation programs offered through the City's water service providers.	Community Development	Ongoing	Compliant	The City continues to encourage efforts to reduce water usage in compliance with this action.
COS-8.l Continue to require new development and remodels to follow the City's Water Efficient Landscaping Guidelines and Landscape Requirements as defined in Chapter 21.26 of the Municipal Code.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-8.m Update Chapter 21.26 of to fully integrate and simplify the provisions of the California Model Water Efficient Ordnance (MWELO) and consider lower thresholds for compliance.	Community Development	medium	Not Started	
COS-8.n Work with the City's water service providers to encourage the construction of additional infrastructure in the City for the use of reclaimed water for non-potable uses.	Public Works	long	Not Started	
COS-8.o Coordinate with and support the Santa Clara Valley Water District's groundwater recharge projects, and pursue mutually beneficial agreements that identify and implement groundwater recharge projects within Campbell.	Public Works	long	Not Started	
COS-9.a Continue existing, and develop new, diversion strategies (including source reduction, recycling, and organics programs) to reduce solid waste disposal volume to meet the State-mandated level.	Public Works	Ongoing	Compliant	The City continues to implement existing diversion strategies and consider the development of new diversion strategies.
COS-9.b Pursue public funding sources, such as grants, to reduce fiscal impacts of continued implementation of recycling programs.	Finance	Ongoing	In Progress	Grants have already been sectured for some recycling programs and Public Works actively pursues others.
COS-9.c In cooperation with the City's solid waste collection service provider, assist in the development and distribution of educational materials describing options for disposal of construction and demolition debris, home composting, residential organics collection, and source reduction and recycling for schools.	Public Works	short	Compliant	The Public Works Department worked with the West Valley Solid Waste JPA to implement the new hauler contract, which includes rebranding the hauler website, educational materials for distribution, as well as hands-on technical assistant visits to provide education to business employees. The JPA and Public Works Department consistently seek new opportunities to reach out to the public either through print media or via events.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-9.d Continue to implement, and update as necessary, the City's Municipal Code to regulate issues related to solid waste, including but not limited to Chapter 6.04, Discarded Materials and Excluded Waste Management, Chapter 6.12, Recycling and Salvaging of Construction and Demolition Debris, Chapter 6.19, Single-Use Foodware Accessories and Standard Condiments, Chapter 6.20, Reusable Bags, and Chapter 6.30, Expanded Polystyrene.	Public Works	Ongoing	Compliant	The Public Works Department is actively taking Ordinacnes to Council to ensure compliance with all State bills and new program processes.
COS-9e Complete a solid waste master plan addressing the following items: user fee structures, educational materials on organics and recycling programs, and City policy requiring the purchase of materials made from organics and recyclables when feasible.	Public Works	long	Not Started	The Public Works Department has not started a Solid Waste Master Plan. However, the City and Solid Waste JPA do have user fee structures, and educational materials on organics and recycling programs, and the City has a policy requiring the purchase of materials made from organics and recyclables when feasible.
COS-9.f Continue to promote citywide reuse events such as the Community Garage Sale, and encourage community groups and organizations to pursue reuse events and activities to prevent reusable items from going into the landfill.	Public Works	Ongoing	Compliant	The Public Works Department continues to host an annual garage sale to promote reuse. The City website continues to provide resale/reuse resources for the public.
COS-10.a Review all new industrial and commercial development projects for potential air quality impacts to residences and other sensitive receptors. The City shall ensure that mitigation measures and best management practices are implemented to reduce significant emissions of criteria pollutants. Adopt an ordinance codifying these requirements into the Campbell Municipal Code.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-10.b Review development, infrastructure, and planning projects for consistency with BAAQMD requirements during the application review and/or CEQA review process. Require project applicants to prepare air quality analyses to address BAAQMD and General Plan requirements, which includes analysis and identification of: • Air pollutant emissions associated with the projec during construction, project operation, and cumulative conditions; • Potential exposure of sensitive receptors to tox air contaminants; • Significant air quality impacts associated with th project for construction, project operation, and cumulative conditions; and • Mitigation measures to reduce significant impact to less than significant or the maximum extent feasible where impacts cannot be mitigated to less than significant.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-10.c Prepare a Climate Action Plan that establishes GHG reduction targets that are consistent with Statewide GHG reduction goals, and includes an implementation program to achieve the reduction targets. Periodically review and update the Plan as necessary to achieve the GHG reduction targets specified in the Plan.	Community Development	short	In Progress	Estimated CAAP completion: September/October 2025
COS-10.d Encourage improvements such as bus turnouts and synchronized traffic signals for new development to reduce excessive vehicle emissions caused by idling.	Public Works	Ongoing	Compliant	The City continues to encourage improvements in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
COS-10.e Continue implementation of the City's Municipal Code Chapter 18.70, Woodburning Appliances, in order to improve and maintain air quality conditions in the City and enhance the health and quality of life of its citizens.	Community Development	Ongoing	Compliant	
COS-10.f Require adequate buffering or other mitigation of all potential air pollutant sources, including commercial and industrial emissions.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-10.g Assist the BAAQMD and Santa Clara County in their efforts to achieve compliance with existing air quality regulations.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
COS-10.h Assess the adequacy of environmental documents for projects proposed in the City utilizing the thresholds established in the BAAQMD guidelines.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CSF-1.a Require new development to pay its fair share of the cost of onsite and offsite community services and facilities that are necessary to serve the new development project, as determined by a nexus study.	Community Development & Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action. In 2024, the City adopted an Affordable Housing Nexus Study, and associated fees and Ordinance, to ensure new development contribute toward offsetting their impact on increased housing demand.
CSF-1.b Regularly coordinate with outside service providers and other agencies regarding their public facility plans and provide local input on goals, objectives, and projects.	City Manager	Ongoing	Compliant	The City continues to regularly coordinate with outside service providers and other agencies in compliance with this action.
CSF-1.c Maintain records regarding the quality and status of public facilities and critical infrastructure and use this information to inform the capital improvement planning process.	Public Works	Ongoing	Compliant	This is an ongoing effort; operational
CSF-1.d Utilize the Measure O funding to complete Civic Center Improvements, including development of new/improved Police and Library facilities.	City Manager & Public Works	Ongoing	In Progress	Measure O funding is actively in use to complete Civic Center improvements, including the development of new/improved Police and Library facilities.

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-1.e As funding permits, conduct a needs assessment of City facilities and services to determine if consolidation of selected functions at a central location is feasible and would improve community services; consider opportunities for partnerships or shared use with other community organizations and facilities.	City Manager	long	Not Started	
CSF-1.f After conducting a comprehensive needs assessment, establish priorities and funding mechanisms, such as a Community Facilities District, for projects and improvements to public and community facilities and buildings. The priority setting process should include an extensive public outreach and participation program, and should assess needs and opportunities associated with community buildings and specific needs identified by the public and the City Council.	City Manager	long	Not Started	
CSF-1.g Implement the various goals, policies, and actions within the Emergency Services section of the Safety Element, which are focused on ensuring adequate Police, Fire, and Emergency facilities and equipment to maintain a safe community.	City Manager	Ongoing	Compliant	

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-2.a Maintain a close, collaborative relationship with the local public and private school districts to ensure the adequate provision of school and related facilities to serve existing and future development. The City should work with the local school districts to develop criteria for the designation of school sites, identify locations for new school sites, and consider a range of opportunities available to the City to reduce the cost of land for school facilities. Such opportunities may include, but are not limited to, designating lands as Institutional (I) on the General Plan Land Use map when future school sites are identified. The City shall encourage the local school districts to comply with City standards in the design and landscaping of school facilities.	Community Development	long	Not Started	
CSF-2.b Require new development to pay applicable school facility impact fees and work with developers and the school districts to ensure that adequate school and related facilities will be available.	Community Development	Ongoing	Compliant	The City continues to asses fees and payment-of, prior to compliance review and permit issue.
CSF-2.c Include the local school districts in the development review process of major housing projects, encouraging input from the school districts to ensure that adequate school facilities are available to meet the demands of new development projects.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CSF-2.d Pursue joint-use agreements with schools, social service agencies, cultural institutions, and other community organizations to extend educational, recreational, library, and other public services to populations that may otherwise not be served.	Recreation and Community Services	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-2.e Encourage schools and businesses to partner on internships and other jobs training programs.	Recreation and Community Services	Ongoing	Not Started	
CSF-2.f Work collaboratively with the Santa Clara County Library System and community volunteers to identify opportunities to expand and provide library services that meet the educational and social needs of all residents.	Recreation and Community Services	Ongoing	Not Started	
CSF-2.g Identify partnership opportunities between municipalities, other agencies, and library support organizations to expand library facilities, resources and services.	Recreation and Community Services	medium	Not Started	
CSF-3.a Continue to require, as part of the development review process, project applicants to demonstrate sufficient access to water resources to service the project area.	Community Development & Fire	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CSF-3.b Continue to maintain, and periodically review and renew, Water Supply Agreements with the San Francisco Public Utilities Commission (SFPUC) and the Santa Clara Valley Water District (SCVWD). The Water Supply Agreements shall provide for adequate supplies to meet the 20-year General Plan buildout projections for the City.	Community Development & Public Works	Ongoing	See Notes	The City does not manage any utilities
CSF-3.c Regularly review and update the City's water conservation measures to be consistent with current best management practices for water conservation, considering measures recommended by the State Department of Water Resources, the California Urban Water Conservation Council, and the Bay Area Water Supply and Conservation Agency.	Public Works	medium	Compliant	The Public Works Department continues to coordinate with San Jose Water Company and Valley Water for future updates to the municipal code for consistency during times of drought.

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-3.d Aggressively pursue expansions to the treatment and distribution capacity of recycled water supplies and coordinate with the City of San Jose South Bay Water Recycling Program to increase recycled water supplies available to Campbell.	Public Works	long	Not Started	City has pursued these efforts periodically when water conservation measures have been enacted; not currently pursuing
CSF-3.e Continuously monitor water flows through the City's water system to identify areas of potential water loss and instances of under-billing for water services, and make improvements to the system and billing assessments as necessary.	Public Works	Ongoing	In Progress	The Public Works Department continues to receive updates from San Jose Water Company on smart meter implementation to track realtime leaks and improve billing.
CSF-3.f Continue educational outreach designed to increase public participation in water conservation and water quality awareness through printed material and the City's website and social media accounts.	Public Works	Ongoing	Compliant	The Public Works Department continues to provide education materials at events and online.
CSF-3.g Consider amending the Municipal Code to prohibit the construction of new outdoor pools.	Community Development	medium	Not Started	
CSF-4.b Work with the West Valley Sanitation District and San Jose-Santa Clara Regional Wastewater Facility to assist in the maintenance of an adequate sewage treatment and disposal system.	Public Works	Ongoing	Compliant	The City continues to implement programs in compliance with this action.
CSF-4.c Encourage an industrial pretreatment program for business parks and other industrial uses in accordance with State and Federal standards.	Public Works	long	Not Started	
CSF-4.d Continue to monitor the effluent generation rates citywide, and ensure that Campbell retains adequate capacity allocations at the San Jose-Santa Clara Regional Wastewater Facility to meet existing and projected demand.	Public Works	Ongoing	Compliant	

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-4.e Explore the viability of alternative uses of recycled wastewater, including irrigation, dust control, soil compaction, fire protection, and investigate new technology for the use of recycled water as it is being developed.	Public Works	medium	In Progress	Continue to explore alternative uses of recycle water.
CSF-5.a Regularly review and update the City of Campbell's Green Stormwater Infrastructure (GSI) Plan, and integrate GSI features into street designs to protect stormwater quality. GSI features typically include biotreatment areas in the form of stormwater curb extensions, stormwater planters, and stormwater tree filters, designed to treat stormwater runoff from adjacent roadways and sidewalks. Other systems, such as pervious pavement, may also achieve this objective.	Public Works	medium	Compliant	Stormwater treatment in the right-of-way is being considered with all new development and Capital projects in compliance with the requirements of MRP 3.0
CSF-5.b Continue to complete gaps in the drainage system in areas of existing development through the implementation of drainage improvement projects identified in the Green Stormwater Infrastructure Plan.	Public Works	long	Compliant	Drainage deficiencies are evaluated as part of the Capital Improvement Program.
CSF-5.c Continue to review development projects to identify potential stormwater and drainage impacts and require development to include measures to ensure that off-site runoff is not increased beyond pre-development levels during rain and flood events.	Public Works	Ongoing	Compliant	Development projects are reviewed for any potential stormwater and drainage impacts. Implementation of stormwater treatment facilities slows run-off flows to the creek and allows for infiltration to reduce flows.
CSF-5.d Require project designs to minimize drainage concentrations, minimize impervious coverage, utilize pervious paving materials, utilize Low Impact Development (LID) and Green Stormwater Infrastructure (GSI) strategies, and utilize Best Management Practices (BMPs) to reduce stormwater runoff.	Public Works	Ongoing	Compliant	All of the stated objectives are consistent with the requirements of section C.3 of the adopted Municipal Regional Permit.

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-5.e Identify which stormwater drainage facilities are in need of repair and address these needs through the city's Capital Improvement Program.	Public Works	short	In Progress	Stormwater drainage facilities are addressed through the implementation of CIP projects.
CSF-5.f Continue to implement a comprehensive municipal stormwater pollution-prevention program consistent with the city's current Stormwater NPDES permit.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CSF-5.g Work cooperatively with local, State, and Federal agencies to comply with regulations, reduce pollutants in runoff, and protect and enhance water resources as required by the San Francisco Bay Region Municipal Regional Stormwater National Pollutant Discharge Elimination System (NPDES) Permit.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CSF-6.a Regularly monitor the level of service provided by garbage and recycling collection contractors to ensure that the service levels are adequate.	Public Works	Ongoing	Compliant	The City continues to review service consistency and responds to service concerns directly or at the Solid Waste Authority.
CSF-6.b Implement recycling and waste reduction education programs for city employees. The education program will disseminate information on what and how much is recycled by the city.	Public Works	medium	In Progress	The Public Works Department has begun posting educational materials on source separation for the new organics collection containers and has also sent an annual email reminder to all staff about environmental programs, including the requirement to participate in organics separation.
CSF-6.c Enforce and periodically update the Recycling and Salvaging of Construction and Demolition Debris Chapter (6.12) of the Campbell Municipal Code.	Public Works	Ongoing	Compliant	The Public Works Department continues to update chapter 6.12 of the CMC as needed for C&D requirements.
CSF-6.d Include standard language in requests for services and in city agreements requiring contractors to use best management practices to maximize diversion of waste from the landfill.	Public Works	Ongoing	Compliant	The Public Works Department continues to work closely with new developers and contractors on C&D diversion requirements and BMPs.

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-6.e Pursue public funding sources, such as grants, to implement recycling and reuse programs.	Public Works	medium	Compliant	The Public Works Department and Solid Waste Authority continue to apply for state grants for further Solid Waste Program development.
CSF-6.f Encourage recycling, reuse, and appropriate disposal of hazardous materials, including the following: • Increase participation in single-family and mult family residential curbside recycling programs; • Increase participation in commercial an industrial recycling programs for organics, fiber, and containers; • Reduce yard and landscaping waste throug methods such as composting, grass recycling, and using resource efficient landscaping techniques; • Encourage local businesses to provide electroni waste (e-waste) drop-off services and encourage residents and businesses to properly dispose of, or recycle, e-waste; and • Consider sponsoring a scheduled household wast collection program.	Public Works	Ongoing	In Progress	The Public Works Department and West Valley Solid Waste Management Authority continue to increase education and outreach to businesses and residents. A rebranding effort is currently in progress and will result in new educational resources that will further enhance participation in Solid Waste Program services. Additionally, the haulers, West Valley Collection & Recycling, have been tasked to visit businesses and provide technical assistance for increased source separation.
CSF-7.a Confer with utility providers regarding major development plans and participate in the planning of the extension of utilities.	Public Works	Ongoing	Compliant	Public Works holds quarterly meetings with the main utility providers to share information and coordinate the planning and construction of City and utility projects.
CSF-7.b Continue to work with Silicon Valley Clean Energy (SVCE) to purchase carbon-free electricity for municipal operations, and encourage local residents and businesses to participate in the Community Choice Energy Program (CCE).	Public Works	Ongoing	Compliant	The City continues to work with SVCE and encourages resident and business participation in rebates and programs.

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-7.c Support energy conservation measures and the innovative uses of solar energy, heat recovery, and co-generation in development and infrastructure projects and in structural and industrial processes.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CSF-7.d Actively seek to participate in pilot programs and other opportunities to expand high-speed broadband services within the city. Examples include, but are not limited to, Sonic's Gigabit Fiber Internet services.	Public Works	short	Not Started	
CSF-7.e Periodically review and revise existing city ordinances regulating the placement, maintenance, and operation of cell facilities; revise as needed to implement the General Plan.	Community Development	medium	Not Started	
CSF-8.a Establish an innovative approach to funding cultural, community, and library facilities and/or services, in addition to State and Federal grants and loans. The city should establish mechanisms to allow gifts and dedication of land and facilities by individuals, local businesses, and national corporations.	Recreation and Community Services	medium	Not Started	
CSF-8.b Encourage the planning and implementation of cultural and performance arts programs, facilities, and operations.	Recreation and Community Services	Ongoing	Compliant	
CSF-8.c Identify partnership opportunities between the city and local volunteers to undertake projects that educate and inform the public about the city's historical and cultural background.	Recreation and Community Services	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CSF-8.d Pursue joint-use agreements with schools, social service agencies, cultural institutions, and other community organizations to extend educational, recreational, library, and other public services to populations that may otherwise not be served.	Recreation and Community Services	medium	Not Started	
CSF-8.e Seek creative, adaptive, and re-use of public buildings if they are vacant, and strive to enhance the community benefit potential of all public buildings.	Recreation and Community Services	Ongoing	Compliant	
CSF-8.f Partner with churches, non-profit groups, and other local organizations to provide additional youth and senior programs and services.	Recreation and Community Services	short	Not Started	
CSF-8.g Proactively implement a range of community programs and events aimed at bringing the community together, such as National Night Out. Emphasis should be placed on holding events in locations that serve underrepresented segments on the population.	Recreation and Community Services	Ongoing	See Notes	Our department is not involved in National Night Out, but we offer a variety of community events that build community and promote nature, recreation, and open space. Fun Runs, Summer Concerts, Family Swim Nights, Lunar New Year, and a variety of other events are held throughout the year in our parks and at the Community Center. Responsible Department to be updated to include Police next year.
CSF-8.h Explore opportunities to construct additional community facilities. The facilities should be geographically distributed to accommodate underserved areas of the city and include spaces that can be rented by residents and community groups.	Recreation and Community Services	long	In Progress	Parks & Recreation Master Plan is currently underway with final adoption of the plan scheduled for July 2025. The plan will consider policies and actions consistent with this action of the General Plan.
CSF-8.i Implement the various goals, policies, and actions within the Health and Wellness Element that are related to social services and health care programs.	Recreation and Community Services	Ongoing	In Progress	Parks & Recreation Master Plan is currently underway with final adoption of the plan scheduled for July 2025. The plan will consider policies and actions consistent with this action of the General Plan.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-1.a Continue to implement geologic review procedures for Geologic Reports required by the Municipal Code through the development review process.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-1.b Require and review the submission of geologic and soils reports for all developments consistent with Campbell Municipal Code (Chapter 21.18 - Site Development Standards Section 21.18.130 - Seismic and geologic hazards, and Chapter 20.72 - Soils Reports). The geologic risk areas that are determined from these studies shall include standards established and recommendations which shall be incorporated into development.	Community Development	Ongoing	Compliant	
SA-1.c Require strict adherence to the requirements of the California Code of Regulations (CCR), Title 24 in all areas of the city during the plan check review process.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-1.d Periodically review the structural integrity of all existing city-owned critical facilities and, if any facilities are found unsatisfactory, take steps to ensure structural integrity and safety.	Public Works	Ongoing	Completed	The City completed a facilities inventory and condition assessment in 2024.
SA-1.e Continue to maintain and provide an inventory of all natural hazards, including active faults, Alquist-Priolo Special Study Zones, floodplains, hazardous soil conditions, and dam failure inundation areas.	Community Development	Ongoing	Compliant	The City continues to maintain and provide an inventory in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-1.f The city shall coordinate with the County Geologist on preparation of additional geologic studies or other actions that would support the creation of a designated hazard zone associated with the identified location of the Cascade Fault in Campbell. The purpose of this hazard zone would be to identify an area where site specific geologic studies are needed in association with new development on properties located in close proximity to mapped fault lines.	Community Development	short	In Progress	In 2023, the City solicited cost estimate for preparation of additional geological studies to be added to a future budget request. In 2024, the funds associated with the geologic study were repurposed toward the development of a more generalized CEQA streamlining checklist. In 2025, the City anticipates requesting a budget adjustment specific to this action.
SA-2.a Coordinate with Federal and State agencies and encourage them to update flood hazard maps within Campbell and calculate accurate Base Flood Elevation (BFE) levels for all areas determined to be within a flood hazard zone in Campbell.	Community Development	medium	Not Started	
SA-2.b Have all Letter of Map Amendments (LOMAs) that are approved submit their GIS data to Santa Clara County so that the County can compile updated data on the most accurate location of flood hazard areas and BFE within the city.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-2.c As part of the development review process continue to require new development which requires a building permit to prepare hydraulic and storm drainage studies as necessary to define the net increase in storm water run-off resulting from construction and require mitigation to reduce impacts. Drainage and grading plans shall identify BMP protections and include standards established and recommended by the city that shall be incorporated into development.	Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-2.d Continue to participate in the National Flood Insurance Program (NFIP), and consider future participation in the NFIP Community Rating System (CRS).	Community Development	Ongoing	Compliant	The City continues to participate in the National Flood Insurance Program, and continues to consider future participation in the NFIP Community Rating System.
SA-2.e Continue to review projects in flood hazard areas to ensure compliance with Campbell Municipal Code Chapter 21.22 (Flood Damage Prevention Ordinance).	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-2.f Periodically review the conditions of bridges, culverts, canals and other flood control and stormwater conveyance infrastructure, and when feasible include necessary improvements within the CIP to increase safety and the adequate conveyance of stormwater.	Public Works	short	Compliant	Public Works regularly conducts bridge assessment, not culverts or flood control infrastrure; that is a Valley Water responsibility
SA-2.g Periodically Review Campbell Municipal Code Chapter 21.22 - (Flood Damage Prevention), and revise as necessary to ensure that development standards are consistent with the requirements of State and Federal law.	Community Development	medium	Not Started	Should be changed to Community Development with the next update. The Community Development Director is the Flood Plain Manager.
SA-2.h Require developers to cover the costs of drainage facilities needed for surface runoff generated as a result of new development.	Public Works	Ongoing	Compliant	New developments are required to install storm drain inlets, pipes, manholes, etc. to serve their development. Developers also pay a Storm Drainage Fee towards the greater storm drain system.
SA-3.a Coordinate with the Santa Clara County Office of Emergency Services (OES) and other local agencies, as necessary, to participate in and implement the Multi-Jurisdictional Local Hazard Mitigation Plan (LHMP) for Santa Clara County.	All Departments	Ongoing	In Progress	CalOES completed their review of the Base Plan, County annex and sent those to FEMA for review. FEMA requested minor revisions which will be resubmitted to CalOES sometime in February and FEMA shortly thereafter. Will are waiting on these reviews before we can update them for the City.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-3.b Conduct regular emergency response training exercises and or participate in regional exercises to ensure that key members, local leaders, and emergency response personnel are adequately trained and prepared for emergency situations. Critical facilities within Campbell shall also be annually assessed to ensure they are properly equipped and supplied.	City Manager	short	Compliant	
SA-3.c Encourage schools, neighborhood associations, and other interested groups to teach first aid and disaster preparedness, including Community Emergency Response Team (CERT) programs, and other tools available to neighborhood and community groups to improve disaster preparedness.	Fire	Ongoing	In Progress	The Fire Department continues to teach first aid and disastered preparedness in compliance with this action.
SA-3.d Provide signage at public buildings and critical facilities that contain Automated External Defibrillators (AEDs).	Public Works	Ongoing	In Progress	
SA-3.e Provide adequate funding for fire and police services to ensure preparedness of response teams and implementation of emergency response plans.	City Manager	Ongoing	Compliant	
SA-3.f As part of the development review process, continue to consult with the police and fire departments in order to ensure that the project provides adequate emergency access.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-3.g Provide information on the city's website regarding the National Suicide and Crisis Lifeline 988 program.	All Departments	short	Compliant	The City continues to provide information on the City's website in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-4.a As part of the development review process, continue to consult with the Police Department in order to ensure that the project does not impair the provision of police services through inappropriate site design. The use of physical site planning as an effective means of preventing crime, including lighting, visibility, and video surveillance requirements shall be determined by the Police Department, where applicable.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-4.b Conduct periodic Police Department evaluations that analyze response times and other incident data to ensure adequate police services are provided throughout the city.	Police	Annual	Compliant	The Police Department regularly evaluates response times and statistics to ensure adquate police services. With the new Axon RMS system, we now have dashboards and search criteria easily available.
SA-4.c Ensure the adequacy of fire and emergency services by participating in Santa Clara County Fire Department evaluations.	City Manager	Annual	Compliant	
SA-4.d Coordinate with the Santa Clara County Fire Department to provide annual inspections to ensure that commercial, industrial and multiple-family uses comply with fire and building codes.	Police	Annual	Compliant	Santa Clara County continues to provide annual inspections in compliance with this action.
SA-4.e As part of the development review process, continue to consult with the Santa Clara County Fire Department in order to ensure that development projects facilitate adequate fire services and fire prevention measures.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-4.f Promote community awareness and participation in the Santa Clara County Fire Department's fire education programs.	Police	Ongoing	In Progress	The Police Department continues to partner with County Fire and their educational programs.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-5.a Provide educational opportunities for generators of small quantity, household, and urban agriculture waste products regarding their responsibilities for source reduction and proper and safe hazardous waste management and disposal.	Public Works	medium	In Progress	The Public Works Department and WV Solid Waste Authority continue to increase education and outreach to businesses and residents. A rebranding effort is currently in progress and will result in new educational resources that will further enhance participation in Solid Waste Program services.
SA-5.b Provide information about convenient drop-off programs for the local disposal of household hazardous waste offered by the Santa Clara County Department of Environmental Health. The availability of the program should be widely publicized throughout the community.	Public Works	short	Compliant	The Public Works Department and WV Solid Waste Authority continue to increase education and outreach to businesses and residents. A rebranding effort is currently in progress and will result in new educational resources that will further enhance participation in Solid Waste Program services. Websites for both agencies provide resources for HHW disposal.
SA-5.c Continue to work cooperatively with the Santa Clara County Fire Department (SCCFD) to train local fire personnel in the specialized handling and cleanup procedures that are required for radioactive, toxic, and hazardous substance spills.	City Manager	Ongoing	Compliant	
SA-5.d Require that applications for discretionary and ministerial permits provide detailed information regarding the potential for the historical use of hazardous materials on the site, including information regarding the potential for past soil and/or groundwater contaminations. If warranted, identify and require mitigation measures to ensure the exposure to hazardous materials from historical uses has been mitigated to acceptable levels consistent with EPA and/or DTSC standards.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-5.e Require that Business License applications for businesses that use, store, or sell hazardous materials be reviewed by the Building Division and Fire Department to ensure operations comply with all applicable local, State, and Federal laws and do not pose a risk to the public.	Finance	Ongoing	Compliant	The City continues to review business license applications in compliance with this action.
SA-6.a Continue to monitor and consider updates to the Municipal Code, as necessary, to address emerging trends in cannabis sales and cultivation.	Community Development	medium	In Progress	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 The plan identifies retail categories that are experiencing leakage. The City intends to hire an Economic Development Manager in 2025, which will oversee implementation of the Economic Development Plan and advise on emerging business trends in furtherance of this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-6.b Continue to monitor emerging technologies and consider updates to the Municipal Code, as necessary, to address emerging trends in technology that may present safety hazards to citizens of Campbell including but not limited to: • Technologies which were unknown during th time of the General Plan update; • Emerging technologies related to the use o autonomous vehicles. Consider revisions to the city's parking and loading requirements as necessary; • New and emerging technologies related t stationary home energy storage systems; and • New and emerging technologies related to the us of unmanned aircraft system (UAS).	Community Development	medium	Not Started	
SA-7.a When updating master plans for infrastructure, including water supply, flood control and drainage, and critical facilities, review relevant climate change scenarios and ensure that the plans consider the potential effects of climate change and include measures that provide for resilience to climate impacts.	Community Development & Public Works	medium	In Progress	The City is presently in the process of formulating a Climate Action Adaptation Plan that will establish the guidelines for a master plan incorporating the mentioned parameters.
SA-7.b Upon the next revision to the Campbell Emergency Operations Plan (EOP), identify and designate public buildings, specific private buildings, or institutions with air conditioning as public cooling shelters. Extend hours at air-conditioned sites during periods of extreme heat or power outage and ensure sites are also supported by backup battery storage or generators.	Police and Recreation & Community Services	medium	In Progress	The new Emergency Services Manager position is one of the positions that has been frozen. Once the City is able to recruit and hire for this position, there will be more capacity to work toward completion of the action.
SA-7.c Periodically assess and monitor the effects of climate change and the associated levels of risk in order to adapt to changing climate conditions.	Police	Ongoing	In Progress	The CAAP, planned for completion in October 2025, will set GHG emissions reduction goals and measures and actions that help build resiliency to climate change.

Action	Responsible Department	Priority/ Timing	Status	Notes
SA-7.d Collaborate with utility providers to ensure that infrastructure and resource management plans account for anticipated climate change impacts.	Public Works	Ongoing	In Progress	The City is in the process of preparing a Climate Action Adaptation Plan in compliance with this action. Anticipated completion by September 2025.
SA-7.e Implement the policies and actions in the Community Services and Facilities and Conservation Elements that promote water and energy efficiency and conservation in new capital projects, expansions, and retrofits to civic buildings and infrastructure.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
SA-7.f Utilize the Silicon Valley 2.0 Climate Adaptation Guidebook (or its successor document) as a resource tool when undertaking communitywide planning efforts, including updates to infrastructure plans.	Community Development, Recreation and Community Services, & Public Works	medium	Compliant	The City continues to reference the Silicon Valley 2.0 Climate Adaptation Guidebook (or its successor document) as a resource tool when undertaing communtywide planning efforts, including the Climate Action Plan.
SA-7.g Continue to provide cooling center services to provide a respite for residents without access to air conditioning during extreme heat days.	Recreation and Community Services	Ongoing	Compliant	The City continues to provide cooling center in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
N-1.a Update Chapter 21.16 (Section 21.16.070 – Noise) of the Campbell Municipal Code to: • Require that new development projects and a (ministerial and discretionary) changes in use are reviewed for compliance with the noise requirements established in this element, including the standards established in Tables N-1 and N-2, and where necessary, require mitigation measures to achieve the noise standards. • Require acoustical studies for new developmer projects and (ministerial and discretionary) changes in use which have the potential to generate noise impacts which exceed the standards identified in this element. The studies shall include representative noise measurements, estimates of existing and projected noise levels, and mitigation measures necessary to ensure compliance with the noise standards included in this element. • Require developers to prepare a constructio management/noise mitigation plan that defines best management practices to reduce construction noise, and includes proposed truck routes as part of the entitlement process. • Incorporate a list of recommended best practice to reduce excessive noise levels, as identified in this element, which should be incorporated in new development projects. • Provide for additional scrutiny of potential nois impacts when considering approval of new "late-night activities" (land use activities operating from 11:00 p.m. to 6:00 a.m., not including the lawful, reasonable and customary use of residential uses	Community Development	short	In Progress	In 2023, the City started work on updates to the Campbell Municipal Code in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
N-1.b Coordinate with Caltrans, VTA, local school districts, and the cities of San Jose, Saratoga and Los Gatos when necessary, to ensure that these agencies obtain city concurrence prior to initiating or approving any noise generating projects affecting Campbell.	Community Development	Ongoing	In Progress	The City continues to coordinate with the entities specified in compliance with the action.
N-1.c Continue to implement and enforce Section 21.16.070 – (Noise) of the Campbell Municipal Code that requires the private use of powered equipment in residential areas to be limited to the hours of 8:00 a.m. and 7:00 p.m. Monday through Friday, and between the hours of 9:00 a.m. and 6:00 p.m. Saturday, Sunday and nationally recognized holidays. Encourage public education and outreach through the city's website and social media outlets to achieve greater voluntary compliance and encourage good neighbor practices.	Community Development	Ongoing	Compliant	The City continues to implement, enforce, and encourage in compliance with this action.
N-1.d Update Section 21.16.070 – (Noise) of the Campbell Municipal Code to include detailed standards and procedures for dealing with community noise complaints and corresponding enforcement and remediation activities. The standards should address, at a minimum: • Criteria for determining if the alleged noise generating activities are in violation of the city's adopted noise standards; and • Procedures and protocols to ensure that th nuisance noise, or noise-generating activity, ceases.	Community Development	short	In Progress	In 2023, the City started work on updates to the Campbell Municipal Code in compliance with this action. These updates are anticipated to be adopted in 2025.
N-1.e Monitor construction projects and construction activities to ensure they comply with the standards and requirements contained in the Campbell Municipal Code (Chapter 18.04 - Building Code).	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
N-1.f Consider requiring the phased elimination of the use of gas-powered leaf blowers within the city.	Public Works	medium	In Progress	The City is in the process of preparing a Climate Action Adaptation Plan in compliance with this action. Anticipated completion by September 2025.
N-1.g Revise Campbell Municipal Code Section 21.18.020 (Air Conditioning Unit) to establish maximum noise limits for air conditioning units and generators consistent with this Element.	Community Development	medium	In Progress	In 2023, the City started work on updates to the Campbell Municipal Code in compliance with this action.

Action	Responsible Department	Priority/ Timing	Status	Notes
N-1.h Update the Campbell Municipal Code (Chapter 18.04 - Building Code) to include the following construction noise best practices and requirements: • Establish standards for when a constructio staging and phasing plan shall be required for new development projects and significant remodels. • The construction contractor shall utilize "quiet models of air compressors and other stationary noise sources where technology exists. • At all times during project grading an construction, stationary noise-generating equipment shall be located as far as practicable from sensitive receptors and placed so that emitted noise is directed away from residences. • Unnecessary idling of internal combustion engine shall be prohibited. • Construction staging areas shall be established a locations that will create the greatest distance between the construction-related noise sources and noise-sensitive receptors nearest the project site during all project construction activities, to the extent feasible. • The required construction-related noise mitigatio plan shall also specify that haul truck deliveries are to occur within the same range of hours specified for construction equipment. • The construction contractor shall designate "noise disturbance coordinator" who will be responsible for responding to any local complaints about construction noise. The disturbance coordinator shall be responsible for determining	Community Development	short	Not Started	The city requies a site development and staging plan for all developments that will include considerations regarding: noise, water use, truck deliveries, material storage and emergency response. The plan must be approved prior to permit issue. All complaints against the site or the construction are reviewed and resolved in a rapid manner. In 2025, the City will prepare an update to the Building Code that will incorporate updates to the code in compliance with this acton.

Action	Responsible Department	Priority/ Timing	Status	Notes
N-1.i During future negotiations with trash collection providers, consider and strive for collection time limitations to ensure that collection in residential areas does not occur prior to 6:00 a.m.	Public Works	medium	Completed	The new hauler contract limits residential services to a start time of 6am.
N-1.j Explore and consider rebate, incentive, and educational opportunities to reduce community noise, while providing co-benefits of community health and environmental stewardship. Programs could include electric lawn and garden equipment upgrade programs, dual pane/noise rated window upgrades, and HVAC system upgrades which coincide with energy reduction, community health, and sustainability objectives identified by the General Plan and any future Climate Action Plan.	Community Development	medium	In Progress	The City is in the process of preparing a Climate Action Plan in compliance with this action. Anticipated completition by September/October 2025.
N-1.k Periodically review, and update as necessary, Campbell's Municipal Code to ensure the city's noise goals and priorities of the General Plan are being implemented.	Community Development	medium	In Progress	In 2023, the City started work on updates to the Campbell Municipal Code in compliance with this action.
N-2.a In addition to the updates specified by Action N-1a, for Municipal Code Section 21.16.070 – (Noise), also include good neighbor noise practices for bar, live entertainment, and restaurant activities adjacent to residential areas. Updates should include timing standards for the disposal of recycling materials and other common sources of nighttime noise to ensure activities occur during times to minimize nighttime noise impacts to surrounding neighborhoods.	Community Development	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
N-2.b In addition to the updates specified by Action N-1a, for Campbell Municipal Code Section 21.16.070 – (Noise), also require new developments within 100 feet of the rail line to demonstrate that vibration experienced by residents and sensitive uses would not exceed the Federal Transit Administration guidelines.	Community Development	medium	Not Started	
N-2.c In addition to the updates specified by Action N-1a, for Campbell Municipal Code Section 21.16.070 – (Noise), establish provisions that would allow new noise-sensitive land uses on a case by case basis in proximity to transportation noise sources and commercial or mixed-use areas that fall within the Conditionally Acceptable Land Use Compatibility Standards in Table N-1.	Community Development	medium	Not Started	
CHW-1.a Establish nutrition standards for vending machines on city-owned property.	Recreation and Community Services	medium	Not Started	
CHW-1.b Encourage healthy eating by developing a Healthy Lifestyle Program that educates the community on local healthy food, available nutrition resources, and health outcomes.	Recreation and Community Services	medium	Not Started	
CHW-1.c Perform a nutritional retail assessment to assess the availability of nutritious grocery vendors across various neighborhoods and identify areas of limited access.	Recreation and Community Services	medium	Not Started	
CHW-1.d Explore opportunities to expand community gardens and increase community participation in existing community gardens.	Public Works & Recreation and Community Services	medium	In Progress	Opportinity sites may be identifed in the upcoming Recreation and Parks Master Plan
CHW-1.e Encourage community gardens near high-density housing and encourage the incorporation of community gardens into new and existing high-density housing projects, including rooftop gardens.	Recreation and Community Services	Ongoing	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-1.f Support the Santa Clara County Public Health Department to continue its efforts working with stores to increase acceptance of food assistance programs such as CalFresh EBT cards and WIC (Women, Infants and Children) in order to increase food security for all Campbell residents.	Community Development	Ongoing	Not Started	
CHW-1.g In collaboration with the Santa Clara County Public Health Department and community organizations, develop and implement a program to encourage new and existing convenience stores, supermarkets, liquor stores and neighborhood and ethnic markets to stock a variety of good quality healthy food (including fresh, frozen and canned fruits and vegetables), market and promote healthy food options, follow responsible alcohol and tobacco marketing and sale practices, participate in food assistance programs, help create a safe and inviting environment around their stores, and, when possible, secure and promote "local" food produced in Santa Clara County.	Recreation and Community Services	medium	Not Started	
CHW-1.h Encourage schools that serve the city to develop school gardens and to develop protocols to facilitate the streamlined development of school gardens from year to year.	Recreation and Community Services	long	Not Started	
CHW-1.i Explore opportunities to reduce farm-to-cafeteria barriers so local students have increased access to more locally grown healthy foods.	Recreation and Community Services	long	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-1.j Increase public awareness that the local farmer's market accepts EBT (Cal-Fresh) and WIC FMNP (Women, Infants and Children Farmers' Market Nutrition Program coupons) payments for qualified food purchases.	Recreation and Community Services	short	Compliant	Program continues with County to provide coupons to use the Farmer's Market.
CHW-2.a Review all city programs and policies to ensure the promotion of equal access and opportunity.	Recreation and Community Services	medium	Compliant	Programs and services have been reviewed to ensure equal access and opportunity to partcipate.
CHW-2.b Actively show support for policies at the Federal and State level that are aimed at improving job quality, increasing the minimum wage, and providing paid sick days.	City Manager	Ongoing	In Progress	The City continues to monitor policies at the Federal and State level and show support where appropriate in furtherance of this action.
CHW-2.c Encourage public participation in local decision making, especially by those that are traditionally underrepresented by offering multi-lingual outreach material, communicating with key cultural actors, and hosting events in areas of varying socio-economic contexts.	City Manager	Ongoing	In Progress	The City continues to improve its support for multi-lingual access to materials and information in compliance with this action.
CHW-2.d Ensure that low income and minority populations have equal influence in the land use decision-making process by utilizing culturally appropriate approaches to public participation and involvement.	City Manager	Ongoing	In Progress	
CHW-2.e Utilize homeowner associations, community groups, and business groups as sources of individual volunteers for important appointed positions on city commissions, boards, and task forces.	City Manager	Ongoing	In Progress	
CHW-3.a Require that all new or transferred Alcoholic Beverage Control (ABC) licensees and their employees participate in Responsible Beverage Service training, to promote public health and safety by reducing incidence of sales and service to minors and obviously intoxicated persons.	Police	Ongoing	Compliant	This is an ABC requirement for all licensees that is facilitated directly through ABC.

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-3.b Support local government and non-profit efforts and programs aimed at teen drug, alcohol, and tobacco/nicotine use prevention.	Recreation and Community Services	Ongoing	Not Started	
CHW-3.c Develop and implement responsible beverage consumption practices by local businesses.	Police	medium	Not Started	
CHW-3.d Update current city regulations pursuant to alcohol, alcoholic beverages, and liquor stores to provide for standardized operational requirement in furtherance of Goal CHW-3.	Community Development	medium	Partially Completed	In 2024, the City adopted a new Economic Development Plan which is available online as follows: https://www.campbellca.gov/DocumentCenter/View/7728 In 2024, the City Council adopted Ordinance No. 2306 which clarified operational distinctions between alcohol related uses consistent with this action and established operational distinctions between activities in furtherance of this action. In 2024 the City started development of an Ordinance (for adoption in 2025) that will update regulations pertaining to offsite alcohol sales, by creating a new distinction in land use types focused on "ancillary" offsite sales.
CHW-3.e Consider adoption of an ordinance prohibiting the sale of nicotine and tobacco products. Existing establishments engaged in the sale of nicotine and tobacco products may continue to do so subject to the provisions of the city's legal non-conforming restrictions.	Community Development	long	Not Started	
CHW-3.f Adopt an ordinance to ban smoking (tobacco/nicotine) in/at all multi-family projects, including duplexes, triplexes, fourplexes, apartments, condominiums, and mixed-use communities.	Community Development	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-3.g Publicize resources for alcohol or drug abuse and health-related research on the city website.	Recreation and Community Services	short	Not Started	
CHW-4.a Provide resources at City Hall and on the city website regarding the location and contact information of health care providers serving the city, including emergency or urgent care facilities, mental health and substance abuse programs, oral health services, mobile services, access to such providers, available free and low-cost health care programs.	Recreation and Community Services	short	Not Started	
CHW-4.b Formally incorporate a Health in All Policies (HiAP) approach to decision-making, especially as it relates to housing and development.	All Departments	medium	Not Started	
CHW-4.c Establish a campaign to educate the public about the links between the built environment and individual and community behaviors and outcomes.	Community Development & Recreation and Community Services	long	Not Started	
CHW-4.d Encourage and support local transit service providers to increase and expand services for people who are transit-dependent, including seniors, persons with mobility disabilities, and persons without regular access to automobiles by improving connections to regional medical facilities, senior centers, and other support systems that serve Campbell residents and businesses.	Public Works	medium	Not Started	This may be elemnt to be included in future grant opportunities
CHW-4.e Prioritize the accessibility needs of disabled residents by partnering with organizations that service the unique needs of those with disabilities.	Recreation and Community Services	Ongoing	Compliant	Regularly expanding adaptive recreational opportunities.

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-4.f Seek out new health care and medical facilities for location within the city.	City Manager	Ongoing	In Progress	The Economic Development Plan, adopted in 2024, outlines a strategic approach to attracting businesses. Once hired, the Economic Development Manager will implement the plan by actively seeking new businesses and facilities that align with the plan's objectives and this policy.
CHW-4.g Encourage healthcare providers within the city to coordinate on regional basis with other providers within the region.	City Manager	Ongoing	Not Started	
CHW-4.h Coordinate with the Santa Clara County Department of Public Health and work with community groups to monitor trends related to health and wellness conditions and outcomes.	Recreation and Community Services	medium	Not Started	
CHW-4.i Coordinate with the Santa Clara County Department of Public Health to receive assessment of the potential disproportionate health impacts for vulnerable populations.	Community Development	medium	Not Started	
CHW-4.j Establish a Healthy Choices Public Information Campaign.	Recreation and Community Services	medium	Not Started	
CHW-4.k Coordinate with the R.Y.D.E. program and the Valley Transportation Authority (VTA) ACCESS Paratransit to advertise resources on the city website and facilitate additional routes and resources.	Public Works	short	Not Started	City will provide links on its website to these services.
CHW-4.l Support public health outreach campaigns to inform and educate residents about the public and individual health benefits of immunization.	Recreation and Community Services	Ongoing	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-5.a Implement the various policies and strategies within the Land Use and Transportation Elements, which are focused on achieving a safe, balanced and functional multi-modal transportation network that accommodates all users.	Public Works	Ongoing	In Progress	City is pursuing grant funding to prepare a Citywide Multimodal Transportation Plan. This plan would be the first step and would include potential projects to fund and implement.
CHW-5.b Implement the various policies and strategies within the Conservation and Open Space Element which are focused on creating regional open space, parks and recreational facilities that are useful, attractive, well-maintained, and accessible to Campbell residents.	Recreation and Community Services	Ongoing	In Progress	Parks & Recreation Master Plan is currently underway with final adoption of the plan scheduled for July 2025. The plan will consider policies and actions consistent with this action of the General Plan.
CHW-5.c Partner with open space agencies and other local community groups to complete a gap analysis of the current trail and park system in the city to make necessary improvements, as feasible, to provide an interconnected network of parks, trails, and community open spaces.	Public Works	medium	In Progress	Candidate sites/projects may be identified in the upcoming Recreation and Parks Master Plan
CHW-5.d Work with nonprofit groups and large employers to explore innovative funding approaches and development of incentive programs to increase physical activity, participation in programs, and improve facilities.	Recreation and Community Services	Ongoing	In Progress	Parks & Recreation Master Plan is currently underway with final adoption of the plan scheduled for July 2025. The plan will consider policies and actions consistent with this action of the General Plan.
CHW-6.a Implement the various policies and strategies within the Transportation Element, which are focused on achieving a safe, balanced and functional multi-modal transportation network that accommodates all users.	Community Development & Public Works	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CHW-6.b Coordinate with local homeless shelters and resource organizations to develop city programs that appropriately meet the needs of local homeless residents.	Recreation and Community Services	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-6.c Support the creation of a mechanism for homeless students to attain VTA bus passes in order to promote upward mobility.	Recreation and Community Services	medium	Not Started	
CHW-6.d Expand on available programs for local seniors, teens, disabled residents, and homeless residents.	Recreation and Community Services	long	Compliant	Regularly expanding activities for seniors, teens and working on building out adaptive programming opportunities.
CHW-6.e Actively seek funding to support anti-violence and public safety programs.	Recreation and Community Services	medium	See Notes	Responsible department to be changed to Police next year.
CHW-6.f Actively engage neighborhood groups seeking to enhance community safety by providing information on available resources and having police officers available to attend and speak at community and neighborhood meetings.	Police, Recreation and Community Services, & Public Works	Ongoing	Compliant	The Police Department continues to engage with neighborhood groups and attend and speak at meetings.
CHW-6.g Assess the walkability conditions for local neighborhoods and identify areas in need of improvement.	Public Works	medium	In Progress	Walkability improvements may be identified as part of the multi-modal plan. More detailed study may be required.
CHW-6.h Continue to provide an online platform on the city website to allow for citizens to directly report code violations and upload relevant pictures through the website.	Community Development	Ongoing	Compliant	The City continues to provide an online platform for citizens to report code violations and upload relevant pictures. In 2024, the City updated its ticket system to more easily allow for complaints to be filed anonymously.
CHW-7.a Actively show support for policies at the Federal, State level that are aimed at improving job quality, increasing the minimum wage, and providing paid sick days.	City Manager	Ongoing	In Progress	
CHW-7.b Develop a program to educate city staff and local businesses on ways to support their employees that includes best practices and encouraged strategies for employee wellness.	City Manager	medium	In Progress	
CHW-7.c Assess the feasibility and consider the development of a Green Business Strategic Plan to support environmentally friendly business development in Campbell.	City Manager	medium	See Notes	

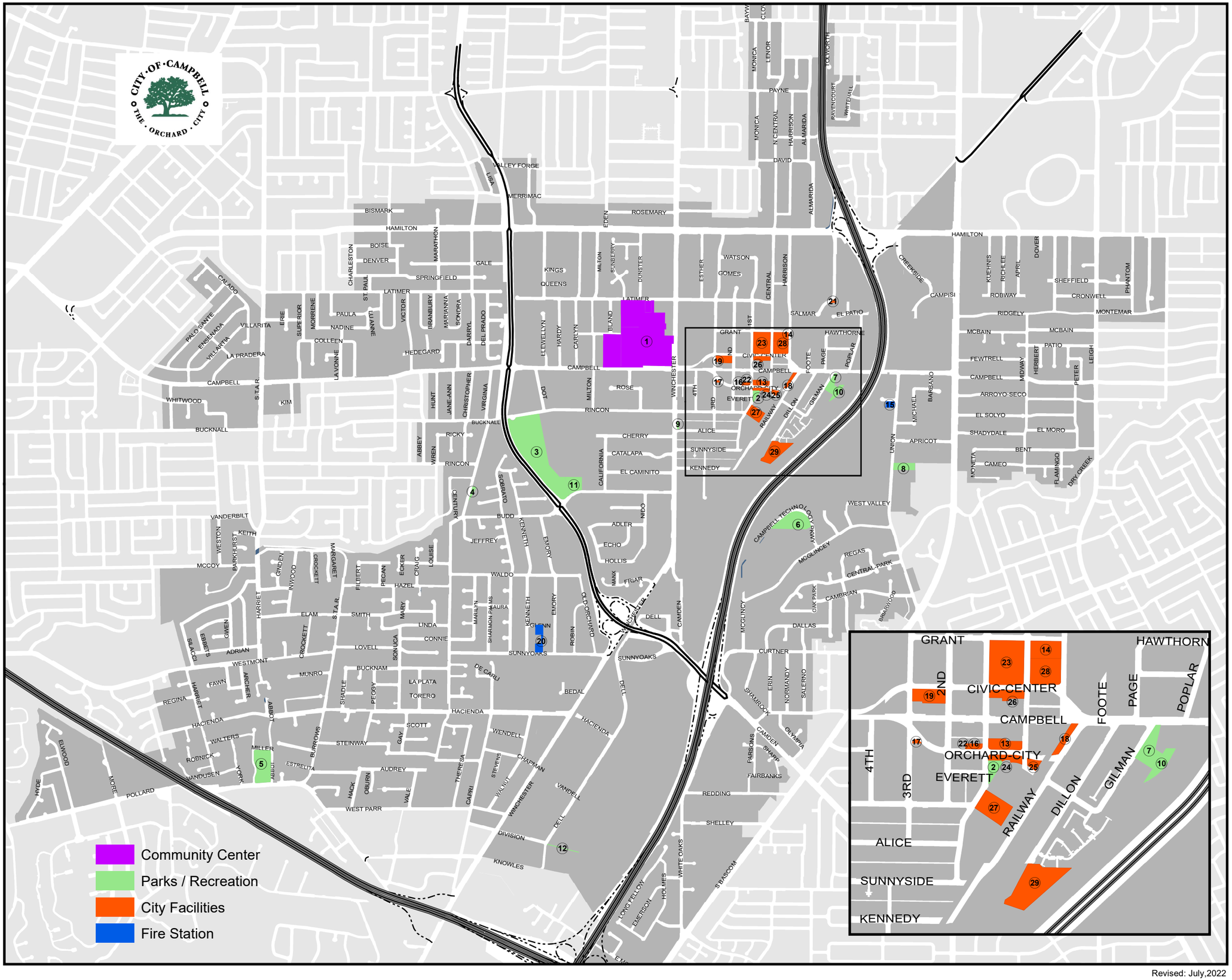
Action	Responsible Department	Priority/ Timing	Status	Notes
CHW-7.d Regularly publicize information related to career development and training services and continuing education services available through local public and private educational institutions.	Recreation and Community Services	Ongoing	Compliant	
CHW-7.e Establish a Living Wage Ordinance that requires contractors to meet requirements that are focused on employee wellbeing.	City Manager	medium	Not Started	
CHW-7.f Periodically perform Workforce Development Studies to assess key characteristics of the local workforce and ascertain gaps in outcomes.	City Manager	long	Not Started	
CHW-8.a Review all development proposals, planning projects, and infrastructure projects to ensure that potential adverse impacts to disadvantaged communities, such as exposure to pollutants, including toxic air contaminants, are not disproportionate, and are reduced to the greatest extent feasible.	Community Development	Ongoing	Compliant	The City continues to review projects in compliance with this action.
CHW-8.b Review the city's community outreach programs and public notice requirements to encourage broad-based and meaningful community participation in decisions. The review should address providing measures to encourage participation from populations that may have language, health, or other barriers that may reduce their involvement in the decision-making process, and maximize use of technology to broaden opportunities for participation.	City Manager	short	Not Started	
CHW-8c Collaborate with the Santa Clara County Public Health Department, experts, and non-profits to develop training programs for elected officials, commissions and city staff to build capacity for implementing Health and Environmental Justice goals.	City Manager	medium	Not Started	

Action	Responsible Department	Priority/ Timing	Status	Notes
I-1.a On an annual basis review implementation of the General Plan as required by State law, review implementation and timing of measures based on this implementation plan, and identify revisions to the General Plan that should be made to address the requirements of State law and emerging trends and conditions.	Community Development	Annual	In Progress	The City provides an annual update on progress made on the implementation of the General Plan, providing opportunity to discuss potential revisions.
I-1.b Review and update the Municipal Code, including the Zoning Ordinance and Subdivision Ordinance, as well as master plans for land uses, services, and infrastructure as necessary to ensure consistency with the General Plan.	Community Development	short	Partially Completed	On April 18, 2023, the City adopted a new Zoning Code incorporating updates for consitency with the General Plan. The Subdivision Ordinance remains an outstanding work plan item.
I-1.c Consider the staffing resources necessary to implement the General Plan during each budget cycle.	City Manager	Annual	Compliant	The City considers the staffing resources necessary to implement the General Plan during each budget cycle when adopting the City's Budget. A copy of the City's adopted budget is available online as follows: https://www.campbellca.gov/151/Budget

Department	Total Actions
Community Development	162
City Manager	45
Recreation and Community Services	49
Community Development & Recreation and Community Services	2
Community Development, Recreation and Community Services, & Public Works	1
Community Development & Public Works	6
Community Development & Fire	1
Public Works & Recreation and Community Services	2
Police, Recreation and Community Services, & Public Works	1

Action	Responsible Department	Priority/ Timing	Status	Notes
Police and Recreation & Community Services	1			
Public Works	106			
Police	6			
Finance	39			
Finance & Public Works	1			
Fire	1			
City Manager & Finance	1			
City Manager & Public Works	3			
All Departments	3			
Total	**430**			

Figure CSF-1. Public Facilities



Community Center

1. Campbell Community Center *

Parks / Recreation

2. Hyde Park *
3. John D. Morgan Park (portion of) *
4. Virginia Park *
5. Jack Fischer Park *
6. Edith Morley Park *
7. Campbell Park (Portion of) *
8. Stojanovich Family Park *
9. Gomes Park *
10. Campbell Park (Portion of) *
11. John D. Morgan Park, Budd Parking Lot
12. Los Gatos Creek Trail Access Pathway *

City Facilities

13. Downtown Parking District
14. City Hall Grant Street Parking Lot
15. Fire Station
16. Downtown Parking Lot
17. Landscape @ Orchard City and S.Third S
18. Parking Lot
19. 2nd Street Parking Structure *
20. Fire Station *
21. City Owned Parcel *
22. City Owned Parcel *
23. City Hall Complex
24. Downtown Parking District
25. Downtown Parking District
26. Museum and Parking Lot
27. Downtown Parking District *
28. Library @ City Hall Complex
29. Service Center *

City Owned Right of Ways

Future Right of Way for Hwy 17 Off-Ramp
Strip of Cristich Ln in front of 65 & 75 Cristich
Landscape area adjacent to Wilson Ct.
Strip of Cristich Ln, in front of 214 Cristich Ln
Abbott Avenue Cul-de-sac
Harriet Avenue over San Tomas Creek

* Designated as Open Space

Revised: July,2022

Attachment: City-owned Properties- Informational Only (General Plan and Housing Element APR)